



REGIONAL SERVICE COMMISSION OPERATING & CAPITAL BUDGETS 2025

WESTERN VALLEY REGIONAL SERVICE COMMISSION

To be submitted to the:

**Department of Environment and Local Government
Community Finances Branch
P.O. Box 6000, 2nd Floor, Marysville Place
Fredericton, NB E3B 5H1**

Please note: This checklist is part of the Budget Form and must be completed, signed and returned with your budget.

Regional Service Commission Budget

☒ Page RSC-1 is signed and sealed

Funds' Surpluses and Deficits are brought forward in accordance with paragraphs 27(7) and 27(8) of the *Regional Service Delivery Act*

☐ - Cooperative & Regional Planning Services Fund

☒ - Local Planning Services Fund

☒ - Solid Waste Services Fund

☐ - Electricity Generation Facility Fund

☒ - Regional Mandate - Tourism Promotion Fund

☒ - Regional Mandate - Economic Development Fund

☒ - Regional Mandate - Community Development Fund

☒ - Regional Transportation Service Fund

☒ - Public Safety Committee Fund

☒ - Support to facilitation of cost-sharing - Sport, Recreation and

☐ - Other Shared Services Fund

Interest and Principal payments on long term debt are correct

☐ - Cooperative & Regional Planning Services Fund

☐ - Local Planning Services Fund

☐ - Solid Waste Services Fund

☐ - Electricity Generation Facility Fund

☐ - Regional Mandate - Tourism Promotion Fund

☐ - Regional Mandate - Economic Development Fund

☐ - Regional Mandate - Community Development Fund

☐ - Regional Transportation Service Fund

☐ - Public Safety Committee Fund

☐ - Support to facilitation of cost-sharing - Sport, Recreation and Cultural Infrastructure Fund

☐ - Other Shared Services Fund

☐ Copies have been forwarded to member Local Governments and Rural District, the Community Finances Branch and the Rural District Manager of the Department of Environment and Local Government

Confirmed by:

Title:


CEO

Date:

Dec 13, 2024

Western Valley Regional Service Commission

2025 REGIONAL SERVICE COMMISSION OPERATING & CAPITAL BUDGETS

OPERATING BUDGET

1. Cooperative & Regional Planning Services Fund (from page CRP-1)	-
2. Local Planning Services Fund (from page LP-1)	698,751
3. Solid Waste Services Fund (from page SW-1)	3,213,518
4. Electricity Generation Facility Services Fund (from page GF-1)	-
5. Regional Mandate - Tourism Promotion Fund (from page TP-1)	321,913
6. Regional Mandate - Economic Development Fund (from page ED-1)	699,035
7. Regional Mandate - Community Development Fund (from page CD-1)	184,359
8. Regional Transportation Service Fund (from page RT-1)	62,150
9. Public Safety Committee Fund (from page PSC-1)	79,330
10. Support to facilitation of cost-sharing - Sport, Recreation and Cultural Infrastructure Fund (from page SRC-1)	51,427
11. Other Shared Services Fund (from page OT-1)	\$
Total Regional Service Commission Operating Budget	5,310,484

CAPITAL BUDGET

1. Total Capital Cost - Corporate Services (from page CS-1)	\$
2. Total Capital Cost - Cooperative & Regional Planning Services Fund (from page CRP-1)	\$
3. Total Capital Cost - Local Planning Services Fund (from page LP-1)	\$
4. Total Capital Cost - Solid Waste Services Fund (from page SW-1)	\$
5. Total Capital Cost - Electricity Generation Facility Services Fund (from page GF-1)	\$
6. Total Capital Cost - Regional Mandate - Tourism Promotion Fund (from page TP-1)	\$
7. Total Capital Cost - Regional Mandate - Economic Development Fund (from page ED-1)	\$
8. Total Capital Cost - Regional Mandate - Community Development Fund (from page CD-1)	\$
9. Total Capital Cost - Regional Transportation Service Fund (from page RT-1)	\$
10. Total Capital Cost - Public Safety Committee Fund (from page PSC-1)	\$
11. Total Capital Cost - Support to facilitation of cost-sharing - Sport, Recreation and Cultural Infrastructure Fund (from page SRC-1)	\$
12. Total Capital Cost - Other Shared Services Fund (from page OT-1)	\$
Total Regional Service Commission Capital Budget	\$

THIS IS TO CERTIFY that on the 13th day of December, 2024, the Board of the REGIONAL SERVICE

COMMISSION OF Western Valley RESOLVED that the total operating budget for the

Regional Service Commission for the 2025 calendar year would consist of total Revenue of \$ 5,310,484

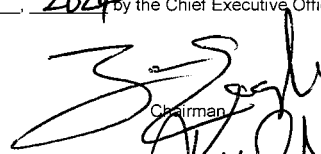
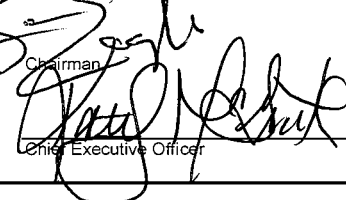
and total expenditures of \$ 5,310,484 and that the capital budget would consist of

total expenditures of \$ 0

Adopted this 13th day of December, 2024 by the Board of the REGIONAL

SERVICE COMMISSION Western Valley

Executed this 13th day of December, 2024 by the Chief Executive Officer of
said Commission.


