(Formerly Regional Service Commission 12)

FINANCIAL STATEMENTS

DECEMBER 31, 2015

FINANCIAL STATEMENTS

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CHARTERED PROFESSIONAL ACCOUNTANTS

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Independent Auditor's Report

To the Members of Western Valley Regional Service Commission

We have audited the accompanying financial statements of Western Valley Regional Service Commission, which comprise the statement of financial position as at December 31, 2015, and the statements of operations and accumulated surplus, change in net financial assets and cash flows for the year then ended, and a summary of significant accounting policies and other explanatory information.

Management's Responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with Canadian public sector accounting standards, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

Auditor's Responsibility

Our responsibility is to express an opinion on these financial statements based on our audit. We conducted our audit in accordance with Canadian generally accepted auditing standards. Those standards require that we comply with ethical requirements and plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the Organization's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Organization's internal control. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

Opinion

In our opinion, the financial statements present fairly, in all material respects, the financial position of Western Valley Regional Service Commission as at December 31, 2015, and the results of its operations, the changes in its net financial assets and its cash flows for the year then ended in accordance with Canadian public sector accounting standards.

Chartered Professional Accountants

Lengton Mc Cain + Associates

Woodstock, New Brunswick April 5, 2016

STATEMENT OF FINANCIAL POSITION

DECEMBER 31, 2015

		2015	 2014
Financial Assets			
Cash (Note 3)	\$	173,014	\$ 163,816
Accounts receivable (Note 4)		85,885	102,446
Term deposits (Note 5)		298,619	 208,996
		557,518	 475,258
Liabilities			
Accounts payable and accrued liabilities (Note 7)		198,541	 183,880
		198,541	 183,880
Net financial assets	···	358,977	291,378
Non-financial Assets			
Tangible capital assets (page 10)		125,731	143,883
Prepaid expenses (Note 6)		13,248	 10,804
		138,979	 154,687
Accumulated Surplus	\$	497,956	\$ 446,065

Approved on behalf of the WESTERN VALLEY REGIONAL SERVICE COMMISSION

Chairman

, Treasurei

WESTERN VALLEY REGIONAL SERVICE COMMISSION STATEMENT OF CHANGE IN NET FINANCIAL ASSETS

FOR THE YEAR ENDED DECEMBER 31, 2015

		2015	 2014
Surplus (Deficit)	\$	51,891	\$ 50,404
Acquisition of tangible capital assets Amortization of tangible capital assets		(4,074) 22,226	21,768
	<u> </u>	18,152	21,768
Increase in prepaid expenses		(2,444)	 41
Increase in net financial assets		67,599	72,213
Net financial assets at beginning of year	 -	291,378	 219,165
Net financial assets at end of year	\$	358,977	\$ 291,378

STATEMENT OF OPERATIONS AND ACCUMULATED SURPLUS

FOR THE YEAR ENDED DECEMBER 31, 2015

	2015	2015	i	2014	
	 Budget	 Actua	<u> </u>	Actual	
Revenue					
Member charges	\$ 1,377,780	\$ 1,527,213	\$	1,486,596	
Sale of services	1,205,049	1,046,794		1,040,503	
Government grants	-	75,000		26,000	
Interest	•	4,684		1,902	
Other	 -	 •		49	
	 2,582,829	 2,653,691		2,555,050	
Expenditures					
Solid Waste Services	2,155,714	2,017,054		2,016,660	
Local Planning Services	392,011	480,998		446,235	
Cooperative and Regional Planning Services	 69,499	 103,748		41,750	
	 2,617,224	2,601,800		2,504,645	
Surplus (Deficit)	(34,395)	51,891		50,404	
Accumulated surplus at beginning of year	 •	446,065		395,661	
Accumulated surplus at end of year	\$ (34,395)	\$ 497,956	\$	446,065	

STATEMENT OF CASH FLOWS

FOR THE YEAR ENDED DECEMBER 31, 2015

		2015		2014
Cash flows from				
Operating activities				
Surplus	\$	51,891	\$	50,404
Items not affecting cash	•	,	_	
Amortization		22,226		21,768
		74,117		72,172
Change in non-cash operating working capital				
Accounts receivable		16,561		(40,344)
Prepaid expenses		(2,444)		41
Term deposits		(89,623)		(75,943)
Accounts payable		14,662		39,226
		13,273		(4,848)
Capital activities				
Acquisition of tangible capital assets		(4,075)		1
Increase (decrease) in cash and cash equivalents		9,198		(4,847)
Cash and cash equivalents, beginning of year		163,816		168,663
Cash and cash equivalents, end of year	\$	173,014	\$	163,816
D				-
Represented by Cash	\$	173,014	\$	163,816
		-1440 - 1	Ψ	010,00

