



**WESTERN VALLEY REGIONAL SERVICE COMMISSION  
OPERATING & CAPITAL BUDGETS  
2016**

**Commission**

---


**To be submitted in duplicate to the:  
Department of Environment and Local Government  
Community Finances Branch  
P.O. Box 6000, 2nd Floor, Marysville Place  
Fredericton, NB E3B 5H1**

**Please note: This checklist is part of the Budget Form and must be completed, signed and returned with your budget.**

**Regional Service Commission Budget**

- Page RSC-1 is signed and sealed
  - Fund Surplus' and Deficits are brought forward in accordance with paragraphs 27(7) and 27(8) of the *Regional Service Delivery Act*
  - Cooperative & Regional Planning Services Fund
  - Local Planning Services Fund
  - Solid Waste Services Fund
  - n/a - Electricity Generation Facility Fund
  - n/a - Other Shared Services Fund
- Interest and Principal payments on long term debt are correct
- n/a - Cooperative & Regional Planning Services Fund
  - n/a - Local Planning Services Fund
  - n/a - Solid Waste Services Fund
  - n/a - Electricity Generation Facility Fund
  - n/a - Other Shared Services Fund
- Copies have been forwarded to member Municipalities, Rural Communities, Local Service Districts, the Community Finances Branch and the respective Local Services Manager of the Department of Environment and Local Government

Confirmed by:

  
\_\_\_\_\_  
Planning Director

Date:

OCT 20, 2015

Title:

Western Valley Regional Service Commission

2016 REGIONAL SERVICE COMMISSION OPERATING & CAPITAL BUDGETS

OPERATING BUDGET

1. Cooperative & Regional Planning Services Fund (from page CRP-1)	\$ 86,230
2. Local Planning Services Fund (from page LP-1)	\$ 389,630
3. Solid Waste Services Fund (from page SW-1)	\$ 2,088,840
4. Electricity Generation Facility Services Fund (from page GF-1)	\$
5. Other Shared Services Fund (from page OT-1)	\$
<b>Total Regional Service Commission Operating Budget</b>	<b>\$ 2,564,700</b>

CAPITAL BUDGET

1. Total Capital Cost - Corporate Services (from page CS-1)	\$
2. Total Capital Cost - Cooperative & Regional Planning Services Fund (from page CRP-1)	\$
3. Total Capital Cost - Local Planning Services Fund (from page LP-1)	\$
4. Total Capital Cost - Solid Waste Services Fund (from page SW-1)	\$
5. Total Capital Cost - Electricity Generation Facility Services Fund (from page GF-1)	\$
6. Total Capital Cost - Other Shared Services Fund (from page OT-1)	\$
<b>Total Regional Service Commission Capital Budget</b>	<b>\$</b>

THIS IS TO CERTIFY that on the 20th day of October, 2015 the Board of the WESTERN VALLEY REGIONAL SERVICE

COMMISSION (Regional Service Commission 12) RESOLVED that the total operating budget for the

Regional Service Commission for the 2016 calendar year would consist of total Revenue of \$2,564,700

and total expenditures of \$ 2,564,700 and that the capital budget would consist of total expenditures of \$0 00.

Adopted this 20th day of October, 2015 by the Board of the Western Valley Regional Service Commission.

Executed this 20<sup>TH</sup> day of October, 2015 by the Executive Director of  
said Commission.



  
Chairman - Jim Kennedy  
  
Executive Director

2018 REGIONAL SERVICE COMMISSION OPERATING BUDGET

Reconciliation of Operating Budget to PSA Budget

	Corporate Services Budget	Cooperative & Regional Planning Services Budget	Local Planning Services Budget	Solid Waste Services Budget	Generation Facility Budget	Other Shared Services Budget	Subtotal	Amortization TCA (Add)	Controlled Entities (Add)	Other (Please explain) (Add/Subtract)	Transfers (Add/Subtract)	Total PSA Budget
<b>REVENUE</b>							1,578,747					1,578,747
Member Charges		82,787	383,515	1,113,445			0					\$
Sales of services							0					\$
Government Transfers	221,000			3,482			225,392			-225,382		\$
Transfers from own and other funds							0					\$
Other transfers							0					\$
Interest							0					\$
Surplus of second previous year		3,443	8,115	4,055			13,813			(13,813)		\$
Other revenue				987,848			987,848					\$
<b>Total Revenue</b>	221,000	86,230	389,630	2,098,840			2,786,600			(238,005)		2,547,595
<b>EXPENDITURES</b>												
Governance	26,300						26,300					\$
Administration	184,600						184,600					\$
Regional planning		44,300	174,080	184,340			5,000					\$
Regional peerings collaboration		5,000					9,100					\$
Regional emergency measures planning		9,100					0					\$
Regional sport, recreation & culture infrastructure planning & cost-sharing		27,750					27,750					\$
Other services provided to all members							0					\$
Planning and building inspection services							215,550	1,100				\$
Operations - Solid Waste Service			215,550				1,924,500	30,986				\$
Financial Services				1,824,500			0					\$
Interest							0					\$
- Other Financing Charges	1,000						1,000			(1,000)		\$
- Transfer to the Capital Fund - Debt Repayment							0					\$
- Transfer to the Capital Fund - Asset Acquisition							0					\$
- Transfer to the Capital Reserve							0					\$
- Transfer to the Operating Reserve							0					\$
Closure & Post-closure expense							0					\$
Second previous year deficit							0					\$
Other fiscal services							0					\$
<b>Total Expenditure</b>	221,900	86,230	389,630	2,098,840			2,786,600	31,578	0	-221,000		2,566,278
<b>Surplus (Deficit)</b>								(21,578)		(17,105)		(18,681)

Western Valley Regional Service Commission

2016 CORPORATE SERVICES OPERATING & CAPITAL BUDGETS

OPERATING BUDGET

1. Total Corporate Services Budget (from page CS-4)	\$ 221,900
2. Less: Revenue from other sources (from page CS-2)	\$ -
<b>Net Budget to be allocated to other funds:</b>	<b>\$ 221,900</b>
Cooperative & Regional Planning Services (to page CRP-3)	\$ 44,380
Local Planning Services (to page LP-3)	\$ 44,380
Solid Waste Services (to page SW-3)	\$ 133,140
Electricity Generation Facility Services (to page GF-3)	\$ -
Other Shared Services (to page OT-3)	\$ -
<b>Total Allocation</b>	<b>\$221,900.00</b>

