



REGIONAL SERVICE COMMISSION OPERATING & CAPITAL BUDGETS 2023

RSC 12 Western Valley

Western Valley Regional Service Commission

**To be submitted to the:
Department of Environment and Local Government
Community Finances Branch
P.O. Box 6000, 2nd Floor, Marysville Place
Fredericton, NB E3B 5H1**

Please note: This checklist is part of the Budget Form and must be completed, signed and returned with your budget.

Regional Service Commission Budget

☐ Page RSC-1 is signed and sealed

Funds' Surpluses and Deficits are brought forward in accordance with paragraphs 27(7) and 27(8) of the *Regional Service Delivery Act*

☐ - Cooperative & Regional Planning Services Fund

☐ - Local Planning Services Fund

☐ - Solid Waste Services Fund

☐ - Electricity Generation Facility Fund

☐ - Regional Mandate - Tourism Promotion Fund

☐ - Regional Mandate - Economic Development Fund

☐ - Regional Mandate - Community Development Fund

☐ - Regional Transportation Service Fund

☐ - Public Safety Committee Fund

☐ -Support to facilitation of cost-sharing - Sport, Recreation and Cultural Infrastructure Fund

☐ - Other Shared Services Fund

Interest and Principal payments on long term debt are correct

☐ - Cooperative & Regional Planning Services Fund

☐ - Local Planning Services Fund

☐ - Solid Waste Services Fund

☐ - Electricity Generation Facility Fund

☐ - Regional Mandate - Tourism Promotion Fund

☐ - Regional Mandate - Economic Development Fund

☐ - Regional Mandate - Community Development Fund

☐ - Regional Transportation Service Fund

☐ - Public Safety Committee Fund

☐ - Support to facilitation of cost-sharing - Sport, Recreation and Cultural Infrastructure Fund Fund

☐ - Other Shared Services Fund

☐ Copies have been forwarded to member Local Governments and Rural District, the Community Finances Branch and the Rural District Manager of the Department of Environment and Local Government

Confirmed by: _____ Date: _____

Title: _____

REGIONAL SERVICE COMMISSION _____

2023 REGIONAL SERVICE COMMISSION OPERATING & CAPITAL BUDGETS

OPERATING BUDGET

1. Cooperative & Regional Planning Services Fund (from page CRP-1)	\$ -
2. Local Planning Services Fund (from page LP-1)	\$ 655,420
3. Solid Waste Services Fund (from page SW-1)	\$ 2,739,569
4. Electricity Generation Facility Services Fund (from page GF-1)	\$
5. Regional Mandate - Tourism Promotion Fund (from page TP-1)	\$ 198,800
6. Regional Mandate - Economic Development Fund (from page ED-1)	\$ 580,389
7. Regional Mandate - Community Development Fund (from page CD-1)	\$ 124,644
8. Regional Transportation Service Fund (from page RT-1)	\$ 122,396
9. Public Safety Committee Fund (from page PSC-1)	\$ 46,302
10. Support to facilitation of cost-sharing - Sport, Recreation and Cultural Infrastructure Fund (from page SRC-1)	\$ 24,102
11. Other Shared Services Fund (from page OT-1)	\$
Total Regional Service Commission Operating Budget	\$ 4,491,623

CAPITAL BUDGET

1. Total Capital Cost - Corporate Services (from page CS-1)	\$
2. Total Capital Cost - Cooperative & Regional Planning Services Fund (from page CRP-1)	\$
3. Total Capital Cost - Local Planning Services Fund (from page LP-1)	\$
4. Total Capital Cost - Solid Waste Services Fund (from page SW-1)	\$
5. Total Capital Cost - Electricity Generation Facility Services Fund (from page GF-1)	\$
6. Total Capital Cost - Regional Mandate - Tourism Promotion Fund (from page TP-1)	\$
7. Total Capital Cost - Regional Mandate - Economic Development Fund (from page ED-1)	\$
8. Total Capital Cost - Regional Mandate - Community Development Fund (from page CD-1)	\$
9. Total Capital Cost - Regional Transportation Service Fund (from page RT-1)	\$
10. Total Capital Cost - Public Safety Committee Fund (from page PSC-1)	\$
11. Total Capital Cost - Support to facilitation of cost-sharing - Sport, Recreation and Cultural Infrastructure Fund (from page SRC-1)	\$
12. Total Capital Cost - Other Shared Services Fund (from page OT-1)	\$
Total Regional Service Commission Capital Budget	\$

THIS IS TO CERTIFY that on the _____ day of _____, _____ the Board of the REGIONAL SERVICE COMMISSION OF _____ RESOLVED that the total operating budget for the Regional Service Commission for the _____ calendar year would consist of total Revenue of \$ _____ and total expenditures of \$ _____ and that the capital budget would consist of total expenditures of \$ _____.

Adopted this _____ day of _____, _____ by the Board of the REGIONAL SERVICE COMMISSION _____.

Executed this _____ day of _____, _____ by the Chief Executive Officer of said Commission.

Chairman

Chief Executive Officer

REGIONAL SERVICE COMMISSION _____

2023 REGIONAL SERVICE COMMISSION OPERATING BUDGET

Reconciliation of Operating Budget to PSA Budget

	Corporate Services Budget	Cooperative & Regional Planning Services Budget	Local Planning Services Budget	Solid Waste Services Budget	Generation Facility Budget	Regional Mandate - Tourism Promotion Budget	Regional Mandate - Economic Development Budget	Regional Mandate - Community Development Budget	Regional Transportation Service Budget	Public Safety Committee Budget	Support to facilitation of cost- sharing - Sport, Recreation and Cultural Infrastructure Budget	Other Shared Services Budget	Subtotal
Revenue													
Member Charges		\$ -	\$ 540,500	\$ 1,261,797		\$ 88,712	\$ 136,277	\$ 9,506	\$ 12,671	\$ 20,214	\$ 9,322	\$	\$ 2,079,000
Sales of services				1,361,799									\$ 1,361,799
Government Transfers													\$ -
Transfers from own and other funds	426,042												\$ 426,042
Other transfers													\$ -
Interest													\$ -
Surplus of second previous year			114,920	115,973						1,004	3,211		\$ 235,108
Other revenue								66,342	50,000				\$ 116,342
Total Revenue	426,042	-	655,420	2,739,569	-	88,712	136,277	75,848	62,671	21,218	12,533	-	4,216,291
Expenditures													
Governance	41,600												41,600
Administration	383,442		\$ 153,562	\$ 301,737		\$ 198,800	580,389	124,644	122,396	25,102	24,102		1,914,175
Regional Services			501,858							1,200			503,058
Other services provided to all members										20,000			20,000
Operations				2,437,832									2,437,832
Financial Services													
- Interest													-
- Other Financing Charges	1,000												-
- Transfer to the Capital Fund - Debt Repayment													1,000
- Transfer to the Capital Fund - Asset Acquisition													-
- Transfer to the Capital Reserve													-
- Transfer to the Operating Reserve													-
Closure & Post-closure expense													-
Second previous year deficit													-
Other Fiscal services													-
Total Expenditure	426,042		655,420	2,739,569	-	198,800	580,389	124,644	122,396	46,302	24,102	-	4,917,665
Surplus (Deficit)	-	-	-	-	-	(110,088)	(444,112)	(48,796)	(59,725)	(25,084)	(11,569)	-	(699,374)

RSC-PSA

REGIONAL SERVICE COMMISSION _____

Reconciliation of Operating Budget to PSA Budget

	Amortization	Controlled	Other	Transfers	Total
	TCA (Add)	Entities (Add)	(Please explain) (Add /Subtract)	(Add /Subtract)	PSA Budget
Revenue					
Member Charges					\$ 2,079,000
Sales of services					\$ 1,361,799
Government Transfers					\$ -
Transfers from own and other funds				\$ (426,042)	\$ -
Other transfers					\$ -
Interest					\$ -
Surplus of second previous year					\$ 235,108
Other revenue					\$ 118,342
Total Revenue	<u>-</u>	<u>-</u>	<u>-</u>	<u>(426,042)</u>	<u>3,792,249</u>
Expenditures					
Governance				(41,600)	-
Administration				(383,442)	1,530,733
Regional Services	2,350				505,408
Other services provided to all members					20,000
Operations	141,500				2,579,332
Financial Services					
- Interest					
- Other Financing Charges				-1000	-
- Transfer to the Capital Fund - Debt Repayment					
- Transfer to the Capital Fund - Asset Acquisition					
- Transfer to the Capital Reserve					
- Transfer to the Operating Reserve					
Closure & Post-closure expense					
Second previous year deficit					
Other Fiscal services					
Total Expenditure	<u>143,850</u>	<u>-</u>	<u>-</u>	<u>(426,042)</u>	<u>4,635,473</u>
Surplus (Deficit)	<u>(143,850)</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>(843,224)</u>

RSC-PSA

REGIONAL SERVICE COMMISSION 12 (WVRSC)

2023 CORPORATE SERVICES OPERATING & CAPITAL BUDGETS

OPERATING BUDGET

1. Total Corporate Services Budget (from page CS-4)	\$ 426,042
2. Less: Revenue from other sources (from page CS-2)	0
Net Budget to be allocated to other funds:	\$
Cooperative & Regional Planning Services (to page CRP-3)	
Local Planning Services (to page LP-3)	\$ 85,208
Solid Waste Services (to page SW-3)	\$ 213,021
Electricity Generation Facility Services (to page GF-3)	\$
Regional Mandate - Tourism Promotion (to page TP-3)	\$ 21,302
Regional Mandate - Economic Development (to page ED-3)	\$ 21,302
Regional Mandate - Community Development (to page CD-3)	\$ 21,302
Regional Transportation Service (to page RT-3)	\$ 21,302
Public Safety Committee (to page PSC-3)	\$ 21,302
Support to facilitation of cost-sharing - Sport, Recreation and Cultural Infrastructure(to page SRC-3)	21,302
Other Shared Services (to page OT-3)	\$
Total Allocation	\$426,042

CAPITAL BUDGET

Total Capital Cost - Corporate Services (from page CS-Capital)	\$
Less: Total sources of funds	\$
Total Long-term borrowing	\$