NOTES TO FINANCIAL STATEMENTS

DECEMBER 31, 2015

1. Description of the organization

On January 1st, 2013, Regional Service Commission 12 was established as a body corporate, pursuant to the provisions of the Regional Service Delivery Act, Statutes of New Brunswick 2012, Chapter 37, and the Regulations made thereunder. The Commission is mandated to provide or facilitate the services of regional planning and solid waste to all its members and to its members that are local service districts, a land use planning service. It is also mandated to provide a forum in order to initiate cooperative action amongst its members. During the year, the name was changed to Western Valley Regional Service Commission.

2. Basis of Presentation and Significant Accounting Policies

These financial statements are prepared in accordance with Canadian public sector accounting standards for governments as recommended by the Public Sector Accounting Board of the Chartered Professional Accountants of Canada.

(a) Segmented information

The Commission provides a wide range of services to its members. For management reporting purposes, the Commission's operations and activities are organized and reported by function. This presentation was created for the purpose of recording specific activities to attain certain objectives in accordance with special regulations, restrictions or limitations. Commission services are provided by departments as follows:

Solid Waste Services

The Commission provides solid waste management services including education and promotion of recycling and composting programmes to its members.

Local Planning Services

This department of the Commission prepares, administers and enforces rural plans and zoning, subdivision approvals, building and development inspections for its members.

Regional and Cooperative Planning Services

The Commission is responsible for the development of a regional plan, facilitating collaboration on regional issues such as making regional planning decisions on the location of community-based infrastructure or land use, accessing or applying for provincial and federal funding and working together to seek new investments within the region.

Corporate Services

This department is responsible for the management and administration of the Commission.

(b) Net assets

The Commission's financial statements are presented so as to highlight net assets as the measurement of financial position. The net assets of the Commission are determined by its financial assets less its liabilities. Net assets are comprised of two components, non-financial assets and accumulated surplus.

NOTES TO FINANCIAL STATEMENTS

DECEMBER 31, 2015

2. Basis of Presentation and Significant Accounting Policies (continued)

(c) Reporting entity

The financial statements reflect the assets, liabilities, revenues, expenditures and net assets and cash flows of the reporting entity. The reporting entity is comprised of all organizations and enterprises accountable for the administration of their affairs and resources to the Commission and which are owned or controlled by the Commission.

(d) Budget

The budget figures contained in these financial statements were approved by the Board of Directors on August 20, 2014.

(e) Revenue recognition

Operating and recycling fees are recorded when the waste is delivered to either the landfill facility and/or to the transfer station and when collection is reasonably assured.

Landfill fees are recorded as revenue and offset by a corresponding expenditure to reflect the overall cost to the Commission for waste.

Other revenue is recorded when it is earned, and collection is reasonably assured.

(f) Expenditure recognition

Expenditures are recorded on an accrual basis. Outstanding commitments for goods and services relating to the current year are accrued at the statement of financial position date.

(g) Financial instruments

The Commission's financial instruments consist of cash, accounts receivable, term deposits, accounts payable and accrued liabilities. Unless otherwise noted, it is the Board's opinion that the Commission is not exposed to any significant interest or credit risk arising from these financial instruments. The fair value of these financial instruments approximates their carrying values, unless otherwise noted.

(h) Use of estimates

The preparation of the financial statements in conformity with public sector accounting standards requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities at the date of the financial statements and the reported amounts of revenue and expenses during the reporting period. Actual results could differ from those estimates.

NOTES TO FINANCIAL STATEMENTS

DECEMBER 31, 2015

2. Basis of Presentation and Significant Accounting Policies (continued)

(i) Reserve funds

Certain amounts, as approved by Commission Board, are set aside in reserve funds for future operating and capital purposes. Transfers to and from reserve funds are recorded as an adjustment within accumulated surplus. A schedule of reserves is included to show the reserve fund balances as supplementary information.

(j) Cash

Cash and cash equivalents include petty cash.

(k) Investments

Term deposits are recorded at cost plus accrued interest.

(l) Tangible capital assets

Tangible capital assets (TCAs) are items that can be physically touched, will be useful for a period greater than one year and will be used by the Commission on a regular basis.