CAPITAL BUDGET

Total Capital Cost - Corporate Services (from page CS-Capital)	\$ -
Less: Total sources of funds	\$ -
Total Long-term borrowing	\$ -

2016 CORPORATE SERVICES OPERATING BUDGET

REVENUE

	<u>2015 BUDGET</u>	<u>2016 BUDGET</u>
1.1.0.0 CORPORATE SERVICES	\$ -	\$ -
1.1.2.0 REVENUE FROM OTHER SOURCES		
1.1.2.5.0 Government Transfers		
1.1.2.5.1 (Specify).....	_____	_____
1.1.2.5.2 (Specify).....	_____	_____
1.1.2.7.0 Other Revenue (Specify).....	_____	_____
1.1.2.T.T TOTAL REVENUE FROM OTHER SOURCES	<u>\$ -</u>	<u>\$ -</u>

## 2016 CORPORATE SERVICES OPERATING BUDGET

		EXPENDITURE	
		2015 BUDGET	2016 BUDGET
2.1.0.0.0	<b>CORPORATE SERVICES</b>		
2.1.1.0.0	<b>GOVERNANCE</b>		
2.1.1.1.0	<b>Board Members</b>		
2.1.1.1.1	Honorariums	12,000	14,800
2.1.1.1.2	Travel	5,000	7,500
2.1.1.1.3	Training and Development	2,000	1,000
2.1.1.1.9	Other (Specify).....	3,000	3,000
2.1.1.T.T	<b>TOTAL GOVERNANCE</b>	<u>22,000</u>	<u>26,300</u>
2.1.2.0.0	<b>ADMINISTRATION</b>		
2.1.2.1.0	<b>Executive Director's Office</b>		
2.1.2.1.1	Salaries & Benefits	100,834	95,000
2.1.2.1.2	Travel	3,000	5,000
2.1.2.1.3	Training and Development	1,000	1,000
2.1.2.1.9	Other (Specify).....	1,000	500
2.1.2.2.0	<b>Human Resources</b>		
2.1.2.2.1	Salaries & Benefits		
2.1.2.2.2	Travel		
2.1.2.2.3	Training and Development		
2.1.2.2.9	Other (Specify).....		
2.1.2.3.0	<b>Financial Management</b>		
2.1.2.3.1	Salaries & Benefits	49,468	62,000
2.1.2.3.2	Travel	500	500
2.1.2.3.3	Training and Development	1,000	1,000
2.1.2.3.5	External Audit Fees	10,000	7,500
2.1.2.3.6	External Accounting Fees		
2.1.2.3.7	Other Financial Management		2,000
2.1.2.3.9	Other (Specify) .....		
2.1.2.4.0	<b>Other Administration Services</b>		
2.1.2.4.1	Advertising and Public Relations	0	
2.1.2.4.2	Liability Insurance	2,850	3,500
2.1.2.4.3	Professional Services		
2.1.2.4.4	Legal Services	3,000	3,000
2.1.2.4.5	Office Building	6,507	7,000
2.1.2.4.6	Office Equipment & Supplies	4,500	4,500
2.1.2.4.7	Printing and Copying	500	500
2.1.2.4.8	Telecommunications	1,585	1,600
2.1.2.4.9	Other (Specify).....		
2.1.2.T.T	<b>TOTAL ADMINISTRATION</b>	<u>185,744</u>	<u>194,600</u>
2.1.4.0.0	<b>FISCAL SERVICES</b>		
2.1.4.1.0	<b>Interest</b>		
2.1.4.1.1	Current Operations		

2016 CORPORATE SERVICES OPERATING BUDGET

EXPENDITURE

	2015 BUDGET	2016 BUDGET
2.1.4.1.2 Short-Term borrowing for capital projects		
2.1.4.1.3 Long-Term Debt		
2.1.4.2.0 Other Financing Charges		
2.1.4.2.3 Banking Service Charge	1,000	1,000
2.1.4.2.9 Other (Specify).....		
2.1.4.3.0 Transfers to Funds and Reserves		
2.1.4.3.1 Capital Fund - Debt Repayment		
2.1.4.3.2 Capital Fund - Asset Acquisition		
2.1.4.3.3 Capital Reserve		
2.1.4.3.4 Operating Reserve		
2.1.4.4.0 Other Fiscal Services		
2.1.4.4.9 Other (Specify).....		
2.1.4.T.T TOTAL FISCAL SERVICES	<u>1,000</u>	<u>1,000</u>
2.T.T.T.T TOTAL CORPORATE SERVICES	<u>208,744</u>	<u>221,900</u>



2016 CORPORATE SERVICES CAPITAL BUDGET

CAPITAL EXPENDITURES		SOURCES OF FUNDS						Long-term Borrowing	Debt repayment term
Tangible Capital Assets	Total Capital Cost	Capital Grants	Capital Reserve Fund	Operating Fund	Trade - Ins	Other	Total Sources of Funds		
1									
2									
3									
4									
5									
6									
<b>TOTAL</b>									

FUNDING DETAILS

Capital Grant Amount Purpose/Description

- 1
- 2
- 3

Other Sources of Funding

Amount Purpose/Description

- 1
- 2

Long-Term Borrowing Summary

Amount

- 20 Years
- 15 Years
- 10 Years
- 7 Years
- 5 Years

TOTAL BORROWING

Western Valley Regional Service Commission

2016 COOPERATIVE & REGIONAL PLANNING SERVICES OPERATING & CAPITAL BUDGETS

OPERATING BUDGET

1. Total Cooperative & Regional Planning Services Budget (from page CRP-4)	\$ 86,230
2. Less: Revenue from other sources	\$ 3,443
<b>Net Budget to be raised from members</b>	<b>\$ 82,787</b>

MEMBER CHARGES

Member	2011 Census Population	2015 Municipal Tax Base	Member Share*
1 Aroostook	351	8,818,050	\$ 565
2 Bath	532	22,325,950	\$ 1,013
3 Canterbury	336	12,608,450	\$ 614
4 Centreville	542	34,131,850	\$ 1,233
5 Florenceville-Bristol	1,639	204,887,050	\$ 5,515
6 Hartland	947	83,309,400	\$ 2,570
7 Meductic	228	12,219,250	\$ 481
8 Perth Andover	1,778	114,059,000	\$ 4,080
9 Plaster Rock	1,135	58,913,400	\$ 2,360
10 Woodstock	5,254	482,234,900	\$ 14,610
11 LSDs	22,735	1,320,430,850	\$ 49,746
12	.....	.....	.....
13	.....	.....	.....
14	.....	.....	.....
15	.....	.....	.....
	<u>35,477</u>	<u>\$ 2,353,938,150</u>	<u>\$ 82,787</u>