2023 CORPORATE SERVICES OPERATING BUDGET

REVENUE			
		2022 BUDGET	2023 BUDGET
1.1.0.0.0	CORPORATE SERVICES		
1.1.2.0.0	REVENUE FROM OTHER SOURCES		
1.1.2.5.0	Government Transfers		
1.1.2.5.1	(Specify).....
1.1.2.5.2	(Specify).....
1.1.2.7.0	Other Revenue (Specify).....
1.1.2.T.T	TOTAL REVENUE FROM OTHER SOURCES	0

REGIONAL SERVICE COMMISSION 12 (WVRSC)

2023 CORPORATE SERVICES OPERATING BUDGET

EXPENDITURE			
		2022 BUDGET	2023 BUDGET
5.1.0.0.0	CORPORATE SERVICES		
5.1.1.0.0	GOVERNANCE		
5.1.1.1.0	Board Members		
5.1.1.1.1	Honorariums	12,450	11,500
5.1.1.1.2	Travel	1,000	2,000
5.1.1.1.3	Training and Development		2,000
5.1.1.1.4	Other- Regional Strategy		25,000
5.1.1.1.9	Other - Insurance	1,850	1,100
5.1.1.T.T	TOTAL GOVERNANCE	15,300	41,600
5.1.2.0.0	ADMINISTRATION		
5.1.2.1.0	Chief Executive Officer's Office		
5.1.2.1.1	Salaries & Benefits	130,995	233,000
5.1.2.1.2	Travel	1,000	4,000
5.1.2.1.3	Training and Development	500	
5.1.2.1.9	Other - Memberships	1,000	500
5.1.2.2.0	Human Resources		
5.1.2.2.1	Salaries & Benefits		
5.1.2.2.2	Travel		
5.1.2.2.3	Training and Development		
5.1.2.2.9	Other (Specify).....		
5.1.2.3.0	Financial Management		
5.1.2.3.1	Salaries & Benefits	81,956	95,942
5.1.2.3.2	Travel	500	500
5.1.2.3.3	Training and Development		
5.1.2.3.5	External Audit Fees	8,500	9,300
5.1.2.3.6	External Accounting Fees		
5.1.2.3.7	Other Financial Management	2,200	3,500
5.1.2.3.9	Other (Specify).....		
5.1.2.4.0	Other Administration Services		
5.1.2.4.1	Advertising and Public Relations	400	200
5.1.2.4.2	Liability Insurance	3,825	1,800
5.1.2.4.3	Professional Services		
5.1.2.4.4	Legal Services	500	500
5.1.2.4.5	Office Building	14,900	14,200
5.1.2.4.6	Office Equipment & Supplies	10,000	16,000
5.1.2.4.7	Printing and Copying		
5.1.2.4.8	Telecommunications	1,550	4,000
5.1.2.4.9	Other (Specify).....		
5.1.2.T.T	TOTAL ADMINISTRATION	257,826	383,442
5.1.4.0.0	FISCAL SERVICES		
5.1.4.1.0	Interest		
5.1.4.1.1	Current Operations		

REGIONAL SERVICE COMMISSION 12 (WVRSC)

2023 CORPORATE SERVICES OPERATING BUDGET

EXPENDITURE			
		2022 BUDGET	2023 BUDGET
5.1.4.1.2	Short-Term borrowing for capital projects		
5.1.4.1.3	Long-Term Debt		
5.1.4.2.0	Other Financing Charges		
5.1.4.2.3	Banking Service Charge	1,000	1,000
5.1.4.2.9	Other (Specify).....		
5.1.4.3.0	Transfers to Funds and Reserves		
5.1.4.3.1	Capital Fund - Debt Repayment		
5.1.4.3.2	Capital Fund - Asset Acquisition		
5.1.4.3.3	Capital Reserve		
5.1.4.3.4	Operating Reserve		
5.1.4.4.0	Other Fiscal Services		
5.1.4.4.9	Other (Specify).....		
5.1.4.T.T	TOTAL FISCAL SERVICES	1,000	1,000
5.1.T.T.T	TOTAL CORPORATE SERVICES	274,126	426,042

2023 CORPORATE SERVICES CAPITAL BUDGET

2023 CORPORATE SERVICES CAPITAL BUDGET

2023 CORPORATE SERVICES CAPITAL BUDGET

2023 CORPORATE SERVICES CAPITAL BUDGET

REGIONAL SERVICE COMMISSION 12 (WVRSC)

2023 COOPERATIVE & REGIONAL PLANNING SERVICES OPERATING & CAPITAL BUDGETS

OPERATING BUDGET

1. Total Cooperative & Regional Planning Services Budget (from page CRP-3)	\$ -
2. Less: Revenue from other sources (from page CRP-2)	\$ -
Net Budget to be raised from members	\$ -

MEMBER CHARGES

Member	2021 Census Population	2022 Tax Base	Member Share*
1 Lakeland Region	2,481	238,610,650	0
2 Woodstock	12,287	1,043,401,350	0
3 Hartland	3,835	331,857,600	0
4 Carleton North	9,114	719,530,650	0
5 Southern Victoria	2,634	183,297,900	0
6 Tobique Valley	2,864	196,088,150	0
7 Western Valley Rural District	2,602	156,658,150	0
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10
11
12
13
14
15
	35,817	2,869,444,450	\$

CAPITAL BUDGET

Total Capital Cost - Cooperative & Regional Planning Services Fund (from page CRP-Capital)	\$
Less: Total sources of funds	\$
Total Long-term borrowing	\$

* Note: Allocation on 50-50 proportional basis of population and tax base

REGIONAL SERVICE COMMISSION 12 (WVRSC)

2023 COOPERATIVE & REGIONAL PLANNING SERVICES OPERATING BUDGET

REVENUE			
		2022 BUDGET	2023 BUDGET
1.2.0.0.0	COOPERATIVE AND REGIONAL PLANNING		
1.2.2.0.0	REVENUE FROM OTHER SOURCES		
1.2.2.5.0	Government Transfers		
1.2.2.5.1	(Specify).....
1.2.2.5.2	(Specify).....
1.2.2.6.0	Transfers from Own and Other funds		
1.2.2.6.1	Second Previous Year Surplus	11,395
1.2.2.6.2	Operating Reserve Fund
1.2.2.7.0	Other Revenue		
1.2.2.7.1	Interest Income
1.2.2.7.2	HST Rebate
1.2.2.7.9	Other (Specify).....
1.2.2.T.T	TOTAL REVENUE FROM OTHER SOURCES	11,395	0

REGIONAL SERVICE COMMISSION 12 (WVRSC)

2023 COOPERATIVE & REGIONAL PLANNING SERVICES OPERATING BUDGET

EXPENDITURE		
	2022 BUDGET	2023 BUDGET
5.2.0.0.0	COOPERATIVE AND REGIONAL PLANNING SERVICES	
5.2.3.0.0	REGIONAL SERVICES	
5.2.3.0.1	ALLOCATION FROM CORPORATE SERVICES (from page CS-1)	27,413\$ -
5.2.3.1.0	Regional Planning	
5.2.3.1.1	Personnel	
5.2.3.1.2	Administration	
5.2.3.1.3	Travel	
5.2.3.1.4	Professional Services	
5.2.3.1.9	Other -	
5.2.3.1.S.T	Subtotal	0-
5.2.3.2.0	Other Service Provided to All Members (Specify)	
5.2.3.2.2	Administration	2,000
5.2.3.2.3	Travel	
5.2.3.2.4	Professional Services	5,000
5.2.3.2.9	Other (Specify).....	1,800
5.2.3.2.S.T	Subtotal	8,8000
5.2.3.3.0	Other Service Provided to All Members (Specify)	
5.2.3.3.2	Administration	
5.2.3.3.3	Travel	
5.2.3.3.4	Professional Services	
5.2.3.3.9	Other (Specify).....	
5.2.3.3.S.T	Subtotal	00
5.2.4.0.0	FISCAL SERVICES	
5.2.4.1.0	Interest	
5.2.4.1.1	Current Operations	
5.2.4.1.2	Short-Term borrowing for capital projects	
5.2.4.1.3	Long-Term Debt	
5.2.4.2.0	Other Financing Charges	
5.2.4.2.3	Banking Service Charge	
5.2.4.2.9	Other (Specify).....	
5.2.4.3.0	Transfers to Funds and Reserves	
5.2.4.3.1	Capital Fund - Debt Repayment	
5.2.4.3.2	Capital Fund - Asset Acquisition	
5.2.4.3.3	Capital Reserve	
5.2.4.3.4	Operating Reserve	
5.2.4.4.0	Other Fiscal Services	
5.2.4.4.3	Second Previous Year Deficit	
5.2.4.4.9	Other (Specify).....	
5.2.4.T.T	TOTAL FISCAL SERVICES	00
5.2.T.T.T	TOTAL EXPENDITURES	36,213-

2023 COOPERATIVE & REGIONAL PLANNING SERVICES CAPITAL BUDGET

CAPITAL EXPENDITURES		SOURCES OF FUNDS							
Tangible Capital Assets	Total Capital Cost	Capital Grants	Capital Reserve Fund	Operating Fund	Trade - Ins	Other	Total Sources of Funds	Long-term Borrowing	Debt repayment term
1									
2									
3									
4									
5									
6									
TOTAL									

FUNDING DETAILS									
Capital Grant		Amount	Purpose/Description						
1									
2									
3									
Other Sources of Funding		Amount	Purpose/Description						
1									
2									
Long-Term Borrowing Summary		Amount							
20 Years									
15 Years									
10 Years									
7 Years									
5 Years									
TOTAL BORROWING									

2023 LOCAL PLANNING SERVICES OPERATING & CAPITAL BUDGETS

1. Total Budget (from page LP-4)	<u>\$ 655,420</u>
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2. Less: Revenue from other sources (from page LP-2)	\$	114,920
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Net Budget to be raised from members	\$ 540,500
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Portion of net budget relating to Planning Services \$

Portion of net budget relating to Inspection Services \$

Member	2022 Tax Base	Planning Service	Inspection Service	Member Share
1 Lakeland Ridges	238,610,650	78,508
2 Hartland	331,857,600	109,189
3 Carleton North	719,530,650	236,742
4 Tobique Valley	196,088,150			64,517
5 Western Valley Rural District	156,658,150	51,544
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1,642,745,200	\$	\$	\$	540,500