Chairman

Chief Executive Officer

2025 REGIONAL SERVICE COMMISSION OPERATING BUDGET

Reconciliation of Operating Budget to PSA Budget

	Corporate Services Budget	Cooperative & Regional Planning Services Budget	Local Planning Services Budget	Solid Waste Services Budget	Generation Facility Budget	Tourism Promotion Budget	Economic Development Budget	Community Development Budget	Regional Transportation Service Budget	Public Safety Committee Budget	Support to facilitation of cost- sharing - Sport, Recreation and Cultural Infrastructure Budget	Other Shared Services Budget	Subtotal
Revenue													
Member Charges		-	427,827	1,340,570		132,454	0	30,179	2,089	42,807	25,406	\$	2,001,334
Sales of services				1,597,507									1,597,507
Government Transfers	-		151,954	98,955		149,126	289,331	61,301	10,000	33,189	24,739		828,594
Transfers from own and other funds	494,774												494,774
Other transfers						30,000	274,583	66,684	50,000				421,277
Interest													-
Surplus of second previous year			118,970	169,486		10,333	125,111	26,195	61	3,334	1,283		454,773
Other revenue													-
Total Revenue	494,774		698,751	3,206,518		321,913	699,035	184,359	62,150	79,330	51,427		5,798,258
Expenditures													
Governance	30,655												30,655
Administration	482,119		103,518	209,892		321,913	699,035	184,359	62,150	69,330	51,427		2,253,745
Regional Services			595,232							10,000			605,232
Other services provided to all members													-
Operations				2,913,626									2,913,626
Financial Services													-
- Interest													-
- Other Financing Charges	2,000												2,000
- Transfer to the Capital Fund - Debt Repayment													-
- Transfer to the Capital Fund - Asset Acquisition													-
- Transfer to the Capital Reserve													-
- Transfer to the Operating Reserve													-
Closure & Post-closure expense													-
Second previous year deficit													-
Other Fiscal services													-
Total Expenditure	494,774	-	698,751	3,213,518	-	321,913	699,035	184,359	62,150	79,330	51,427	-	5,805,258
Surplus (Deficit)	-	-	-	(7,000)	-	-	-	-	-	-	-	-	(7,000)

Western Valley Regional Service Commission

Reconciliation of Operating Budget to PSA Budget

	Amortization	Controlled	Other	Transfers	Total
	TCA (Add)	Entities (Add)	(Please explain) (Add /Subtract)	(Add /Subtract)	PSA Budget
Revenue					
Member Charges					
Sales of services					
Government Transfers				(828,594)	
Transfers from own and other funds					
Other transfers					
Interest					
Surplus of second previous year				(454,773)	
Other revenue					
Total Revenue					
Expenditures					
Governance				(30,655)	
Administration				(482,119)	
Regional Services					
Other services provided to all members					
Operations					
Financial Services					
- Interest					
- Other Financing Charges				(2,000)	
- Transfer to the Capital Fund - Debt Repayment					
- Transfer to the Capital Fund - Asset Acquisition					
- Transfer to the Capital Reserve					
- Transfer to the Operating Reserve					
Closure & Post-closure expense					
Second previous year deficit					
Other Fiscal services					
Total Expenditure	-	-	-	(494,774)	-
Surplus (Deficit)					

RSC-PSA

Western Valley Regional Service Commission

2025 CORPORATE SERVICES OPERATING & CAPITAL BUDGETS

OPERATING BUDGET

1. Total Corporate Services Budget (from page CS-4)	494,774
2. Less: Revenue from other sources (from page CS-2)	0
Net Budget to be allocated to other funds:	494,774
Cooperative & Regional Planning Services (to page CRP-3)	\$
Local Planning Services (to page LP-3)	49,477
Solid Waste Services (to page SW-3)	197,910
Electricity Generation Facility Services (to page GF-3)	\$
Regional Mandate - Tourism Promotion (to page TP-3)	49,477
Regional Mandate - Economic Development (to page ED-3)	49,477
Regional Mandate - Community Development (to page CD-3)	49,477
Regional Transportation Service (to page RT-3)	
Public Safety Committee (to page PSC-3)	49,477
Support to facilitation of cost-sharing - Sport, Recreation and Cultural Infrastructure(to page SRC-3)	49,477
Other Shared Services (to page OT-3)	\$
Total Allocation	\$494,774