**CAPITAL BUDGET**

Total Capital Cost - Cooperative & Regional Planning Services Fund (from page CRP-Capital)	\$ -
Less: Total sources of funds	\$ -
Total Long-term borrowing	\$ -

**CRP- 1**

\* **Note:** Allocation on 50-50 proportional basis of population and tax base

2016 COOPERATIVE & REGIONAL PLANNING SERVICES OPERATING BUDGET

		REVENUE	
		2015 BUDGET	2016 BUDGET
1.2.0.0.0	<b>COOPERATIVE AND REGIONAL PLANNING</b>		
1.2.1.0.0	<b>MEMBER CHARGES</b>	\$ 65,546	\$ 82,787
1.2.2.0.0	<b>REVENUE FROM OTHER SOURCES</b>		
1.2.2.5.0	<b>Government Transfers</b>		
1.2.2.5.1	(Specify) .....		
1.2.2.5.2	(Specify) .....		
1.2.2.6.0	<b>Transfers from Own and Other funds</b>		
1.2.2.6.1	Second Previous Year Surplus	\$ 3,953	\$ 3,443
1.2.2.6.2	Operating Reserve Fund		
1.2.2.7.0	<b>Other Revenue</b>		
1.2.2.7.1	Interest Income		
1.2.2.7.2	HST Rebate		
1.2.2.7.9	Other (Specify) .....		
1.2.2.T.T	<b>TOTAL REVENUE FROM OTHER SOURCES</b>	<b>\$ 3,953</b>	<b>\$ 3,443</b>

2016 COOPERATIVE & REGIONAL PLANNING SERVICES OPERATING BUDGET

		EXPENDITURE	
		2015 BUDGET	2016 BUDGET
<b>2.2.0.0.0</b>	<b>COOPERATIVE AND REGIONAL PLANNING SERVICES</b>		
<b>2.2.3.0.0</b>	<b>REGIONAL SERVICES</b>		
<b>2.2.3.0.1</b>	<b>ALLOCATION FROM CORPORATE SERVICES (from page CS-1)</b>	\$ 41,749	\$ 44,380
<b>2.2.3.1.0</b>	<b>Regional Planning</b>		
2.2.3.1.1	Personnel		
2.2.3.1.2	Administration	\$ 500	\$ 500
2.2.3.1.3	Travel	\$ 500	\$ 500
2.2.3.1.4	Professional Services		
2.2.3.1.9	Other -Climate change Adaptation Planning(WWF/ETF)		\$ 4,000
<b>2.2.3.1.S.T</b>	<b>Subtotal</b>	<b>\$ 1,000</b>	<b>\$ 5,000</b>
<b>2.2.3.2.0</b>	<b>Regional Policing Collaboration</b>		
2.2.3.2.2	Administration	\$ 2,200	\$ 3,600
2.2.3.2.3	Travel	\$ 800	\$ 1,500
2.2.3.2.4	Professional Services		
2.2.3.2.9	Other - Equipment		\$ 4,000
<b>2.2.3.2.S.T</b>	<b>Subtotal</b>	<b>\$ 3,000</b>	<b>\$ 9,100</b>
<b>2.2.3.3.0</b>	<b>Regional Emergency Measures Planning</b>		
2.2.3.3.2	Administration	\$ 1,000	
2.2.3.3.3	Travel		
2.2.3.3.4	Professional Services		
2.2.3.3.9	Other (Specify) .....		
<b>2.2.3.3.S.T</b>	<b>Subtotal</b>	<b>\$ 1,000</b>	<b>\$ -</b>
<b>2.2.3.4.0</b>	<b>Regional Sport, Recreation and Culture Infrastructure Planning and Cost-Sharing</b>		
2.2.3.4.2	Administration	\$ 2,900	\$ 6,000
2.2.3.4.3	Travel	\$ 1,100	\$ 3,000
2.2.3.4.4	Professional Services	\$ 18,750	\$ 18,750
2.2.3.4.9	Other - Advertising		
<b>2.2.3.4.S.T</b>	<b>Subtotal</b>	<b>\$ 22,750</b>	<b>\$ 27,750</b>
<b>2.2.3.5.0</b>	<b>Other Service Provided to All Members</b>		
2.2.3.5.2	Administration		
2.2.3.5.3	Travel		
2.2.3.5.4	Professional Services		
2.2.3.5.9	Other (Specify) .....		
<b>2.2.3.5.S.T</b>	<b>Subtotal</b>	<b>\$ -</b>	<b>\$ -</b>
<b>2.2.4.0.0</b>	<b>FISCAL SERVICES</b>		
<b>2.2.4.1.0</b>	<b>Interest</b>		
2.2.4.1.1	Current Operations		
2.2.4.1.2	Short-Term borrowing for capital projects		
2.2.4.1.3	Long-Term Debt		
<b>2.2.4.2.0</b>	<b>Other Financing Charges</b>	<b>\$ -</b>	<b>\$ -</b>

2016 COOPERATIVE & REGIONAL PLANNING SERVICES OPERATING BUDGET

		EXPENDITURE	
		2015 BUDGET	2016 BUDGET
2 2 4 2 3	Banking Service Charge		
2 2 4 2 9	Other (Specify)		
2.2.4.3.0	<b>Transfers to Funds and Reserves</b>		
2.2.4.3.1	Capital Fund - Debt Repayment		
2.2.4.3.2	Capital Fund - Asset Acquisition		
2.2.4.3.3	Capital Reserve		
2.2.4.3.4	Operating Reserve	\$ -	
2.2.4.4.0.	<b>Other Fiscal Services</b>		
2 2 4 4 3	Second Previous Year Deficit		
2 2 4 4 9	Other (Specify)		
2.2.4.T.T	<b>TOTAL FISCAL SERVICES</b>	\$ -	\$ -
2.T.T.T.T	<b>TOTAL EXPENDITURES</b>	<b>\$ 69,499</b>	<b>\$ 86,230</b>