Total Capital Cost - Local Planning Services Fund (from page LP- Capital)	\$
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Less: Total sources of funds	\$3
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Total Long-term borrowing	\$
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2023 LOCAL PLANNING SERVICES OPERATING BUDGET

REVENUE			
		2022 BUDGET	2023 BUDGET
1.3.0.0.0	LOCAL PLANNING SERVICES		
1.3.2.0.0	REVENUE FROM OTHER SOURCES		
1.3.2.1.0	Fees and Services		
1.3.2.1.1	Planning and Development		
1.3.2.1.2	Inspection		
1.3.2.1.9	Other (Specify).....		
1.3.2.6.0	Transfers from Own and Other funds		
1.3.2.6.1	Second Previous Year Surplus		114,920
1.3.2.6.2	Operating Reserve Fund		
1.3.2.7.0	Other Revenue		
1.3.2.7.1	Interest Income		
1.3.2.7.2	HST Rebate		
1.3.2.7.9	Other (Specify).....		
1.3.2.T.T	TOTAL REVENUE FROM OTHER SOURCES		114,920

REGIONAL SERVICE COMMISSION 12 (WVRSC)

2023 LOCAL PLANNING SERVICES OPERATING BUDGET

EXPENDITURE			
		2022 BUDGET	2023 BUDGET
5.3.0.0.0	LOCAL PLANNING SERVICES		
5.3.2.0.0	ADMINISTRATION		
5.3.2.0.1	ALLOCATION FROM CORPORATE SERVICES (from page CS-1)	\$ 68,532	\$ 85,208
5.3.2.1.0	Planning Director		
5.3.2.1.1	Salaries & Benefits		
5.3.2.1.2	Travel	300	300
5.3.2.1.3	Training and Development	1,700	
5.3.2.1.9	Other - Memberships	1,000	1100
5.3.2.2.0	Other Administration Services		
5.3.2.2.1	Advertising & Public Relations	250	
5.3.2.2.2	Liability Insurance	3,825	1800
5.3.2.2.3	Professional Services		
5.3.2.2.4	Legal Services	5,000	5000
5.3.2.2.5	Office Building	22,310	18,900
5.3.2.2.6	Office Equipment & Supplies	15,000	19,000
5.3.2.2.7	Printing and Copying	-	
5.3.2.2.8	Telecommunications	3,600	7,000
5.3.2.2.9	Other - Permit Website	15,254	15,254
5.3.2.T.T	TOTAL ADMINISTRATION SERVICES	136,771	\$ 153,562
5.3.3.0.0	PLANNING AND BUILDING INSPECTION SERVICES		
5.3.3.1.0	Planning Services		
5.3.3.1.1	Salaries & Benefits	104,660	195,026
5.3.3.1.2	Travel	1,000	1,000
5.3.3.1.3	Training and Development	1,700	1,700
5.3.3.1.4	Maps and Reference Material	1,000	500
5.3.3.1.5	GIS Operating and Planet	2,300	2,300
5.3.3.1.6	Advertising (Legislatively Required)		
5.3.3.1.7	Planning Review & Adjustment Committee	6,000	6,000
5.3.3.1.8	Other - Contracted Services	70,000	90,000
5.3.3.1.9	Other - Memberships	700	800
5.3.3.1.S.T	Subtotal	\$ 187,360	297,326
5.3.3.2.0	Inspection Services		
5.3.3.2.1	Salaries & Benefits	139,431	183,672
5.3.3.2.2	Travel	9,000	11,000
5.3.3.2.3	Training and Development	4,230	9,000.0
5.3.3.2.4	Maps and Reference Material		
5.3.3.2.5	GIS Operating and Planet	1,500	
5.3.3.2.9	Other - Memberships, clothing allowance & Promotion	900	860
5.3.3.2.S.T	Subtotal	155,061	204,532
5.3.3.T.T	TOTAL PLANNING AND INSPECTION SERVICES	342,421	501,858

2023 LOCAL PLANNING SERVICES OPERATING BUDGET

EXPENDITURE			
		2022 BUDGET	2023 BUDGET
5.3.4.0.0	FISCAL SERVICES		
5.3.4.1.0	Interest		
5.3.4.1.1	Current Operations
5.3.4.1.2	Short-Term borrowing for capital projects
5.3.4.1.3	Long-Term Debt
5.3.4.2.0	Other Financing Charges		
5.3.4.2.1	Debenture Discounts
5.3.4.2.2	Cost of Issuing & Selling New Debentures
5.3.4.2.3	Banking Service Charge
5.3.4.2.9	Other (Specify).....
5.3.4.3.0	Transfers to Other Funds		
5.3.4.3.1	Capital Fund - Debt Repayment
5.3.4.3.2	Capital Fund - Asset Acquisition
5.3.4.3.3	Capital Reserve Fund
5.3.4.3.3	Operating Reserve Fund
5.3.4.4.0	Other Fiscal Services		
5.3.4.4.3	Second Previous Year Deficit
5.3.4.4.9	Other (Specify).....
5.3.4.T.T	TOTAL FISCAL SERVICES	0	0
5.3.T.T.T	TOTAL EXPENDITURES	479,192	655,420

REGIONAL SERVICE COMMISSION 12 (WVRSC)

2023 SOLID WASTE SERVICES OPERATING & CAPITAL BUDGETS

OPERATING BUDGET

1. Total Budget (from page SW-5)	\$ 2,739,569
2. Less: Revenue from other sources (from page SW-2)	\$ 1,477,772
Net budget to be raised through tipping fees	<u>\$ 1,261,797</u>

TIPPING FEES

Category	Tonnage	Tipping Fees	Total Tipping Fees
Member			
Lakeland Ridges	762	\$141.54	\$107,864
Woodstock	3077	\$141.54	\$435,563
Hartland	888	\$141.54	\$125,701
Carleton North	7,2562529	\$141.54	\$357,991
Southern Victoria	953	\$98.00	\$93,455
Tobique Valley	720	\$98.00	\$70,532
Western Valley Rural District-North	1,818145	\$98.00	\$14,212
Western Valley Rural District - South	399	\$141.54	\$56,479
TOTAL REVENUE FROM MEMBER TIPPING FEES	9473	\$	<u>\$1,261,797</u>

CAPITAL BUDGET

Total Capital Cost - Solid Waste Services Fund (from page SW-Capital)	\$
Less: Total sources of funds	\$
Total Long-term borrowing	\$

2023 LOCAL PLANNING SERVICES CAPITAL BUDGET

CAPITAL EXPENDITURES		SOURCES OF FUNDS					Total Sources of Funds	Long-term Borrowing	Debt repayment term
Tangible Capital Assets	Total Capital Cost	Capital Grants	Capital Reserve Fund	Operating Fund	Trade - Ins	Other			
1									
2									
3									
4									
5									
6									
TOTAL									

FUNDING DETAILS									
Capital Grant		Amount	Purpose/Description						
1									
2									
3									
Other Sources of Funding		Amount	Purpose/Description						
1									
2									
Long-Term Borrowing Summary		Amount							
20 Years									
15 Years									
10 Years									
7 Years									
5 Years									
TOTAL BORROWING									

REGIONAL SERVICE COMMISSION 12 (WVRSC)

2023 SOLID WASTE SERVICES OPERATING BUDGET

REVENUE			
		2022 BUDGET	2023 BUDGET
1.4.0.0.0	SOLID WASTE SERVICES		
1.4.2.0.0	REVENUES FROM OTHER SOURCES		
1.4.2.1.0	Tipping Fees from Other Sources		
1.4.2.1.1	Industrial/Commercial/Institutional	1,080,896	1,273,797
1.4.2.1.2	Construction and Demolition		
1.4.2.1.3	Other Regional Service Commissions		
1.4.2.1.4	First Nations	111,938	88,002
1.4.2.1.8	Other (Specify).....		
1.4.2.1.9	Other (Specify).....		
1.4.2.2.0	Special Waste		
1.4.2.2.1	(Specify).....		
1.4.2.2.2	(Specify).....		
1.4.2.3.0	Recycling		
1.4.2.3.1	Fibre (News Print, Cardboard, Magazines etc.)		
1.4.2.3.2	Refundables Products		
1.4.2.3.3	Shredding		
1.4.2.3.4	Metals		
1.4.2.3.5	Paints		
1.4.2.3.9	Other (Specify).....		
1.4.2.4.0	Other Operational Revenue		
1.4.2.4.1	Organics		
1.4.2.4.2	Compost		
1.4.2.4.9	Other (Specify).....		
1.4.2.5.0	Government Transfers		
1.4.2.5.1	(Specify).....		
1.4.2.5.2	(Specify).....		
1.4.2.6.0	Transfers from Own and Other funds		
1.4.2.6.1	Second Previous Year Surplus	105,128	115,973
1.4.2.6.2	Operating Reserve Fund	10,994	
1.4.2.6.3	Generation Facility Operating Fund		
1.4.2.7.0	Other Revenues		
1.4.2.7.1	Interest Income	5,200	
1.4.2.7.2	HST Rebate		
1.4.2.7.9	Other (Specify).....		
1.4.2.T.T	TOTAL REVENUE FROM OTHER SOURCES	1,314,156	1,477,772

REGIONAL SERVICE COMMISSION 12 (WVRSC)