Effective January 1, 2013, the Commission adopted the provisions of PSA section 3150 Tangible Capital Assets. Tangible capital assets are recorded at cost which includes all amounts that are directly attributable to acquisition, construction, development or betterment of the asset. Capital assets in excess of the capitalization threshold of \$2,000 are recorded as tangible capital assets while expenditures below the threshold amount are expensed in the year acquired. Amortization begins in the year of acquisition.

Amortization is provided on the straight-line basis over the estimated useful life of the asset as follows:

Recycling equipment
Office equipment

10 years Straight line 5-20 years Straight line

(m) Asset classification

Assets are classified as either financial or non-financial. Financial assets are assets that could be used to discharge existing liabilities or finance future operations. Non-financial assets are acquired, constructed or developed assets that do not provide resources to discharge existing liabilities but are employed to deliver government services, may be consumed in normal operations and are not intended for sale in the ordinary course of operations. Non-financial assets typically include tangible capital assets, prepaid expenses and inventories of supplies.

NOTES TO FINANCIAL STATEMENTS

DECEMBER 31, 2015

3. Cash

On December 8, 2015, the Board of Directors passed a motion to move \$39,672 to the Solid Waste Reserve Funds, \$1,349 to the Local Planning Operating Reserve, and to establish and contribute \$2,462 and \$15,000 to the Co-Operative and Regional Planning Operating Reserve and Capital Reserve respectively. As at December 31, 2015, the funds had not been moved to reserve funds.

4. Accounts receivable

	2015	2014
Accounts receivable HST receivable	\$ 63,895 21,990	\$ 87,243 15,203
	\$ 85,885	\$ 102,446

5. Term deposits

The investments consist of guaranteed investment certificates with maturity dates ranging from September 19, 2015 to April 19, 2016 and interest rates ranging from 1.3% to 1.71%.

6. Prepaid expenses

2015		2014
\$ 10,929	\$	10,804
2,271		-
 48		
\$ 13,248	\$	10,804
\$ \$	\$ 10,929 2,271 48	2,271 48

7. Accounts payable and accrued liabilities

		2015	2014
Province of New Brunswick	\$	88,358	\$ 71,242
Trade payables and accrued liabilities		96,676	105,473
Employee benefits payable		5,404	-
Receiver General - payroll liabilities	····	8,103	 7,165
	\$	198,541	\$ 183,880

NOTES TO FINANCIAL STATEMENTS

DECEMBER 31, 2015

8. Accrued sick time

The Commission provides sick leave that accumulates at 1.25 days per calendar month for full-time, permanent employees. These employees can accumulate a maximum of 150 days with no monetary value for unused sick leave.

Management has calculated total unpaid sick time earned by all employees to the end of the year to be approximately \$35,600 (2014-\$35,600). In management's opinion it is highly unlikely that 100% of this amount will be paid out. During the year, nil was charged to expense (2014-\$17,800). At year end, \$17,800 is reflected as a liability. This liability is not funded.

9. Commitments

- 1. As a result of a Ministerial Order dated March 13, 2014, the Commission acquired a contract with J.S. Bellis Ltd., whereby J.S. Bellis Ltd. will provide solid waste management services including the disposal of solid waste originating in the Commission and to enter into written agreements related to solid waste. This contract came into effect on January 1, 2015 and will expire on December 31, 2021.
- 2. An agreement was made on July 1, 2013 for the collection and processing services of dry recyclable materials between the Commission and J.S.Bellis Ltd. This contract expires on June 30, 2018.
- 3. A solid waste disposal agreement between Southwest Regional Service Commission, Northwest Regional Service Commission and Western Valley Regional Service Commission expires December 31, 2027. This agreement includes a provision for the delivery of waste to be split on a 50/50 basis plus or minus 5% between the landfills operated by Southwest Regional Service Commission and Northwest Regional Service Commission.
- 4. The Commission has entered into agreements to provide local planning services to various communities with varying expiration dates.
- 5. The Commission rents office space under an operating lease agreement covering the period October 1, 2014 to September 30, 2016. The minimum annual lease payments are as follows:

2016 \$18,090

NOTES TO THE FINANCIAL STATEMENTS

FOR THE YEAR ENDED DECEMBER 31, 2015

10. Schedule of Tangible Capital Assets

		Recycling equipment	,	Office equipment		2015		2014
Cost Balance, beginning of year	\$	166,254	ς	21,165	,	187,419	5	187.419
Additions and transfers during the year	•	-	•	4,499	J	4,499	•	107,417
Disposals and write-downs				(707)		(707)		
Balance, end of year	\$	166,254	S	24,957	S	191,211	\$	187,419
Accumulated amortization								
Balance, beginning of year	\$	40,772	S	2,764	S	43,536	S	21,768
Amortization		20,386		1,840		22,226		21,768
Disposals		27		(282)		(282)		•
Balance, end of year	\$	61,158	5	4,322	S	65,480	\$	43,536
Net book value of tangible capital assets	\$	105,096	\$	20,635	\$	125,731	\$	143,883

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WESTERN VALLEY REGIONAL SERVICE COMMISSION

NOTES TO THE FINANCIAL STATEMENTS

FOR THE YEAR ENDED DECEMBER 31, 2015

11. Schedule of Segmented Disclosure

				Cooperative and Regional	2 Il Corporate			
Revenue	Solid Waste		Local Planning	Planning	Services	2015	2014	
Member charges	\$ 1,085,663	69	376,004	\$ 65,546	· ·	\$ 1,527,213	\$ 1.486.596	
Sale of services	930,894		115,900			1.046,794		
Government grants	21,000			54,000	•	75,000		
Interest	3,717		<i>L</i> 96		1	4,684		
Other	•			3576		•	48	
	2,041,274		492,871	119,546		2,653,691	2,555,049	
Expenditures								
Salaries and benefits	11,330	_	239,539			250.869	262.257	
Operating expenses	1.985,338		239,619	103,748	~	2,328,705	2,220,620	
Amortization	20,386		1,840		,	22,226	21,768	
Interest	•	13			•	•	i	
Other					•		•	
	2,017,054		480,998	103,748		2,601,800	2,504,645	
Surplus (deficit)	\$ 24,220 \$	6 9	11,873 \$	\$ 15,798		\$ 51,891	\$ 50,404	

NOTES TO THE JANANCIAL STATEMENTS

FOR THE YEAR ENDED DECHMBER 31, 2015

12. Schedule of annual surplus reconciliation

	Solid Waste Operating Fund	Local Planaling Operating Fund	Cooperative and Regional Planning Operating Fund	S Corporate Services	Solid Waste Solid Waste Operating Capital Reserve Reserve Fund Fund		Planning Operating Reserve Fund	Planning Capital Reserve Fund	Cooperative Cooperative and Regional Regional Planning Operating Capital Reserve Reserve Fund Fund	operative and Regional Planning Capital Reserve Fund	2012	102
Annual surplus (deficit)	\$ 24220	24,220 \$ 11,873 \$	15,798	\$ -	\$. \$		٠	٠.		~	\$ 51,891	\$ 50,404
Adjustments to annual surplus for funding requirements												
Second previous year's surplus (defatt) Transfers between funds	(5.950)	14.816	3,953								12,819	9.638
Transfer from local planning to planning operating reserve Transfer from solid waste services to solid waste operating reserve fund	(13,672)	(1,349)			13.672		1,349					1.
I mistler from solid waste versies, to solid waste capital reserve fund Transfer from co-operative regional planting to co-operative regional planting operating reserve fund.	(26,000)		000 517			26,000					*	
Transfer from co-operative regional planning to co-operative regional planning capital reserve fund			(13,000)						631 6	15,000	Al .	
Franker of reserve interest	(3,823)	(1,243)			3,823	٠	327	916	- CO- CO- CO- CO- CO- CO- CO- CO- CO- CO			17.803
Purchass of property, plant & equipment	000.0	(4.074)						4.074			22 226	21.768
Tetal adjustments to annual surplus (deficit)	(29,059)	066'6	(13,509)	.53	17,495	26,000	1,676	066"1	2,462	15,000	35,045	49,209
	\$ (4,839) \$	21,863	\$ 2,289 \$		17,495 \$	26,000 \$	1,676	\$ 066' \$ 929'		2,462 \$ 15,000 \$ 86,936 \$ 49,613	86,936	\$ 49,613