Western Valley Regional Service Commission

2016 LOCAL PLANNING SERVICES OPERATING & CAPITAL BUDGETS

OPERATING

1. Total Budget (from page LP-4)	<u>\$ 389,630</u>
2. Less: Revenue from other sources (from page LP-2)	<u>\$ 6,115</u>
<b>Net Budget to be raised from members</b>	<b><u>\$ 383,515</u></b>
Portion of net budget relating to Planning Services	<u>\$ _____</u>
Portion of net budget relating to Inspection Services	<u>\$ _____</u>

MEMBER CHARGES

Member	2015 Municipal Tax Base	Planning Service	Inspection Service	Member Share
1 Centreville	34,131,850	.....	.....	\$ 5,561
2 Hartland	83,309,400	.....	.....	\$ 13,573
3 Plaster Rock	58,913,400	.....	.....	\$ 9,598
4 Bath	22,325,950	.....	.....	\$ 3,637
5 Canterbury	12,608,450	.....	.....	\$ 2,054
6 LSDs	1,320,430,850	.....	.....	\$ 349,092
7 .....	.....	.....	.....	.....
8 .....	.....	.....	.....	.....
9 .....	.....	.....	.....	.....
10 .....	.....	.....	.....	.....
11 .....	.....	.....	.....	.....
12 .....	.....	.....	.....	.....
13 .....	.....	.....	.....	.....
14 .....	.....	.....	.....	.....
15 .....	.....	.....	.....	.....
	<u>2,353,938,150</u>	<u>0</u>	<u>0</u>	<b><u>\$ 383,515</u></b>

CAPITAL

Total Capital Cost - Local Planning Services Fund (from page LP- Capital)	<u>\$ -</u>
Less: Total sources of funds	<u>\$ -</u>
Total Long-term borrowing	<u>\$ -</u>



2016 LOCAL PLANNING SERVICES OPERATING BUDGET

REVENUE

		2015 BUDGET	2016 BUDGET
1.3.0.0.0	<b>LOCAL PLANNING SERVICES</b>	\$ 376,005	\$ 383,515
1.3.2.0.0	<b>REVENUE FROM OTHER SOURCES</b>		
1.3.2.1.0	<b>Fees and Services</b>		
1.3.2.1.1	Planning and Development	_____	_____
1.3.2.1.2	Inspection	_____	_____
1.3.2.1.9	Other (Specify) .....	_____	_____
1.3.2.6.0	<b>Transfers from Own and Other funds</b>		
1.3.2.6.1	Second Previous Year Surplus	\$ 14,816	\$ 6,115
1.3.2.6.2	Operating Reserve Fund		
1.3.2.7.0	<b>Other Revenue</b>		
1.3.2.7.1	Interest Income		
1.3.2.7.2	HST Rebate		
1.3.2.7.9	Other (Specify) .....		
1.3.2.T.T	<b>TOTAL REVENUE FROM OTHER SOURCES</b>	<u>\$ 14,816</u>	<u>\$ 6,115</u>

## 2016 LOCAL PLANNING SERVICES OPERATING BUDGET

## EXPENDITURE

	2015 BUDGET	2016 BUDGET
<b>2.3.0.0.0 LOCAL PLANNING SERVICES</b>		
<b>2.3.2.0.0 ADMINISTRATION</b>		
<b>2.3.2.0.1 ALLOCATION FROM CORPORATE SERVICES (from page CS-1)</b>	\$ 62,623	\$ 44,380
<b>2.3.2.1.0 Director's Office</b>		
2.3.2.1.1 Salaries & Benefits	\$ 55,217	\$ 82,600
2.3.2.1.2 Travel	\$ 1,000	\$ 800
2.3.2.1.3 Training and Development	\$ 1,200	\$ 3,500
2.3.2.1.9 Other (Specify).....		
<b>2.3.2.2.0 Other Administration Services</b>		
2.3.2.2.1 Advertising & Public Relations	\$ 340	
2.3.2.2.2 Liability Insurance	\$ 2,850	\$ 3,100
2.3.2.2.3 Professional Services	\$ 500	
2.3.2.2.4 Legal Services	\$ 5,000	\$ 7,000
2.3.2.2.5 Office Building	\$ 19,521	\$ 17,500
2.3.2.2.6 Office Equipment & Supplies	\$ 5,000	\$ 7,000
2.3.2.2.7 Printing and Copying	\$ 2,000	\$ 2,000
2.3.2.2.8 Telecommunications	\$ 5,100	\$ 5,700
2.3.2.2.9 Other - Professional Memberships	\$ 550	\$ 500
<b>2.3.2.2.T TOTAL ADMINISTRATION SERVICES</b>	<b>\$ 98,278</b>	<b>\$ 174,080</b>
<b>2.3.3.0.0 PLANNING AND BUILDING INSPECTION SERVICES</b>		
<b>2.3.3.1.0 Planning Services</b>		
2.3.3.1.1 Salaries & Benefits		
2.3.3.1.2 Travel	1000	
2.3.3.1.3 Training and Development		
2.3.3.1.4 Maps and Reference Material	\$ 1,000	\$ 1,000
2.3.3.1.5 GIS Operating and Planet	\$ 14,000	\$ 5,000
2.3.3.1.6 Advertising (Legislatively Required)	\$ 1,000	\$ 500
2.3.3.1.7 Planning Review & Adjustment Committee	\$ 5,800	\$ 8,100
2.3.3.1.9 Other By-Law Registration	\$ 500	\$ 250
<b>2.3.3.1.S.T Subtotal</b>	<b>\$ 23,300</b>	<b>\$ 14,850</b>
<b>2.3.3.2.0 Inspection Services</b>		
2.3.3.2.1 Salaries & Benefits	\$ 176,600	\$ 182,300
2.3.3.2.2 Travel	\$ 8,000	\$ 6,150
2.3.3.2.3 Training and Development	\$ 5,000	\$ 7,000
2.3.3.2.4 Maps and Reference Material		
2.3.3.2.5 GIS Operating and Planet	\$ 11,000	\$ 2,200
2.3.3.2.10 Other - Professional Memberships	\$ 500	\$ 550
2.3.3.2.11 Other - Clothing & Apparel	\$ 520	\$ 500
2.3.3.2.12 Other - Promotion	\$ 5,000	\$ 2,000
<b>2.3.3.2.S.T Subtotal</b>	<b>\$ 206,620</b>	<b>\$ 200,700</b>
<b>2.3.3.T.T TOTAL PLANNING AND INSPECTION SERVICES</b>	<b>\$ 229,920</b>	<b>\$ 215,550</b>