2023 SOLID WASTE SERVICES OPERATING BUDGET

EXPENDITURE			
		2022 BUDGET	2023 BUDGET
5.4.0.0.0	SOLID WASTE SERVICES		
5.4.2.0.0	ADMINISTRATION		
5.4.2.0.1	ALLOCATION FROM CORPORATE SERVICES (from page CS-1)	178,182	\$ 213,021
5.4.2.1.0	Director's Office		
5.4.2.1.1	Salaries & Benefits	65,246	68,241
5.4.2.1.2	Travel	1,000	1,000
5.4.2.1.3	Training and Development	1,000	1,000
5.4.2.1.9	Other (Specify).....		
5.4.2.4.0	Other Administration Services		
5.4.2.4.1	Advertising and Public Relations	3,200	4,000
5.4.2.4.2	Liability Insurance	3,825	1,800
5.4.2.4.3	Professional Services		
5.4.2.4.4	Legal Services	500	500
5.4.2.4.5	Office Building	7,450	4,800
5.4.2.4.6	Office Equipment and Supplies	2,000	2,300
5.4.2.4.7	Printing and Copying	-	
5.4.2.4.8	Telecommunications	1,050	875
5.4.2.4.9	Other- SW Advisory Committee	2,200	2,200
5.4.2.5.0	Public Education		
5.4.2.5.1	Advertising, tours, promotional		1,000
5.4.2.5.2	Travel		
5.4.2.5.9	Other -Trade Shows	1,000	1,000
5.4.2.T.T		266,653	\$ 301,737
5.4.3.0.0	OPERATIONS		
5.4.3.1.0	Station and Building		
5.4.3.1.1	Repairs and Maintenance		
5.4.3.1.2	Electricity		
5.4.3.1.3	Janitorial		
5.4.3.1.4	Insurance		
5.4.3.1.5	Property Taxes		
5.4.3.1.9	Other (Specify).....		
5.4.3.1.S.T	Subtotal		0
5.4.3.2.0	Machinery & Equipment		
5.4.3.2.1	Vehicles		
5.4.3.2.2	Small Equipment (non-capital)		
5.4.3.2.3	Operating Leases (non-capital leases)		
5.4.3.2.4	Fuel		
5.4.3.2.5	Repairs and Maintenance		
5.4.3.2.6	Insurance		
5.4.3.2.9	Other (Specify).....		
5.4.3.2.S.T	Subtotal		0

REGIONAL SERVICE COMMISSION 12 (WVRSC)

2023 SOLID WASTE SERVICES OPERATING BUDGET

		EXPENDITURE	
		2022 BUDGET	2023 BUDGET
5.4.3.3.0	Landfill Operations		
5.4.3.3.1	Personnel		
5.4.3.3.2	Small Equipment (non capital)		
5.4.3.3.3	Site and Road Maintenance		
5.4.3.3.4	Monitoring		
5.4.3.3.5	Site Security		
5.4.3.3.6	Special Waste Handling		
5.4.3.3.7	Cells		
5.4.3.3.8	Leachate & Siltation Management		
5.4.3.3.9	Other (Specify).....		
5.4.3.3.S.T	Subtotal		0
5.4.3.4.0	Transfer Station Operations		
5.4.3.4.1	Personnel		
5.4.3.4.2	Small Equipment (non capital)		
5.4.3.4.3	Site and Road Maintenance		
5.4.3.4.4	Site Security		
5.4.3.4.5	Contracted Services	1,930,482	2,126,332
5.4.3.4.6	Special Waste Handling		
5.4.3.4.9	Other (Specify).....		
5.4.3.4.S.T	Subtotal	1,930,482	2,126,332
5.4.3.5.0	Scale house		
5.4.3.5.1	Personnel		
5.4.3.5.2	Small Equipment (non capital)		
5.4.3.5.3	Supplies		
5.4.3.5.9	Other (Specify).....		
5.4.3.5.S.T	Subtotal		0
5.4.3.6.0	Waste Diversion		
5.4.3.6.1	Personnel		
5.4.3.6.2	Recycling - Advertising	15,000	15,000
5.4.3.6.3	Collection - Contracted Services for Depots	31,738	34,000
5.4.3.6.4	Equipment Maintenance	3,000	3,000
5.4.3.6.5	Contracted Services- Curbside Sorting	159,356	160,000
5.4.3.6.6	Other - Site Management	2,000	2,000
5.4.3.6.9	Other - Christmas Tree Disposal Program		4,500
5.4.3.6.10	Other - Education	16,000	16,000
5.4.3.6.S.T	Subtotal	\$227,094	234,500
5.4.3.7.0	Composting Program		
5.4.3.7.1	Personnel		
5.4.3.7.2	Processing		
5.4.3.7.3	Demonstration Site		
5.4.3.7.9	Other (Specify).....		
5.4.3.7.S.T	Subtotal		
5.4.3.8.0	Hazardous Household Waste		
5.4.3.8.1	Personnel	2,000	2,000
5.4.3.8.2	Collection	60,000	70,000
5.4.3.8.2	Disposal	2,000	2,000

REGIONAL SERVICE COMMISSION 12 (WVRSC)

2023 SOLID WASTE SERVICES OPERATING BUDGET

EXPENDITURE			
		2022 BUDGET	2023 BUDGET
5.4.3.8.9	Other - Advertising	3,000	3,000
5.4.3.8.S.T	Subtotal	67,000	77,000
5.4.3.T.T	TOTAL OPERATIONS	2,224,575	2,437,832
5.4.4.0.0	FISCAL SERVICES		
5.4.4.1.0	Interest		
5.4.4.1.1	Current Operations		
5.4.4.1.2	Short-Term borrowing for capital projects		
5.4.4.1.3	Long-Term Debt	3,335	
5.4.4.2.0	Other Financing Charges		
5.4.4.2.1	Debenture Discounts		
5.4.4.2.2	Cost of Issuing & Selling New Debentures		
5.4.4.2.3	Banking Service Charge		
5.4.4.2.9	Other (Specify).....		
5.4.4.3.0	Transfers to Other Funds		
5.4.4.3.1	Capital Fund - Debt Repayment	117,000	
5.4.4.3.2	Capital Fund - Asset Acquisition		
5.4.4.3.3	Capital Reserve Fund		
5.4.4.3.4	Operating Reserve Fund		
5.4.4.3.5.	Generation Facility Operating Fund		
5.4.4.4.0	Other Fiscal Services		
5.4.4.4.1	Bad Debt Expense		
5.4.4.4.2	Closure and Post-Closure Expense		
5.4.4.4.3	Second Previous Year Deficit		
5.4.4.4.9	Other (Specify).....		
5.4.4.T.T	TOTAL FISCAL SERVICES	120,335	0
5.4.T.T.T	TOTAL EXPENDITURES	2,611,563	2,739,569

REGIONAL SERVICE COMMISSION 12 (WVRSC)									
2023 SOLID WASTE SERVICES CAPITAL BUDGET									
CAPITAL EXPENDITURES		SOURCES OF FUNDS							
Tangible Capital Assets	Total Capital Cost	Capital Grants	Capital Reserve Fund	Operating Fund	Trade - Ins	Other	Total Sources of Funds	Long-term Borrowing	Debt repayment term
1									
2									
3									
4									
5									
6									
7									
8									
TOTAL									
FUNDING DETAILS									
Capital Grant	Amount		Purpose/Description						
1									
2									
3									
Other Sources of Funding	Amount		Purpose/Description						
1									
2									
Long-Term Borrowing Summary	Amount								
20 Years									
15 Years									
10 Years									
7 Years									
5 Years									
TOTAL BORROWING									

REGIONAL SERVICE COMMISSION 12 (WVRSC)

2023 GENERATION FACILITY OPERATING & CAPITAL BUDGETS

OPERATING BUDGET

1. Total Budget (from page GF-4)	\$
2. Less: Revenue from other sources (from page GF-2)	\$
Net Budget to be raised from sale of service	<u>\$</u>

SALE OF SERVICE

User	# Kilowatts	\$/Kilowatt	Sale of Service
.....	\$	\$
.....	\$	\$
.....	\$	\$
TOTAL SALE OF SERVICE			<u>\$</u>

CAPITAL BUDGET

Total Cost Capital - Electricity Generation Facility Services Fund (from page GF-Capital)	\$
Less: Total sources of funds	\$
Total Long-term borrowing	\$

2023 GENERATION FACILITY OPERATING BUDGET

REVENUE		
	2022 BUDGET	2023 BUDGET
1.5.0.0.0 GENERATION FACILITY		
1.5.2.0.0 REVENUE FROM OTHER SOURCES		
1.5.2.5.0 Government Transfers		
1.5.2.5.1 (Specify).....
1.5.2.5.2 (Specify).....
1.5.2.6.0 Transfers from Own and Other funds		
1.5.2.6.1 Second Previous Year Surplus
1.5.2.6.2 Operating Reserve Fund
1.5.2.6.3 Solid Waste Services Operating Fund
1.5.2.7.0 Other Revenue		
1.5.2.7.1 Interest Income
1.5.2.7.9 Other (Specify).....
1.5.2.T.T TOTAL REVENUE FROM OTHER SOURCES	=====	=====

2023 GENERATION FACILITY OPERATING BUDGET

EXPENDITURE		
	2022 BUDGET	2023 BUDGET
5.5.0.0.0 GENERATION FACILITY		
5.5.2.0.0 ADMINISTRATION		
5.5.2.0.1 ALLOCATION FROM CORPORATE SERVICES (from page CS-1)		
5.5.2.1.0 Personnel		
5.5.2.1.1 Salaries & Benefits		
5.5.2.1.2 Travel		
5.5.2.1.3 Training and Development		
5.5.2.1.9 Other (Specify).....		
5.5.2.2.0 Other Administrative Services		
5.5.2.2.1 Advertising and Public Relations		
5.5.2.2.2 Liability Insurance		
5.5.2.2.3 Professional Services		
5.5.2.2.4 Legal Services		
5.5.2.2.5 Office Building		
5.5.2.2.6 Office Equipment & Supplies		
5.5.2.2.7 Printing and Copying		
5.5.2.2.8 Telecommunications		
5.5.2.2.9 Other (Specify).....		
5.5.2.T.T TOTAL ADMINISTRATION		
5.5.3.0.0 OPERATIONS		
5.5.3.1.0 Personnel		
5.5.3.1.1 Salaries & Benefits		
5.5.3.1.2 Travel		
5.5.3.1.3 Training and Development		
5.5.3.1.9 Other (Specify).....		
5.5.3.2.0 Machinery & Equipment		
5.5.3.2.1 Vehicles		
5.5.3.2.2 Small Equipment (non-capital)		
5.5.3.2.3 Operating Leases (non-capital)		
5.5.3.2.4 Fuel		
5.5.3.2.5 Repairs and Maintenance		
5.5.3.2.6 Insurance		
5.5.3.2.9 Other (Specify).....		
5.5.3.T.T TOTAL OPERATIONS		
5.5.4.0.0 FISCAL SERVICES		
5.5.4.1.0 Interest		
5.5.4.1.1 Current Operations		
5.5.4.1.2 Short-Term borrowing for capital projects		
5.5.4.1.3 Long-Term Debt		
5.5.4.2.0 Other Financing Charges		
5.5.4.2.1 Debenture Discounts		