SCHEDULE OF RESERVES NOTES TO THE FINANCIAL STATEMENTS

FOR THE YEAR ENDED DECEMBER 31, 2015

13. Statement of reserves

<u>Assets</u>	So.	Solid Waste Solid Waste Operating Capital Reserve Reserve Fund Fund	Sol	id Waste Capital Reserve Fund	- J	Planning Operating Reserve Fund	_	Planning Capital Reserve Fund	Co-Operative and Regional Planning Operating Reserve	Co-Operative and Regional Planning Capital Reserve	tive mul ing ital		2015		2014
Term deposits Due from General Operating Fund	S	92,561 \$ 147,316 \$ 16,327 \$ 42,415 13,672 26,000 1,349	S	147,316 26,000	S	16,327	S	42,415	2,462	00051	1	CU.	98,619	S	\$ 298,619 \$ 208,996 58,483 86,000
Accumulated surplus	S	106,233	S	173,316	S	17,676	S	\$ 106,233 \$ 173,316 \$ 17,676 \$ 42,415 \$	5 2,462 \$		8	S .	57,102	0	15,000 \$ 357,102 \$ 294,996
Revenue Interesi Transfers from Operating Funds	S	986 13,672	v	986 \$ 1,669 \$.672 26,000	v.	254 \$	v	713	2,462	0.00'51	8	ري (3,622	⊌ 5	1,444 86,000
		14,658		27,669		1,603		713	2,462	15,000	8	-	62,105		87,444
Expenditures Transfers to Operating Funds		1.				Ä		356					,		
Annual Surplus	w	14,658	S	14,658 \$ 27,669 \$ 1,603 \$	S	1,603	S	713 S	2.462 \$		8	۰	52,105	\sigma	15,000 \$ 62,105 \$ 87,444

Interest Date of Rate Maturity	1.3% 19/09/2015	_	_	_		1.71% 19/04/2016	_	710010001
Principal Inter- Amount Rate	\$ 10,037	\$ 10,037	\$ 4,015	\$ 9,121	\$ 76,489	\$ 45,537	\$ 41,702	050 61 3
Name of Investment	1 Year Special Rate GIC	Year Special Rate GIC	l Year Special Rate GIC	l Year Special Rate GIC	Non-Redeemable GIC	Non-Redeemable GIC	Non-Redeemable GIC	Non-Redeemable GIC

NOTES TO THE FINANCIAL STATEMENTS

FOR THE YEAR ENDED DECEMBER 31, 2015

14. Statement of reserve transfers

A motion was made by Troy Stone and seconded by Arthur Slipp to:

Allocate \$13,672 to Solid Waste Operating Reserve.

Allocate \$26,000 to Solid Waste Capital Reserve.

Allocate \$1,349 to Local Planning Operating Reserve.

Establish and contribute \$2,462 to Co-Operative and Regional Planning Operating Reserve.

Establish and contribute \$15,000 to Co-Operative and Regional Capital Reserve.

I hereby certify the above statements are true and exact copies of resolutions adopted at a Board of Directors meeting on December 8, 2015.

Katelyn Hayden Executive Director/Planning Director Western Valley Regional Service Commission

April 5, 2016

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WESTERN VALLEY REGIONAL SERVICE COMMISSION

NOTES TO THE FINANCIAL STATEMENTS

FOR THE YEAR ENDED DECEMBER 31, 2015 (Unaudited)

15. Schedule of operating budget to PSA budget

	Solid Waste Operating Budget	Local Planning Coo Operating Regio Budget Oper	Cooperative and Regional Planning Operating Budget	Corporate Services Operating A Budget	Amortization TCA	Transfers	2015	2014
Revenue Balance, beginning of year Member charges Transfers from own and other lunds	\$ 1,147,755 \$	376,005 \$	65,546	208,744		\$ (208.744)	\$ 1,589,306 \$ 1,523,260	1,523,260
Sale of services Surplus of second previous year Other revenue	993,523	14,816	3,953			(18,769)	993,523	962,692
	2,141,278	390,821	69,499	208,744	,	(227,513)	2,582,829	2,485,952
Expenditures Governance Administration Figure 1	151,174	160,901	41.749	22,000		(208.744)	22,000	35,500 283,305
Operations - Solid Waste Service Planning and building inspection services	1,984,154	229,920		1,000	20,386		1,000 2,004,540 231,110	1,994,071
Regional planting Regional policing collaboration Regional emergency measures planning Regional sport, recreation & culture infrastructure planning & cost sharing Allocation to other programs	planning & cost sharing		1,000 3,000 1,000 22,750				1,000 3,000 1,000 22,750	2,000
Second previous year deficit	5,950					(5,950.0)	,	
	2,141,278	390,821	69,499	208,744	21,576	(214,694)	2,617,224	2,517,358
Surplus (deficit)	<i>\$</i>	· ·	υ ₂	<i>\$</i>	(21,576) \$	(12,819) \$	(34,395) \$	(31,406)