2016 LOCAL PLANNING SERVICES OPERATING BUDGET

EXPENDITURE

	2015 BUDGET	2016 BUDGET
<b>2.3.4.0.0 FISCAL SERVICES</b>		
<b>2.3.4.1.0 Interest</b>		
2.3.4.1.1 Current Operations	_____	_____
2.3.4.1.2 Short-Term borrowing for capital projects	_____	_____
2.3.4.1.3 Long-Term Debt	_____	_____
<b>2.3.4.2.0 Other Financing Charges</b>		
2.3.4.2.1 Debenture Discounts	_____	_____
2.3.4.2.2 Cost of Issuing & Selling New Debentures	_____	_____
2.3.4.2.3 Banking Service Charge	_____	_____
2.3.4.2.9 Other (Specify) .....	_____	_____
<b>2.3.4.3.0 Transfers to Other Funds</b>		
2.3.4.3.1 Capital Fund - Debt Repayment	_____	_____
2.3.4.3.2 Capital Fund - Asset Acquisition	_____	_____
2.3.4.3.3 Capital Reserve Fund	_____	_____
2.3.4.3.3 Operating Reserve Fund	_____	_____
<b>2.3.4.4.0 Other Fiscal Services</b>		
2.3.4.4.3 Second Previous Year Deficit	_____	_____
2.3.4.4.9 Other (Specify) .....	_____	_____
<b>2.3.4.T.T TOTAL FISCAL SERVICES</b>	<b>\$ -</b>	<b>\$ -</b>
<b>2.T.T.T.T TOTAL EXPENDITURES</b>	<b>\$ 390,821</b>	<b>\$ 389,630</b>



Western Valley Regional Service Commission

2016 SOLID WASTE SERVICES OPERATING & CAPITAL BUDGETS

OPERATING BUDGET

1. Total Budget (from page SW-5)	<u>\$ 2,088,840</u>
2. Less: Revenue from other sources (from page SW-2)	<u>\$ 975,395</u>
<b>Net budget to be raised through tipping fees</b>	<b><u>\$ 1,113,445</u></b>

TIPPING FEES

Member	Category	Tonnage	Tipping Fees	Total Tipping Fees
Aroostook		104	\$ 75.48	\$ 7,850
Perth-Andover		504	\$ 75.48	\$ 38,042
Plaster Rock		301	\$ 75.48	\$ 22,719
LSDs North		921	\$ 75.48	\$ 69,517
Bath		141	\$ 116.04	\$ 16,362
Forenceville-Bristol		509	\$ 116.04	\$ 59,064
Centreville		168	\$ 116.04	\$ 19,495
Hardand		250	\$ 116.04	\$ 29,010
Woodstock		1781	\$ 116.04	\$ 206,667
Canterbury		98	\$ 116.04	\$ 11,372
Meductic		64	\$ 116.04	\$ 7,427
LSDs South		5394	\$ 116.04	\$ 625,920
<b>TOTAL REVENUE FROM MEMBER TIPPING FEES</b>		<b>10235</b>		<b><u>\$ 1,113,445</u></b>

CAPITAL BUDGET

Total Capital Cost - Solid Waste Services Fund (from page SW-Capital)	<u>\$ _____</u>
Less: Total sources of funds	<u>\$ _____</u>
Total Long-term borrowing	<u>\$ _____</u>

2016 SOLID WASTE SERVICES OPERATING BUDGET

REVENUE		2015 BUDGET	2016 BUDGET
1.4.0.0.0	<b>SOLID WASTE SERVICES</b>	\$ 1,147,755	\$ 1,113,445
1.4.2.0.0	<b>REVENUES FROM OTHER SOURCES</b>		
1.4.2.1.0	<b>Tipping Fees from Other Sources</b>	\$ 936,229	\$ 909,449
1.4.2.1.1	Industrial/Commercial/Institutional		
1.4.2.1.2	Construction and Demolition		
1.4.2.1.3	Other Regional Service Commissions		
1.4.2.1.4	First Nations	\$ 57,294	\$ 58,399
1.4.2.1.8	Other (Specify) .....		
1.4.2.1.9	Other (Specify) .....		
1.4.2.2.0	<b>Special Waste</b>		
1.4.2.2.1	(Specify) .....		
1.4.2.2.2	(Specify) .....		
1.4.2.3.0	<b>Recycling</b>		
1.4.2.3.1	Fibre (News Print, Cardboard, Magazines etc.)		
1.4.2.3.2	Refundables Products		
1.4.2.3.3	Shredding		
1.4.2.3.4	Metals		
1.4.2.3.5	Paints		
1.4.2.3.9	Other (Specify) .....		
1.4.2.4.0	<b>Other Operational Revenue</b>		
1.4.2.4.1	Organics		
1.4.2.4.2	Compost		
1.4.2.4.9	Other (Specify) .....		
1.4.2.5.0	<b>Government Transfers</b>		
1.4.2.5.1	(Specify) .....		
1.4.2.5.2	(Specify) .....		
1.4.2.6.0	<b>Transfers from Own and Other funds</b>		
1.4.2.6.1	Second Previous Year Surplus		\$ 4,055
1.4.2.6.2	Operating Reserve Fund		\$ 3,492
1.4.2.6.3	Generation Facility Operating Fund		
1.4.2.7.0	<b>Other Revenues</b>		
1.4.2.7.1	Interest Income		
1.4.2.7.2	HST Rebate		
1.4.2.7.9	Other (Specify) .....		
1.4.2.T.T	<b>TOTAL REVENUE FROM OTHER SOURCES</b>	<u>\$ 993,523</u>	<u>\$ 975,395</u>