2023 GENERATION FACILITY OPERATING BUDGET

		EXPENDITURE	
		2022 BUDGET	2023 BUDGET
5.5.4.2.2	Cost of Issuing & Selling New Debentures		
5.5.4.2.3	Banking Service Charge		
5.5.4.2.9	Other (Specify).....		
5.5.4.3.0	Transfers to Funds and Reserves		
5.5.4.3.1	Capital Fund - Debt Repayment		
5.5.4.3.2	Capital Fund - Asset Acquisition		
5.5.4.3.3	Capital Reserve		
5.5.4.3.4	Operating Reserve		
5.5.4.3.5	Solid Waste Services Operating Fund		
5.5.4.4.0	Other Fiscal Services		
5.5.4.4.3	Second Previous Year Deficit		
5.5.4.4.9	Other (Specify).....		
5.5.4.T.T	TOTAL FISCAL SERVICES		
5.5.T.T.T	TOTAL EXPENDITURES		

2023 GENERATION FACILITY CAPITAL BUDGET

CAPITAL EXPENDITURES		SOURCES OF FUNDS					Total Sources of Funds	Long-term Borrowing	Debt repayment term
Tangible Capital Assets	Total Capital Cost	Capital Grants	Capital Reserve Fund	Operating Fund	Trade - Ins	Other			
1									
2									
3									
4									
5									
6									
7									
8									
TOTAL									

FUNDING DETAILS

Capital Grant

Amount

Purpose/Description

1

2

3

Other Sources of Funding

Amount

Purpose/Description

1

2

Long-Term Borrowing Summary

Amount

20 Years

15 Years

10 Years

7 Years

5 Years

TOTAL BORROWING

GF-Capital

REGIONAL SERVICE COMMISSION 12 (WVRSC)

2023 REGIONAL TOURISM PROMOTION SERVICES OPERATING & CAPITAL BUDGETS

OPERATING BUDGET

1. Total Budget (from page TP-3)	\$ 198,800
2. Less: Revenue from other sources (from page TP-2)	\$ 110,088
Net Budget to be raised from participating members	\$ 88,712

MEMBER CHARGES

Member	2021 Census Population	2022 Tax Base	Member Share*
1 Lakeland Ridges	9,552	238,610,650	7,377
2 Woodstock	12,287	1,043,401,350	32,258
3 Hartland	3,835	331,857,600	10,260
4 Carleton North	9,114	719,530,650	22,245
5 Southern Victoria	2,634	183,297,900	5,667
6 Tobique Valley	2,864	196,088,150	6,062
7 Western Valley Rural District	2,602	156,658,150	4,843
8
9
10
		2,869,444,450	88,712

CAPITAL BUDGET

Total Cost Capital - Regional Tourism Promotion Services Fund (from page TP-Capital)	\$
Less: Total sources of funds	\$
Total Long-term borrowing	\$

* Note: Allocation based on proportion of tax base.

2023 REGIONAL TOURISM PROMOTION SERVICES OPERATING BUDGET

REVENUE			
		2022 BUDGET	2023 BUDGET
2.1.0.0.0	REGIONAL TOURISM PROMOTION SERVICES		
2.1.2.0.0	REVENUE FROM OTHER SOURCES		
2.1.2.5.0	Government Transfers		
2.1.2.5.1	RSC Grant Funding -ELG		110,088
2.1.2.5.2	(Specify).....		
2.1.2.6.0	Transfers from Own Sources		
2.1.2.6.1	Second Previous Year Surplus		
2.1.2.6.2	Operating Reserve Fund		
2.1.2.7.0	Other Revenue		
2.1.2.7.1	Interest Income		
2.1.2.7.2	HST Rebate		
2.1.2.7.9	Other (Specify).....		
2.1.T.T.T	TOTAL REVENUE FROM OTHER SOURCES	0	110088

REGIONAL SERVICE COMMISSION 12 (WVRSC)

2023 REGIONAL TOURISM PROMOTION SERVICES OPERATING BUDGET

EXPENDITURE			
		2022 BUDGET	2023 BUDGET
6.1.0.0.0	REGIONAL TOURISM PROMOTION SERVICES		
6.1.2.0.0	ADMINISTRATION		
6.1.2.0.1	ALLOCATION FROM CORPORATE SERVICES (from page CS-1)		\$ 21,302
6.1.2.1.0	Personnel		
6.1.2.1.1	Salaries and Benefits		78,598
6.1.2.1.2	Travel		2,000
6.1.2.1.3	Training and Development		1,000
6.1.2.1.9	Other (Committee)		4,800
6.1.2.2.0	Other Administrative Services		
6.1.2.2.1	Advertising and Public Relations		40,000
6.1.2.2.2	Liability Insurance		1,800
6.1.2.2.3	Professional Services		
6.1.2.2.4	Legal Services		
6.1.2.2.5	Office Building		4,800
6.1.2.2.6	Office Equipment and Supplies		3,500
6.1.2.2.7	Printing and Copying		
6.1.2.2.8	Telecommunications		1,000
6.1.2.2.9	Other - Strategic Plan		40,000
6.1.2.T.T	TOTAL ADMINISTRATION	0	198,800
6.1.4.0.0	FISCAL SERVICES		
6.1.4.1.0	Interest		
6.1.4.1.1	Current Operations		
6.1.4.1.2	Short-Term borrowing for capital projects		
6.1.4.1.3	Long-Term Debt		
6.1.4.2.0	Other Financing Charges		
6.1.4.2.1	Debenture Discounts		
6.1.4.2.2	Cost of Issuing & Selling New Debentures		
6.1.4.2.3	Banking Service Charge		
6.1.4.2.9	Other (Specify).....		
6.1.4.3.0	Transfers to Funds and Reserves		
6.1.4.3.1	Capital Fund - Debt Repayment		
6.1.4.3.2	Capital Fund - Asset Acquisition		
6.1.4.3.3	Capital Reserve		
6.1.4.3.4	Operating Reserve		
6.1.4.4.0	Other Fiscal Services		
6.1.4.4.3	Second Previous Year Deficit		
6.1.4.4.9	Other (Specify).....		
6.1.4.T.T	TOTAL FISCAL SERVICES	0	0
6.1.T.T.T	TOTAL EXPENDITURES	0	\$ 198,800

2023 REGIONAL TOURISM PROMOTION SERVICES CAPITAL BUDGET

CAPITAL EXPENDITURES		SOURCES OF FUNDS					Total Sources of Funds	Long-term Borrowing	Debt repayment term
Tangible Capital Assets	Total Capital Cost	Capital Grants	Capital Reserve Fund	Operating Fund	Trade - Ins	Other			
1									
2									
3									
4									
5									
6									
TOTAL									

FUNDING DETAILS									
Capital Grant		Amount	Purpose/Description						
1									
2									
3									
Other Sources of Funding		Amount	Purpose/Description						
1									
2									
Long-Term Borrowing Summary		Amount							
20 Years									
15 Years									
10 Years									
7 Years									
5 Years									
TOTAL BORROWING									

REGIONAL SERVICE COMMISSION 12 (WVRSC)

2023 REGIONAL ECONOMIC DEVELOPMENT SERVICES OPERATING & CAPITAL BUDGETS

OPERATING BUDGET

1. Total Budget (from page ED-3)	580,389
2. Less: Revenue from other sources (from page ED-2)	444,112
Net Budget to be raised from participating members	136,277

MEMBER CHARGES

Member	2021 Census Population	2022 Tax Base	Member Share*
1 Lakeland Ridges	2,481	238,610,650	11,332
2 Woodstock	12,287	1,043,401,350	49,554
3 Hartland	3,835	331,857,600	15,761
4 Carleton North	9,114	719,530,650	34,172
5 Southern Victoria	2,634	183,297,900	8,705
6 Tobique Valley	2,864	196,088,150	9,313
7 Western Valley Rural District	2,602	156,658,150	7,440
8
9
10
		2,869,444,450	136,277

CAPITAL BUDGET

Total Cost Capital - Regional Economic Development Services Fund (from page ED-Capital)	\$
Less: Total sources of funds	\$
Total Long-term borrowing	\$

* Note: Allocation based on proportion of tax base.

2023 REGIONAL ECONOMIC DEVELOPMENT SERVICES OPERATING BUDGET

REVENUE			
		2022 BUDGET	2023 BUDGET
2.2.0.0.0	REGIONAL ECONOMIC DEVELOPMENT SERVICES		
2.2.2.0.0	REVENUE FROM OTHER SOURCES		
2.2.2.5.0	Government Transfers		
2.2.2.5.1	RSC Grant Funding - ELG		169,112
2.2.2.5.2	(Specify).....		
2.2.2.6.0	Transfers from Own Sources		
2.2.2.6.1	Second Previous Year Surplus		
2.2.2.6.2	Operating Reserve Fund		
2.2.2.7.0	Other Revenue		
2.2.2.7.1	Interest Income		
2.2.2.7.2	HST Rebate		
2.2.2.7.9	Other (PETL)		275,000
2.2.T.T.T	TOTAL REVENUE FROM OTHER SOURCES	0	444112

REGIONAL SERVICE COMMISSION 12 (WVRSC)