NOTES TO FINANCIAL STATEMENTS

DECEMBER 31, 2015

16. Revenue and expense support - Solid Waste Services

		2015 Budget	2015 Actual		2014 Actual	
Revenue						
Landfill fees (member tipping fees)	\$	936,229	\$ 1,085,663	\$	1,091,252	
Landfill fees (tipping fees from other sources) and		•	, ,		,	
recycling fees		1,205,049	930,894		957,765	
Government grants		-	21,000		26,000	
Interest		-	3,717		1,626	
Other income		-	 		48	
		2,141,278	2,041,274		2,076,691	
Expenditures						
Landfill costs		1,789,654	1,669,211		1,690,522	
Recycling - collection and processing		135,000	122,355		114,343	
Share of corporate service expenses		104,372	93,602		96,815	
Household hazardous waste program		43,500	36,835		46,836	
Amortization		20,386	20,386		20,386	
Wages and benefits		18,406	11,330		14,669	
Advertising and marketing		12,770	11,295		12,533	
Repairs and maintenance		10,000	34,070		10,052	
Rent		6,509	6,366		5,773	
Travel and meetings		3,582	4,400		1,871	
Office and miscellaneous		5,685	908		1,236	
Telephone		1,000	310		1,169	
Professional fees		2,000	3,361		455	
Insurance		2,850	 2,625		-	
		2,155,714	2,017,054		2,016,660	
Surplus (Deficit)	\$	(14,436)	\$ 24,220	\$	60,031	

NOTES TO FINANCIAL STATEMENTS

DECEMBER 31, 2015

17. Revenue and expense support - Local Planning Services

		2015 Budget	2015 Actual	2014 Actual
Revenue				
Local planning and inspection fees	\$	376,005	\$ 376,004 \$	350,151
Building permit fees		-	115,900	82,738
Interest		-	 967	277
		376,005	492,871	433,166
Expenditures				
Wages and benefits		231,817	239,539	247,588
Building permit fees		-	115,900	82,738
Share of corporate services		62,623	56,162	58,088
Rent		19,521	16,767	16,796
Office expenses		8,520	22,679	9,581
Travel and meetings		10,500	6,906	6,922
Training		6,200	3,291	5,234
Telephone		5,100	4,063	5,119
Planning Review and Advisory Committee		5,800	4,400	4,164
Professional fees		5,500	2,997	2,608
Insurance		2,850	2,625	2,122
Amortization		1,190	1,840	1,382
GIS and SNB services		25,550	1,735	1,351
Advertising		6,340	865	1,317
Memberships		500	 1,229	1,225
		392,011	 480,998	446,235
Surplus (Deficit)	\$	(16,006)	\$ 11,873 \$	(13,069)

NOTES TO FINANCIAL STATEMENTS

DECEMBER 31, 2015

18. Revenue and expense support - Cooperative and Regional Planning Services

	2015 Budget	2015 Actual	2014 Actual
Revenue			
Cooperative and regional planning fees Government grants	\$ 65,546 -	\$ 65,546 \$ 54,000	45,193
	 65,546	 119,546	45,193
Expenditures			
Share of corporate services	41,749	37,441	38,726
Regional police committee	3,000	3,616	2,298
Regional recreation	22,750	62,676	726
Regional planning	1,000	15	-
Regional EMO	 1,000	 	
<u> </u>	 69,499	103,748	41,750
Surplus	\$ (3,953)	\$ 15,798 \$	3,443

NOTES TO FINANCIAL STATEMENTS

DECEMBER 31, 2015

19. Revenue and expense support - Corporate Services

	2015 udget	· . <u></u>	2015 Actual		2014 Actual	
Revenue	\$ -	\$	•	\$	828	
Expenditures						
Wages and benefits	-		127,567		103,972	
Professional fees	•		9,285		34,628	
Governance expenses	•		26,536		25,592	
Office expenses	-		8,848		6,879	
Insurance	•		2,625		6,460	
Advertising	•		348		6,195	
Rent	•		6,366		5,773	
Travel and meetings	-		2,928		1,796	
Telephone	-		1,850		1,349	
Interest and bank charges	•		671		512	
Miscellaneous	-		•		196	
Memberships	-		180		276	
Transfer to Cooperative & Regional Planning Services	-		(56,161)		(38,725)	
Transfer to Local Planning Services	-		(37,441)		(58,088)	
Transfer to Solid Waste Services	-		(93,602)		(96,815)	
	•		-		-	
Surplus	\$	\$	-	\$	_	