2016 SOLID WASTE SERVICES OPERATING BUDGET

EXPENDITURE

	2015 BUDGET	2016 BUDGET
<b>2.4.0.0.0 SOLID WASTE SERVICES</b>		
<b>2.4.2.0.0 ADMINISTRATION</b>		
2.4.2.0.1 ALLOCATION FROM CORPORATE SERVICES (from page CS-1)	\$ 104,372	\$ 133,140
<b>2.4.2.1.0 Director's Office</b>		
2.4.2.1.1 Salaries & Benefits	\$ 18,408	
2.4.2.1.2 Travel		
2.4.2.1.3 Training and Development	\$ 3,082	\$ 3,000
2.4.2.1.9 Other (Specify) .....		
<b>2.4.2.4.0 Other Administration Services</b>		
2.4.2.4.1 Advertising and Public Relations	\$ 4,770	\$ 4,000
2.4.2.4.2 Liability Insurance	\$ 2,850	\$ 3,200
2.4.2.4.3 Professional Services		
2.4.2.4.4 Legal Services	\$ 2,000	\$ 2,000
2.4.2.4.5 Office Building	\$ 6,509	\$ 7,000
2.4.2.4.6 Office Equipment and Supplies	\$ 1,000	\$ 1,000
2.4.2.4.7 Printing and Copying	\$ 500	\$ 500
2.4.2.4.8 Telecommunications	\$ 1,000	\$ 1,000
2.4.2.4.9 Other -Solid Waste Advisory Committee	\$ 3,185	\$ 7,000
<b>2.4.2.5.0 Public Education</b>		
2.4.2.5.1 Advertising, tours, promotional	\$ 3,000	
2.4.2.5.2 Travel	\$ 500	\$ 500
2.4.2.5.9 Other - Trade Shows		\$ 2,000
<b>2.4.2.T.T TOTAL ADMINISTRATION</b>	<b>\$ 46,802</b>	<b>\$ 164,340</b>
<b>2.4.3.0.0 OPERATIONS</b>		
<b>2.4.3.1.0 Station and Building</b>		
2.4.3.1.1 Repairs and Maintenance		
2.4.3.1.2 Electricity		
2.4.3.1.3 Janitorial		
2.4.3.1.4 Insurance		
2.4.3.1.5 Property Taxes		
2.4.3.1.9 Other (Specify) .....		
<b>2.4.3.1.S.T Subtotal</b>		
<b>2.4.3.2.0 Machinery &amp; Equipment</b>		
2.4.3.2.1 Vehicles		
2.4.3.2.2 Small Equipment (non-capital)		
2.4.3.2.3 Operating Leases (non-capital leases)		
2.4.3.2.4 Fuel		
2.4.3.2.5 Repairs and Maintenance		
2.4.3.2.6 Insurance		
2.4.3.2.9 Other (Specify) .....		
<b>2.4.3.2.S.T Subtotal</b>		

## 2016 SOLID WASTE SERVICES OPERATING BUDGET

## EXPENDITURE

		2015 BUDGET	2016 BUDGET
2.4.3.3.0	<b>Landfill Operations</b>		
2.4.3.3.1	Personnel		
2.4.3.3.2	Small Equipment (non capital)		
2.4.3.3.3	Site and Road Maintenance		
2.4.3.3.4	Monitoring		
2.4.3.3.5	Site Security		
2.4.3.3.6	Special Waste Handling		
2.4.3.3.7	Cells		
2.4.3.3.8	Leachate & Sitation Management		
2.4.3.3.9	Other (Specify).....		
2.4.3.3.S.T	<b>Subtotal</b>		
2.4.3.4.0	<b>Transfer Station Operatlons</b>		
2.4.3.4.1	Personnel		
2.4.3.4.2	Small Equipment (non capital)		
2.4.3.4.3	Site and Road Maintenance		
2.4.3.4.4	Site Security		
2.4.3.4.5	Contracted Services	\$ 1,779,654	\$ 1,726,800
2.4.3.4.6	Special Waste Handling		
2.4.3.4.9	Other Fuel Adjustment Clause	\$ 10,000	
2.4.3.4.S.T	<b>Subtotal</b>	\$ 1,789,654	\$ 1,726,800
2.4.3.5.0	<b>Scale house</b>		
2.4.3.5.1	Personnel		
2.4.3.5.2	Small Equipment (non capital)		
2.4.3.5.3	Supplies		
2.4.3.5.9	Other (Specify).....		
2.4.3.5.S.T	<b>Subtotal</b>	\$ -	\$ -
2.4.3.6.0	<b>Waste Diversion</b>		
2.4.3.6.1	Personnel	\$ -	\$ -
2.4.3.6.2	Recycling		\$ 8,200
2.4.3.6.3	Collection		
2.4.3.6.4	Equipment Maintenance	\$ 5,000	\$ 5,000
2.4.3.6.5	Contracted Services	\$ 135,000	\$ 135,000
2.4.3.6.9	Other - Site Management	\$ 5,000	\$ 5,000
2.4.3.6.S.T	<b>Subtotal</b>	\$ 145,000	\$ 153,200
2.4.3.7.0	<b>Composting Program</b>		
2.4.3.7.1	Personnel	\$ 4,000	\$ -
2.4.3.7.2	Processing		
2.4.3.7.3	Demonstration Site	\$ 1,000	\$ -
2.4.3.7.9	Other (Specify).....	\$ 1,000	\$ -
2.4.3.7.S.T	<b>Subtotal</b>	\$ 6,000	\$ -
2.4.3.8.0	<b>Hazardous Household Waste</b>		
2.4.3.8.1	Personnel	\$ 3,000	\$ 4,000
2.4.3.8.2	Collection	\$ 35,000	\$ 35,000
2.4.3.8.2	Disposal	\$ 2,000	\$ 2,000



2016 SOLID WASTE SERVICES OPERATING BUDGET

EXPENDITURE

	2015 BUDGET	2016 BUDGET
2.4.3.8.9 Other - Advertising & Promotion	\$ 3,500	\$ 3,500
2.4.3.8.S.T Subtotal	<u>\$ 43,500</u>	<u>\$ 44,500</u>
2.4.3.T.T TOTAL OPERATIONS	<u>\$ 1,984,154</u>	<u>\$ 1,924,500</u>
2.4.4.0.0 FISCAL SERVICES		
2.4.4.1.0 Interest		
2.4.4.1.1 Current Operations	-----	-----
2.4.4.1.2 Short-Term borrowing for capital projects	-----	-----
2.4.4.1.3 Long-Term Debt	-----	-----
2.4.4.2.0 Other Financing Charges		
2.4.4.2.1 Debenture Discounts	-----	-----
2.4.4.2.2 Cost of Issuing & Selling New Debentures	-----	-----
2.4.4.2.3 Banking Service Charge	-----	-----
2.4.4.2.9 Other (Specify).....	-----	-----
2.4.4.3.0 Transfers to Other Funds		
2.4.4.3.1 Capital Fund - Debt Repayment	-----	-----
2.4.4.3.2 Capital Fund - Asset Acquisition	-----	-----
2.4.4.3.3 Capital Reserve Fund	\$ -	-----
2.4.4.3.4 Operating Reserve Fund	-----	-----
2.4.4.3.5 Generation Facility Operating Fund	-----	-----
2.4.4.4.0 Other Fiscal Services		
2.4.4.4.1 Bad Debt Expense	-----	-----
2.4.4.4.2 Closure and Post-Closure Expense	-----	-----
2.4.4.4.3 Second Previous Year Deficit	\$ 5,950	\$ -
2.4.4.4.9 Other (Specify).....	-----	-----
2.4.4.T.T TOTAL FISCAL SERVICES	<u>\$ 5,950</u>	<u>\$ -</u>
2.T.T.T.T TOTAL EXPENDITURES	<u>\$ 2,141,278</u>	<u>\$ 2,088,840</u>