2023 REGIONAL ECONOMIC DEVELOPMENT SERVICES OPERATING BUDGET

EXPENDITURE			
		2022 BUDGET	2023 BUDGET
6.2.0.0.0	REGIONAL ECONOMIC DEVELOPMENT SERVICES		
6.2.2.0.0	ADMINISTRATION		
6.2.2.0.1	ALLOCATION FROM CORPORATE SERVICES (from page CS-1)		21,302
6.2.2.1.0	Personnel		
6.2.2.1.1	Salaries and Benefits		
6.2.2.1.2	Travel		
6.2.2.1.3	Training and Development		
6.2.2.1.9	Other - Committee...		1,000
6.2.2.2.0	Other Administrative Services		
6.2.2.2.1	Advertising and Public Relations		
6.2.2.2.2	Liability Insurance		1,800
6.2.2.2.3	Professional Services		
6.2.2.2.4	Legal Services		
6.2.2.2.5	Office Building		31,287
6.2.2.2.6	Office Equipment and Supplies		
6.2.2.2.7	Printing and Copying		
6.2.2.2.8	Telecommunications		
6.2.2.2.9	Other - Ignite Contract		525,000
6.2.2.T.T	TOTAL ADMINISTRATION	0	580,389
6.2.4.0.0	FISCAL SERVICES		
6.2.4.1.0	Interest		
6.2.4.1.1	Current Operations		
6.2.4.1.2	Short-Term borrowing for capital projects		
6.2.4.1.3	Long-Term Debt		
6.2.4.2.0	Other Financing Charges		
6.2.4.2.1	Debenture Discounts		
6.2.4.2.2	Cost of Issuing & Selling New Debentures		
6.2.4.2.3	Banking Service Charge		
6.2.4.2.9	Other (Specify).....		
6.2.4.3.0	Transfers to Funds and Reserves		
6.2.4.3.1	Capital Fund - Debt Repayment		
6.2.4.3.2	Capital Fund - Asset Acquisition		
6.2.4.3.3	Capital Reserve		
6.2.4.3.4	Operating Reserve		
6.2.4.4.0	Other Fiscal Services		
6.2.4.4.3	Second Previous Year Deficit		
6.2.4.4.9	Other (Specify).....		
6.2.4.T.T	TOTAL FISCAL SERVICES	0	0
6.2.T.T.T	TOTAL EXPENDITURES	0	580,389

2023 REGIONAL ECONOMIC DEVELOPMENT SERVICES CAPITAL BUDGET

CAPITAL EXPENDITURES		SOURCES OF FUNDS							
Tangible Capital Assets	Total Capital Cost	Capital Grants	Capital Reserve Fund	Operating Fund	Trade - Ins	Other	Total Sources of Funds	Long-term Borrowing	Debt repayment term
1									
2									
3									
4									
5									
6									
TOTAL									

FUNDING DETAILS									
Capital Grant		Amount	Purpose/Description						
1									
2									
3									
Other Sources of Funding		Amount	Purpose/Description						
1									
2									
Long-Term Borrowing Summary		Amount							
20 Years									
15 Years									
10 Years									
7 Years									
5 Years									
TOTAL BORROWING									

REGIONAL SERVICE COMMISSION 12 (WVRSC)

2023 COMMUNITY DEVELOPMENT SERVICES OPERATING & CAPITAL BUDGETS

OPERATING BUDGET

1. Total Budget (from page CD-3)	\$ 124,644
2. Less: Revenue from other sources (from page CD-2)	\$ 115,138
Net Budget to be raised from participating members	<u>\$ 9,506</u>

MEMBER CHARGES

Member	2021 Census Population	2022 Tax Base	Member Share*
1 Lakeland Ridges	2,481	238,610,650	724
2 Woodstock	12,287	1,043,401,350	3,359
3 Hartland	3,835	331,857,600	1,059
4 Carleton North	9,114	719,530,650	2,401
5 Southern Victoria	2,634	183,297,900	653
6 Tobique Valley	2,864	196,088,150	705
7 Western Valley Rural District	2,602	156,658,150	605
8
9
10
	35,818	2,869,444,450	<u>9,506</u>

CAPITAL BUDGET

Total Cost Capital - Community Development Services Fund (from page CD-Capital)	\$
Less: Total sources of funds	\$
Total Long-term borrowing	\$

* Note: Allocation on 50-50 proportional basis of population and tax base

REGIONAL SERVICE COMMISSION 12 (WVRSC)

2023 COMMUNITY DEVELOPMENT SERVICES OPERATING BUDGET

REVENUE			
		2022 BUDGET	2023 BUDGET
2.3.0.0.0	COMMUNITY DEVELOPMENT SERVICES		
2.3.2.0.0	REVENUE FROM OTHER SOURCES		
2.3.2.5.0	Government Transfers		
2.3.2.5.1	RSC Grant Funding - ELG	11,796
2.3.2.5.2	(Specify).....	
2.3.2.6.0	Transfers from Own Sources		
2.3.2.6.1	Second Previous Year Surplus	
2.3.2.6.2	Operating Reserve Fund	
2.3.2.7.0	Other Revenue		
2.3.2.7.1	Interest Income	
2.3.2.7.2	HST Rebate	
2.3.2.7.9	Other ESIC (CVCIN surplus)	37,000
2.3.2.7.10	Other ESIC.....	66,342
2.3.T.T.T	TOTAL REVENUE FROM OTHER SOURCES	=====	115,138

REGIONAL SERVICE COMMISSION 12 (WVRSC)

2023 COMMUNITY DEVELOPMENT SERVICES OPERATING BUDGET

EXPENDITURE			
		2022 BUDGET	2023 BUDGET
6.3.0.0.0	COMMUNITY DEVELOPMENT SERVICES		
6.3.2.0.0	ADMINISTRATION		
6.3.2.0.1	ALLOCATION FROM CORPORATE SERVICES (from page CS-1)		\$ 21,302
6.3.2.1.0	Personnel		
6.3.2.1.1	Salaries and Benefits		82,892
6.3.2.1.2	Travel		4,000
6.3.2.1.3	Training and Development		500
6.3.2.1.9	Other - Committee		1,000
6.3.2.2.0	Other Administrative Services		
6.3.2.2.1	Advertising and Public Relations		4,000
6.3.2.2.2	Liability Insurance		1,800
6.3.2.2.3	Professional Services		
6.3.2.2.4	Legal Services		500
6.3.2.2.5	Office Building		4,800
6.3.2.2.6	Office Equipment and Supplies		2,500
6.3.2.2.7	Printing and Copying		350
6.3.2.2.8	Telecommunications		1,000
6.3.2.2.9	Other (Specify).....		
6.3.2.T.T	TOTAL ADMINISTRATION	0	124,644
6.3.4.0.0	FISCAL SERVICES		
6.3.4.1.0	Interest		
6.3.4.1.1	Current Operations		
6.3.4.1.2	Short-Term borrowing for capital projects		
6.3.4.1.3	Long-Term Debt		
6.3.4.2.0	Other Financing Charges		
6.3.4.2.1	Debenture Discounts		
6.3.4.2.2	Cost of Issuing & Selling New Debentures		
6.3.4.2.3	Banking Service Charge		
6.3.4.2.9	Other (Specify).....		
6.3.4.3.0	Transfers to Funds and Reserves		
6.3.4.3.1	Capital Fund - Debt Repayment		
6.3.4.3.2	Capital Fund - Asset Acquisition		
6.3.4.3.3	Capital Reserve		
6.3.4.3.4	Operating Reserve		
6.3.4.4.0	Other Fiscal Services		
6.3.4.4.3	Second Previous Year Deficit		
6.3.4.4.9	Other (Specify).....		
6.3.4.T.T	TOTAL FISCAL SERVICES	0	0
6.3.T.T.T	TOTAL EXPENDITURES	0	124,644

RE REGIONAL SERVICE COMMISSION 12 (WVRSC)									
2023 COMMUNITY DEVELOPMENT SERVICES CAPITAL BUDGET									
CAPITAL EXPENDITURES		SOURCES OF FUNDS							
Tangible Capital Assets	Total Capital Cost	Capital Grants	Capital Reserve Fund	Operating Fund	Trade - Ins	Other	Total Sources of Funds	Long-term Borrowing	Debt repayment term
1									
2									
3									
4									
5									
6									
TOTAL									
FUNDING DETAILS									
Capital Grant		Amount	Purpose/Description						
1									
2									
3									
Other Sources of Funding		Amount	Purpose/Description						
1									
2									
Long-Term Borrowing Summary		Amount							
20 Years									
15 Years									
10 Years									
7 Years									
5 Years									
TOTAL BORROWING									

CD-Capital

REGIONAL SERVICE COMMISSION 12 (WVRSC)

2023 REGIONAL TRANSPORTATION SERVICES OPERATING & CAPITAL BUDGETS

OPERATING BUDGET

1. Total Budget (from page RT-3)	\$ 122,396
2. Less: Revenue from other sources (from page RT-2)	\$ 109,725
Net Budget to be raised from participating members	\$ 12,671

MEMBER CHARGES

Member	2021 Census Population	2022 Tax Base	Member Share*
1 Lakeland Ridges	2,481	238,610,650	966
2 Woodstock	12,287	1,043,401,350	4,477
3 Hartland	3,835	331,857,600	1,411
4 Carleton North	9,114	719,530,650	3,201
5 Southern Victoria	2,634	183,297,900	871
6 Tobique Valley	2,864	196,088,150	940
7 Western Valley Rural District	2,602	156,658,150	806
8
9
10
	35,818	2,869,444,450	12,671

CAPITAL BUDGET

Total Cost Capital - Regional Transportation Services Fund (from page RT-Capital)	\$
Less: Total sources of funds	\$
Total Long-term borrowing	\$

* Note: Allocation on 50-50 proportional basis of population and tax base

REGIONAL SERVICE COMMISSION 12 (WVRSC)

2023 REGIONAL TRANSPORTATION SERVICES OPERATING BUDGET

REVENUE			
		2022 BUDGET	2023 BUDGET
2.4.0.0.0	REGIONAL TRANSPORTATION SERVICES		
2.4.2.0.0	REVENUE FROM OTHER SOURCES		
2.4.2.5.0	Government Transfers		
2.4.2.5.1	RSC Grant - ELG		15,725
2.4.2.5.2	(Specify).....		
2.4.2.6.0	Transfers from Own Sources		
2.4.2.6.1	Second Previous Year Surplus		
2.4.2.6.2	Operating Reserve Fund		
2.4.2.7.0	Other Revenue		
2.4.2.7.1	Interest Income		
2.4.2.7.2	HST Rebate		
2.4.2.7.9	Other ESIC (CVCIN surplus)		44,000
2.4.2.7.10	Other ESIC		50,000
2.4.T.T.T	TOTAL REVENUE FROM OTHER SOURCES		109,725

REGIONAL SERVICE COMMISSION 12 (WVRSC)

2023 REGIONAL TRANSPORTATION SERVICES OPERATING BUDGET

EXPENDITURE		2022	2023
		BUDGET	BUDGET
6.4.0.0.0	REGIONAL TRANSPORTATION SERVICES		
6.4.2.0.0	ADMINISTRATION		
6.4.2.0.1	ALLOCATION FROM CORPORATE SERVICES (from page CS-1)		\$ 21,302
6.4.2.1.0	Personnel		
6.4.2.1.1	Salaries and Benefits		
6.4.2.1.2	Travel		1,000
6.4.2.1.3	Training and Development		
6.4.2.1.9	Other (Specify).....		
6.4.2.2.0	Other Administrative Services		
6.4.2.2.1	Advertising and Public Relations		2,000
6.4.2.2.2	Liability Insurance		1,800
6.4.2.2.3	Professional Services		
6.4.2.2.4	Legal Services		
6.4.2.2.5	Office Building		
6.4.2.2.6	Office Equipment and Supplies		
6.4.2.2.7	Printing and Copying		
6.4.2.2.8	Telecommunications		
6.4.2.2.9	Other - Urban Rural Rides		96,294
6.4.2.T.T	TOTAL ADMINISTRATION	0	122,396
6.4.4.0.0	FISCAL SERVICES		
6.4.4.1.0	Interest		
6.4.4.1.1	Current Operations		
6.4.4.1.2	Short-Term borrowing for capital projects		
6.4.4.1.3	Long-Term Debt		
6.4.4.2.0	Other Financing Charges		
6.4.4.2.1	Debenture Discounts		
6.4.4.2.2	Cost of Issuing & Selling New Debentures		
6.4.4.2.3	Banking Service Charge		
6.4.4.2.9	Other (Specify).....		
6.4.4.3.0	Transfers to Funds and Reserves		
6.4.4.3.1	Capital Fund - Debt Repayment		
6.4.4.3.2	Capital Fund - Asset Acquisition		
6.4.4.3.3	Capital Reserve		
6.4.4.3.4	Operating Reserve		
6.4.4.4.0	Other Fiscal Services		
6.4.4.4.3	Second Previous Year Deficit		
6.4.4.4.9	Other (Specify).....		
6.4.4.T.T	TOTAL FISCAL SERVICES	0	0
6.4.T.T.T	TOTAL EXPENDITURES	0	122,396

2023 REGIONAL TRANSPORTATION SERVICES CAPITAL BUDGET

CAPITAL EXPENDITURES		SOURCES OF FUNDS							
Tangible Capital Assets	Total Capital Cost	Capital Grants	Capital Reserve Fund	Operating Fund	Trade - Ins	Other	Total Sources of Funds	Long-term Borrowing	Debt repayment term
1									
2									
3									
4									
5									
6									
TOTAL									

FUNDING DETAILS									
Capital Grant		Amount	Purpose/Description						
1									
2									
3									
Other Sources of Funding		Amount	Purpose/Description						
1									
2									
Long-Term Borrowing Summary		Amount							
20 Years									
15 Years									
10 Years									
7 Years									
5 Years									
TOTAL BORROWING									

REGIONAL SERVICE COMMISSION 12 (WVRSC)

2023 REGIONAL PUBLIC SAFETY COMMITTEE SERVICES OPERATING & CAPITAL BUDGETS

OPERATING BUDGET

1. Total Budget (from page PSC-4)	\$ 46,302
2. Less: Revenue from other sources (from page PSC-2)	\$ 26,088
Net Budget to be raised from participating members	\$ 20,214

MEMBER CHARGES

Member	2021 Census Population	2022 Tax Base	Member Share*
1 Lakeland Ridges	2,481	238,610,650	1,541
2 Woodstock	12,287	1,043,401,350	7,142
3 Hartland	3,835	331,857,600	2,251
4 Carleton North	9,114	719,530,650	5,106
5 Southern Victoria	2,634	183,297,900	1,389
6 Tobique Valley	2,864	196,088,150	1,499
7 Western Valley Rural District	2,602	156,658,150	1,286
8
9
10
	35,818	2,869,444,450	20,214

CAPITAL BUDGET

Total Cost Capital - Regional Public Safety Committee Services Fund (from page PSC-Capital)	\$
Less: Total sources of funds	\$
Total Long-term borrowing	\$

* Note: Allocation on 50-50 proportional basis of population and tax base

REGIONAL SERVICE COMMISSION 12 (WVRSC)

2023 REGIONAL PUBLIC SAFETY COMMITTEE SERVICES OPERATING BUDGET

REVENUE			
		2022 BUDGET	2023 BUDGET
2.5.0.0.0	REGIONAL PUBLIC SAFETY COMMITTEE SERVICES		
2.5.2.0.0	REVENUE FROM OTHER SOURCES		
2.5.2.5.0	Government Transfers		
2.5.2.5.1	RSC Grant Funding - ELG		25,084
2.5.2.5.2	(Specify).....		
2.5.2.6.0	Transfers from Own Sources		
2.5.2.6.1	Second Previous Year Surplus		1,004
2.5.2.6.2	Operating Reserve Fund		
2.5.2.7.0	Other Revenue		
2.5.2.7.1	Interest Income		
2.5.2.7.2	HST Rebate		
2.5.2.7.9	Other (Specify).....		
2.5.T.T.T	TOTAL REVENUE FROM OTHER SOURCES		26,088

REGIONAL SERVICE COMMISSION 12 (WVRSC)

2023 REGIONAL PUBLIC SAFETY COMMITTEE SERVICES OPERATING BUDGET

EXPENDITURE			
		2022 BUDGET	2023 BUDGET
6.5.0.0.0	REGIONAL PUBLIC SAFETY COMMITTEE SERVICES		
6.5.2.0.0	ADMINISTRATION		
6.5.2.0.1	ALLOCATION FROM CORPORATE SERVICES (from page CS-1)	13,707	21,302
6.5.2.1.0	Personnel		
6.5.2.1.1	Salaries and Benefits		
6.5.2.1.2	Travel		
6.5.2.1.3	Training and Development		
6.5.2.1.9	Other - Committee...		2,000
6.5.2.2.0	Other Administrative Services		
6.5.2.2.1	Advertising and Public Relations		
6.5.2.2.2	Liability Insurance		1,800
6.5.2.2.3	Professional Services		
6.5.2.2.4	Legal Services		
6.5.2.2.5	Office Building		
6.5.2.2.6	Office Equipment and Supplies		
6.5.2.2.7	Printing and Copying		
6.5.2.2.8	Telecommunications		
6.5.2.2.9	Other (Specify).....		
6.5.2.T.T	TOTAL ADMINISTRATION		25,102
6.5.3.0.0	REGIONAL SERVICES		
6.5.3.1.0	Regional Policing Collaboration		
6.5.3.1.2	Administration	2,000	
6.5.3.1.3	Travel		
6.5.3.1.4	Professional Services	5,000	
6.5.3.1.9	Other (Speed Signs)	1,800	1,200
6.5.3.1.S.T	Subtotal	8,800	1,200
6.5.3.2.0	Regional Emergency Measures Planning		
6.5.3.2.2	Administration		
6.5.3.2.3	Travel		
6.5.3.2.4	Professional Services		
6.5.3.2.9	Other (Specify).....		
6.5.3.2.S.T	Subtotal		0
6.5.3.3.0	Other Service Provided to All Members Specify		

6.5.3.3.2	Administration
6.5.3.3.3	Travel
6.5.3.3.4	Professional Services
6.5.3.3.9	Other - Crime Reduction Plan	_____	20,000
6.5.3.3.S.T	Subtotal	=====	20,000

PSC-3

REGIONAL SERVICE COMMISSION 12 (WVRSC)

2023 REGIONAL PUBLIC SAFETY COMMITTEE SERVICES OPERATING BUDGET

EXPENDITURE			
		2022 BUDGET	2023 BUDGET
6.5.4.0.0	FISCAL SERVICES		
6.5.4.1.0	Interest		
6.5.4.1.1	Current Operations
6.5.4.1.2	Short-Term borrowing for capital projects
6.5.4.1.3	Long-Term Debt
6.5.4.2.0	Other Financing Charges		
6.5.4.2.1	Debenture Discounts
6.5.4.2.2	Cost of Issuing & Selling New Debentures
6.5.4.2.3	Banking Service Charge
6.5.4.2.9	Other (Specify).....
6.5.4.3.0	Transfers to Funds and Reserves		
6.5.4.3.1	Capital Fund - Debt Repayment
6.5.4.3.2	Capital Fund - Asset Acquisition
6.5.4.3.3	Capital Reserve
6.5.4.3.4	Operating Reserve
6.5.4.4.0	Other Fiscal Services		
6.5.4.4.3	Second Previous Year Deficit
6.5.4.4.9	Other (Specify).....
6.5.4.T.T	TOTAL FISCAL SERVICES	=====	=====0
6.5.T.T.T	TOTAL EXPENDITURES	=====	=====46,302

REGIONAL SERVICE COMMISSION 12 (WVRSC)

2023 REGIONAL SPORT, RECREATION AND CULTURAL INFRASTRUCTURE SUPPORT AND DEVELOPMENT SERVICES
OPERATING & CAPITAL BUDGETS

OPERATING BUDGET

1. Total Budget (from page SRC-4)	\$ 24,102
2. Less: Revenue from other sources (from page SRC-2)	\$ 14,780
Net Budget to be raised from participating members	\$ 9,322

MEMBER CHARGES

Member	2021 Census Population	2022 Tax Base	Member Share*
1 Lakeland Ridges	2,481	238,610,650	710
2 Woodstock	12,287	1,043,401,350	3,294
3 Hartland	3,835	331,857,600	1,038
4 Carleton North	9,114	719,530,650	2,355
5 Southern Victoria	2,634	183,297,900	640
6 Tobique Valley	2,864	196,088,150	691
7 Western Valley Rural District	2,602	156,658,150	593
8
9
10
	35,818	2,869,444,450	9,322

CAPITAL BUDGET

Total Cost Capital - Regional Sport, Recreation and Cultural Infrastructure Support and Development Services Fund (from page SRC-Capital)	\$
Less: Total sources of funds	\$
Total Long-term borrowing	\$

* Note: Allocation on 50-50 proportional basis of population and tax base

2023 REGIONAL PUBLIC SAFETY COMMITTEE SERVICES CAPITAL BUDGET

CAPITAL EXPENDITURES		SOURCES OF FUNDS					Total Sources of Funds	Long-term Borrowing	Debt repayment term
Tangible Capital Assets	Total Capital Cost	Capital Grants	Capital Reserve Fund	Operating Fund	Trade - Ins	Other			
1									
2									
3									
4									
5									
6									
TOTAL									