2016 LOCAL PLANNING SERVICES CAPITAL BUDGET

CAPITAL EXPENDITURES		SOURCES OF FUNDS							
Tangible Capital Assets	Total Capital Cost	Capital Grants	Capital Reserve Fund	Operating Fund	Trade - Ins	Other	Total Sources of Funds	Long-term Borrowing	Debt repayment term
1									
2									
3									
4									
5									
6									
7									
8									
<b>TOTAL</b>									

FUNDING DETAILS

Capital Grant Amount Purpose/Description

1

2

3

Other Sources of Funding

Amount Purpose/Description

1

2

Long-Term Borrowing Summary

Amount

20 Years

15 Years

10 Years

7 Years

5 Years

TOTAL BORROWING

\_\_\_\_\_

\_\_\_\_\_

Western Valley Regional Service Commission

2016 GENERATION FACILITY OPERATING & CAPITAL BUDGETS

OPERATING BUDGET

1. Total Budget (from page GF-4) \$ \_\_\_\_\_

2. Less: Revenue from other sources (from page GF-2) \$ \_\_\_\_\_

Net Budget to be raised from sale of service \$ \_\_\_\_\_

SALE OF SERVICE

User	# Kilowatts	\$/Kilowatt	Sale of Service
_____	_____	\$ _____	\$ _____
_____	_____	\$ _____	\$ _____
_____	_____	\$ _____	\$ _____
TOTAL SALE OF SERVICE			\$ _____

CAPITAL BUDGET

Total Cost Capital - Electricity Generation Facility Services Fund (from page GF-Capital) \$ \_\_\_\_\_

Less: Total sources of funds \$ \_\_\_\_\_

Total Long-term borrowing \$ \_\_\_\_\_

2016 GENERATION FACILITY OPERATING BUDGET

REVENUE		2015 BUDGET	2016 BUDGET
1.5.0.0.0	<b>GENERATION FACILITY</b>		
1.5.2.0.0	<b>REVENUE FROM OTHER SOURCES</b>		
1.5.2.5.0	<b>Government Transfers</b>		
1.5.2.5.1	(Specify) .....		
1.5.2.5.2	(Specify) .....		
1.5.2.6.0	<b>Transfers from Own and Other funds</b>		
1.5.2.6.1	Second Previous Year Surplus		
1.5.2.6.2	Operating Reserve Fund		
1.5.2.6.3	Solid Waste Services Operating Fund		
1.5.2.7.0	<b>Other Revenue</b>		
1.5.2.7.1	Interest Income		
1.5.2.7.9	Other (Specify) .....		
1.5.2.T.T	<b>TOTAL REVENUE FROM OTHER SOURCES</b>		

2016 GENERATION FACILITY OPERATING BUDGET

EXPENDITURE

	2015 BUDGET	2016 BUDGET
<b>2.5.0.0.0 GENERATION FACILITY</b>		
<b>2.5.2.0.0 ADMINISTRATION</b>		
<b>2.5.2.0.1 ALLOCATION FROM CORPORATE SERVICES (from page CS-1)</b>	-----	-----
<b>2.5.2.1.0 Personnel</b>		
2.5.2.1.1 Salaries & Benefits	-----	-----
2.5.2.1.2 Travel	-----	-----
2.5.2.1.3 Training and Development	-----	-----
2.5.2.1.9 Other (Specify) .....	-----	-----
<b>2.5.2.2.0 Other Administrative Services</b>		
2.5.2.2.1 Advertising and Public Relations	-----	-----
2.5.2.2.2 Liability Insurance	-----	-----
2.5.2.2.3 Professional Services	-----	-----
2.5.2.2.4 Legal Services	-----	-----
2.5.2.2.5 Office Building	-----	-----
2.5.2.2.6 Office Equipment & Supplies	-----	-----
2.5.2.2.7 Printing and Copying	-----	-----
2.5.2.2.8 Telecommunications	-----	-----
2.5.2.2.9 Other (Specify) .....	-----	-----
<b>2.5.2.2.T TOTAL ADMINISTRATION</b>	=====	=====
<b>2.5.3.0.0 OPERATIONS</b>		
<b>2.5.3.1.0 Personnel</b>		
2.5.3.1.1 Salaries & Benefits	-----	-----
2.5.3.1.2 Travel	-----	-----
2.5.3.1.3 Training and Development	-----	-----
2.5.3.1.9 Other (Specify) .....	-----	-----
<b>2.5.3.2.0 Machinery &amp; Equipment</b>		
2.5.3.2.1 Vehicles	-----	-----
2.5.3.2.2 Small Equipment (non-capital)	-----	-----
2.5.3.2.3 Operating Leases (non-capital)	-----	-----
2.5.3.2.4 Fuel	-----	-----
2.5.3.2.5 Repairs and Maintenance	-----	-----
2.5.3.2.6 Insurance	-----	-----
2.5.3.2.9 Other (Specify) .....	-----	-----
<b>2.5.3.2.T TOTAL OPERATIONS</b>	=====	=====
<b>2.5.4.0.0 FISCAL SERVICES</b>		
<b>2.5.4.1.0 Interest</b>		
2.5.4.1.1 Current Operations	-----	-----
2.5.4.1.2 Short-Term borrowing for capital projects	-----	-----
2.5.4.1.3 Long-Term Debt	-----	-----
<b>2.5.4.2.0 Other Financing Charges</b>		
2.5.4.2.1 Debenture Discounts	-----	-----