FUNDING DETAILS									
Capital Grant		Amount	Purpose/Description						
1									
2									
3									
Other Sources of Funding		Amount	Purpose/Description						
1									
2									
Long-Term Borrowing Summary		Amount							
20 Years									
15 Years									
10 Years									
7 Years									
5 Years									
TOTAL BORROWING									

REGIONAL SERVICE COMMISSION 12 (WVRSC)

2023 REGIONAL SPORT, RECREATION AND CULTURAL INFRASTRUCTURE SUPPORT AND DEVELOPMENT SERVICES OPERATING BUDGET

REVENUE			
		2022 BUDGET	2023 BUDGET
2.6.0.0.0	REGIONAL SPORT, RECREATION AND CULTURAL INFRASTRUCTURE SUPPORT AND DEVELOPMENT SERVICES		
2.6.2.0.0	REVENUE FROM OTHER SOURCES		
2.6.2.5.0	Government Transfers		
2.6.2.5.1	RSC Grant Funding - ELG		11,569
2.6.2.5.2	(Specify).....		
2.6.2.6.0	Transfers from Own Sources		
2.6.2.6.1	Second Previous Year Surplus		3,211
2.6.2.6.2	Operating Reserve Fund		
2.6.2.7.0	Other Revenue		
2.6.2.7.1	Interest Income		
2.6.2.7.2	HST Rebate		
2.6.2.7.9	Other (Specify).....		
2.6.T.T.T	TOTAL REVENUE FROM OTHER SOURCES		14,780

REGIONAL SERVICE COMMISSION 12 (WVRSC)

2023 REGIONAL SPORT, RECREATION AND CULTURAL INFRASTRUCTURE SUPPORT AND DEVELOPMENT SERVICES OPERATING BUDGET

EXPENDITURE		2022	2023
		BUDGET	BUDGET
6.6.0.0.0	REGIONAL SPORT, RECREATION AND CULTURAL INFRASTRUCTURE SUPPORT AND DEVELOPMENT SERVICES		
6.6.2.0.0	ADMINISTRATION		
6.6.2.0.1	ALLOCATION FROM CORPORATE SERVICES (from page CS-1)	13,707	21,302
6.6.2.1.0	Personnel		
6.6.2.1.1	Salaries and Benefits		
6.6.2.1.2	Travel		
6.6.2.1.3	Training and Development		
6.6.2.1.9	Other - Committee		1,000
6.6.2.2.0	Other Administrative Services		
6.6.2.2.1	Advertising and Public Relations		
6.6.2.2.2	Liability Insurance		1,800
6.6.2.2.3	Professional Services		
6.6.2.2.4	Legal Services		
6.6.2.2.5	Office Building		
6.6.2.2.6	Office Equipment and Supplies		
6.6.2.2.7	Printing and Copying		
6.6.2.2.8	Telecommunications		
6.6.2.2.9	Other (Specify).....		
6.6.2.T.T	TOTAL ADMINISTRATION		24,102
6.6.3.0.0	REGIONAL SERVICES		
6.6.3.1.0	Regional Sport, Recreation and Culture Infrastructure Planning and Cost-Sharing		
6.6.3.1.2	Administration	1,000	
6.6.3.1.3	Travel		
6.6.3.1.4	Professional Services		
6.6.3.1.9	Other Licenses	200	
6.6.3.1.S.T	Subtotal	1,200	0
6.6.3.2.0	Other Service Provided to All Members		
6.6.3.2.2	Administration		
6.6.3.2.3	Travel		
6.6.3.2.4	Professional Services		
6.6.3.2.9	Other (Specify).....		
6.6.3.2.S.T	Subtotal		0
6.6.4.0.0	FISCAL SERVICES		
6.6.4.1.0	Interest		
6.6.4.1.1	Current Operations		
6.6.4.1.2	Short-Term borrowing for capital projects		
6.6.4.1.3	Long-Term Debt		
6.6.4.2.0	Other Financing Charges		
6.6.4.2.1	Debenture Discounts		
6.6.4.2.2	Cost of Issuing & Selling New Debentures		
6.6.4.2.3	Banking Service Charge		
6.6.4.2.9	Other (Specify).....		

2023 REGIONAL SPORT, RECREATION AND CULTURAL INFRASTRUCTURE SUPPORT AND DEVELOPMENT SERVICES OPERATING BUDGET

EXPENDITURE			
		2022 BUDGET	2023 BUDGET
6.6.4.3.0	Transfers to Funds and Reserves		
6.6.4.3.1	Capital Fund - Debt Repayment
6.6.4.3.2	Capital Fund - Asset Acquisition
6.6.4.3.3	Capital Reserve
6.6.4.3.4	Operating Reserve
6.6.4.4.0	Other Fiscal Services		
6.6.4.4.3	Second Previous Year Deficit
6.6.4.4.9	Other (Specify).....
6.6.4.T.T	TOTAL FISCAL SERVICES	=====	=====0
6.6.T.T.T	TOTAL EXPENDITURES	=====	=====24,102

REGIONAL SERVICE COMMISSION 12 (WVRSC)

2023 REGIONAL SPORT, RECREATION AND CULTURAL INFRASTRUCTURE SUPPORT AND DEVELOPMENT SERVICES CAPITAL BUDGET

CAPITAL EXPENDITURES		SOURCES OF FUNDS					Total Sources of Funds	Long-term Borrowing	Debt repayment term
Tangible Capital Assets	Total Capital Cost	Capital Grants	Capital Reserve Fund	Operating Fund	Trade - Ins	Other			
1									
2									
3									
4									
5									
6									
TOTAL									

FUNDING DETAILS

Capital Grant

1

2

3

Other Sources of Funding

1

2

Long-Term Borrowing Summary

20 Years

15 Years

10 Years

7 Years

5 Years

TOTAL BORROWING

Amount

Purpose/Description

Amount

Purpose/Description

Amount

REGIONAL SERVICE COMMISSION 12 (WVRSC)

2023 OTHER SHARED SERVICES OPERATING & CAPITAL BUDGETS

OPERATING BUDGET

1. Total Budget (from page OT-3)	\$
2. Less: Revenue from other sources (from page OT-2)	\$
Net Budget to be raised from participating members	\$

MEMBER CHARGES

Cost Sharing Data

Member	Specify:.....	Specify:.....	Member Share
1
2
3
4
5
6
7
8
9
10
			\$

CAPITAL BUDGET

Total Cost Capital - Other Shared Services Fund (from page OT-Capital)	\$
Less: Total sources of funds	\$
Total Long-term borrowing	\$

2023 OTHER SHARED SERVICES OPERATING BUDGET

REVENUE			
		2022 BUDGET	2023 BUDGET
3.1.0.0.0	OTHER SHARED SERVICES		
3.1.2.0.0	REVENUE FROM OTHER SOURCES		
3.1.2.5.0	Government Transfers		
3.1.2.5.1	(Specify).....
3.1.2.5.2	(Specify).....
3.1.2.6.0	Transfers from Own Sources		
3.1.2.6.1	Second Previous Year Surplus
3.1.2.6.2	Operating Reserve Fund
3.1.2.7.0	Other Revenue		
3.1.2.7.1	Interest Income
3.1.2.7.2	HST Rebate
3.1.2.7.9	Other (Specify).....
3.1.T.T.T	TOTAL REVENUE FROM OTHER SOURCES	=====	=====

2023 OTHER SHARED SERVICES OPERATING BUDGET

EXPENDITURE			
		2022 BUDGET	2023 BUDGET
7.1.0.0.0	OTHER SHARED SERVICES		
7.1.2.0.0	ADMINISTRATION		
7.1.2.0.1	ALLOCATION FROM CORPORATE SERVICES (from page CS-1)		
7.1.2.1.0	Personnel		
7.1.2.1.1	Salaries and Benefits		
7.1.2.1.2	Travel		
7.1.2.1.3	Training and Development		
7.1.2.1.9	Other (Specify).....		
7.1.2.2.0	Other Administrative Services		
7.1.2.2.1	Advertising and Public Relations		
7.1.2.2.2	Liability Insurance		
7.1.2.2.3	Professional Services		
7.1.2.2.4	Legal Services		
7.1.2.2.5	Office Building		
7.1.2.2.6	Office Equipment and Supplies		
7.1.2.2.7	Printing and Copying		
7.1.2.2.8	Telecommunications		
7.1.2.2.9	Other (Specify).....		
7.1.2.T.T	TOTAL ADMINISTRATION		
7.1.4.0.0	FISCAL SERVICES		
7.1.4.1.0	Interest		
7.1.4.1.1	Current Operations		
7.1.4.1.2	Short-Term borrowing for capital projects		
7.1.4.1.3	Long-Term Debt		
7.1.4.2.0	Other Financing Charges		
7.1.4.2.1	Debenture Discounts		
7.1.4.2.2	Cost of Issuing & Selling New Debentures		
7.1.4.2.3	Banking Service Charge		
7.1.4.2.9	Other (Specify).....		
7.1.4.3.0	Transfers to Funds and Reserves		
7.1.4.3.1	Capital Fund - Debt Repayment		
7.1.4.3.2	Capital Fund - Asset Acquisition		
7.1.4.3.3	Capital Reserve		
7.1.4.3.4	Operating Reserve		
7.1.4.4.0	Other Fiscal Services		
7.1.4.4.3	Second Previous Year Deficit		
7.1.4.4.9	Other (Specify).....		
7.1.4.T.T	TOTAL FISCAL SERVICES		
7.1.T.T.T	TOTAL EXPENDITURES		

2023 OTHER SHARED SERVICES CAPITAL BUDGET

CAPITAL EXPENDITURES		SOURCES OF FUNDS							
Tangible Capital Assets	Total Capital Cost	Capital Grants	Capital Reserve Fund	Operating Fund	Trade - Ins	Other	Total Sources of Funds	Long-term Borrowing	Debt repayment term
1									
2									
3									
4									
5									
6									
TOTAL									

FUNDING DETAILS									
Capital Grant		Amount	Purpose/Description						
1									
2									
3									
Other Sources of Funding		Amount	Purpose/Description						
1									
2									
Long-Term Borrowing Summary		Amount							
20 Years									
15 Years									
10 Years									
7 Years									
5 Years									
TOTAL BORROWING									