2016 GENERATION FACILITY OPERATING BUDGET

EXPENDITURE

	2015 BUDGET	2016 BUDGET
2 5 4 2 2      Cost of Issuing & Selling New Debentures		
2 5 4 2 3      Banking Service Charge		
2 5 4 2 9      Other (Specify) .....		
<b>2.5.4.3.0      Transfers to Funds and Reserves</b>		
2 5 4 3 1      Capital Fund - Debt Repayment		
2 5 4 3 2      Capital Fund - Asset Acquisition		
2 5 4 3 3      Capital Reserve		
2 5 4 3 4      Operating Reserve		
2 5 4 3 5      Solid Waste Services Operating Fund		
<b>2.5.4.4.0      Other Fiscal Services</b>		
2 5 4 4 3      Second Previous Year Deficit		
2 5 4 4 9      Other (Specify) .....		
<b>2.5.4.T.T      TOTAL FISCAL SERVICES</b>		
<b>2.T.T.T.T      TOTAL EXPENDITURES</b>		



2016 GENERATION FACILITY CAPITAL BUDGET

CAPITAL EXPENDITURES		SOURCES OF FUNDS						Debt repayment term	
Tangible Capital Assets	Total Capital Cost	Capital Grants	Capital Reserve Fund	Operating Fund	Trade - Ins	Other	Total Sources of Funds		Long-term Borrowing
1									
2									
3									
4									
5									
6									
7									
8									
<b>TOTAL</b>									

FUNDING DETAILS

1	Capital Grant	Amount	Purpose/Description
2			
3	Other Sources of Funding	Amount	Purpose/Description
1			
2	Long-Term Borrowing Summary	Amount	
	20 Years		
	15 Years		
	10 Years		
	7 Years		
	5 Years		
	<b>TOTAL BORROWING</b>		



**Western Valley Regional Service Commission**

**2016 OTHER SHARED SERVICES OPERATING & CAPITAL BUDGETS**

**OPERATING BUDGET**

1. Total Budget (from page OT-3) \$ \_\_\_\_\_

2. Less: Revenue from other sources (from page OT-2) \$ \_\_\_\_\_

**Net Budget to be raised from participating members** **\$ \_\_\_\_\_**

**MEMBER CHARGES**

**Cost Sharing Data**

Member	Specify.....	Specify.....	Member Share
1 .....	.....	.....	.....
2 .....	.....	.....	.....
3 .....	.....	.....	.....
4 .....	.....	.....	.....
5 .....	.....	.....	.....
6 .....	.....	.....	.....
7 .....	.....	.....	.....
8 .....	.....	.....	.....
9 .....	.....	.....	.....
10 .....	.....	.....	.....
			<b>\$ _____</b>

**CAPITAL BUDGET**

Total Cost Capital - Other Shared Services Fund (from page OT-Capital) \$ \_\_\_\_\_

Less: Total sources of funds \$ \_\_\_\_\_

Total Long-term borrowing \$ \_\_\_\_\_

2016 OTHER SHARED SERVICES OPERATING BUDGET

REVENUE		2015 BUDGET	2016 BUDGET
1.6.0.0.0	<b>OTHER SHARED SERVICES</b>		
1.6.2.0.0	<b>REVENUE FROM OTHER SOURCES</b>		
1.6.2.5.0	<b>Government Transfers</b>		
1.6.2.5.1	(Specify) .....	.....	.....
1.6.2.5.2	(Specify) .....	.....	.....
1.6.2.6.0	<b>Transfers from Own Sources</b>		
1.6.2.6.1	Second Previous Year Surplus	.....	.....
1.6.2.6.2	Operating Reserve Fund	.....	.....
1.6.2.7.0	<b>Other Revenue</b>		
1.6.2.7.1	Interest Income	.....	.....
1.6.2.7.2	HST Rebate	.....	.....
1.6.2.7.9	Other (Specify) .....	.....	.....
1.6.T.T.T	<b>TOTAL REVENUE FROM OTHER SOURCES</b>	<b>.....</b>	<b>.....</b>

2016 OTHER SHARED SERVICES OPERATING BUDGET

EXPENDITURE

	2015 BUDGET	2016 BUDGET
<b>2.6.0.0.0 OTHER SHARED SERVICES</b>		
<b>2.6.2.0.0 ADMINISTRATION</b>		
<b>2.6.2.0.1 ALLOCATION FROM CORPORATE SERVICES (from page CS-1)</b>		
<b>2.6.2.1.0 Personnel</b>		
2.6.2.1.1 Salaries and Benefits		
2.6.2.1.2 Travel		
2.6.2.1.3 Training and Development		
2.6.2.1.9 Other (Specify) .....		
<b>2.6.2.2.0 Other Administrative Services</b>		
2.6.2.2.1 Advertising and Public Relations		
2.6.2.2.2 Liability Insurance		
2.6.2.2.3 Professional Services		
2.6.2.2.4 Legal Services		
2.6.2.2.5 Office Building		
2.6.2.2.6 Office Equipment and Supplies		
2.6.2.2.7 Printing and Copying		
2.6.2.2.8 Telecommunications		
2.6.2.2.9 Other (Specify) .....		
<b>2.6.2.T.T TOTAL ADMINISTRATION</b>		
<b>2.6.4.0.0 FISCAL SERVICES</b>		
<b>2.6.4.1.0 Interest</b>		
2.6.4.1.1 Current Operations		
2.8.1.1.7 Short-Term borrowing for capital projects		
2.6.4.1.3 Long-Term Debt		
<b>2.6.4.2.0 Other Financing Charges</b>		
2.6.4.2.1 Debenture Discounts		
2.6.4.2.2 Cost of Issuing & Selling New Debentures		
2.6.4.2.3 Banking Service Charge		
2.6.4.2.9 Other (Specify) .....		
<b>2.6.4.3.0 Transfers to Funds and Reserves</b>		
2.6.4.3.1 Capital Fund - Debt Repayment		
2.6.4.3.2 Capital Fund - Asset Acquisition		
2.6.4.3.3 Capital Reserve		
2.6.4.3.4 Operating Reserve		
<b>2.6.4.4.0 Other Fiscal Services</b>		
2.6.4.4.3 Second Previous Year Deficit		
2.6.4.4.9 Other (Specify) .....		
<b>2.6.4.T.T TOTAL FISCAL SERVICES</b>		
<b>2.1.T.T.T TOTAL EXPENDITURES</b>		