CAPITAL BUDGET

Total Capital Cost - Corporate Services (from page CS-Capital)	\$
Less: Total sources of funds	\$
Total Long-term borrowing	\$

2025 CORPORATE SERVICES OPERATING BUDGET

REVENUE			
		2024 BUDGET	2025 BUDGET
1.1.0.0.0	CORPORATE SERVICES		
1.1.2.0.0	REVENUE FROM OTHER SOURCES		
1.1.2.5.0	Government Transfers		
1.1.2.5.1	RSC Transitional Funding	3,520	
1.1.2.5.2	(Specify).....		
1.1.2.7.0	Other Revenue (Specify).....		
1.1.2.T.T	TOTAL REVENUE FROM OTHER SOURCES	3520	0

Western Valley Regional Service Commission

2025 CORPORATE SERVICES OPERATING BUDGET

EXPENDITURE		2024 BUDGET	2025 BUDGET
5.1.0.0.0	CORPORATE SERVICES		
5.1.1.0.0	GOVERNANCE		
5.1.1.1.0	Board Members		
5.1.1.1.1	Honorariums	11,500	11,500
5.1.1.1.2	Travel	2,000	6,000
5.1.1.1.3	Training and Development	2,000	2,000
5.1.1.1.4	Other - Regional Initiative	10,000	10,000
5.1.1.1.9	Other Insurance	1,155	1,155
5.1.1.1.T	TOTAL GOVERNANCE	26,655	30,655
5.1.2.0.0	ADMINISTRATION		
5.1.2.1.0	Chief Executive Officer's Office		
5.1.2.1.1	Salaries & Benefits	363,702	380,538
5.1.2.1.2	Travel	4,000	4,000
5.1.2.1.3	Training and Development		1,000
5.1.2.1.9	Other - Memberships	500	600
5.1.2.2.0	Human Resources		
5.1.2.2.1	Salaries & Benefits		
5.1.2.2.2	Travel		
5.1.2.2.3	Training and Development		
5.1.2.2.9	Other (Specify).....		
5.1.2.3.0	Financial Management		
5.1.2.3.1	Salaries & Benefits		
5.1.2.3.2	Travel	500	500
5.1.2.3.3	Training and Development	500	500
5.1.2.3.5	External Audit Fees	11,000	12,000
5.1.2.3.6	External Accounting Fees		
5.1.2.3.7	Other Financial Management	3,000	3,000
5.1.2.3.9	Other (Specify).....		
5.1.2.4.0	Other Administration Services		
5.1.2.4.1	Advertising and Public Relations	200	200
5.1.2.4.2	Liability Insurance	1,890	1,950
5.1.2.4.3	Professional Services		
5.1.2.4.4	Legal Services		
5.1.2.4.5	Office Building	12,500	13,681
5.1.2.4.6	Office Equipment & Supplies	17,750	39,000
5.1.2.4.7	Printing and Copying		
5.1.2.4.8	Telecommunications	5,000	5,150
5.1.2.4.9	Other (Specify).....		
5.1.2.1.T	TOTAL ADMINISTRATION	420,542	462,119
5.1.4.0.0	FISCAL SERVICES		
5.1.4.1.0	Interest		
5.1.4.1.1	Current Operations		

Western Valley Regional Service Commission

2025 CORPORATE SERVICES OPERATING BUDGET

		EXPENDITURE	
		2024 BUDGET	2025 BUDGET
5.1.4.1.2	Short-Term borrowing for capital projects		
5.1.4.1.3	Long-Term Debt		
5.1.4.2.0	Other Financing Charges		
5.1.4.2.3	Banking Service Charge	1,000	2,000
5.1.4.2.9	Other (Specify).....		
5.1.4.3.0	Transfers to Funds and Reserves		
5.1.4.3.1	Capital Fund - Debt Repayment		
5.1.4.3.2	Capital Fund - Asset Acquisition		
5.1.4.3.3	Capital Reserve		
5.1.4.3.4	Operating Reserve		
5.1.4.4.0	Other Fiscal Services		
5.1.4.4.9	Other (Specify).....		
5.1.4.T.T	TOTAL FISCAL SERVICES	1,000	2,000
5.1.T.T.T	TOTAL CORPORATE SERVICES	448,197	494,774

2025 CORPORATE SERVICES CAPITAL BUDGET

CAPITAL EXPENDITURES		SOURCES OF FUNDS					Total Sources of Funds	Long-term Borrowing	Debt repayment term
Tangible Capital Assets	Total Capital Cost	Capital Grants	Capital Reserve Fund	Operating Fund	Trade - Ins	Other			
1									
2									
3									
4									
5									
6									
TOTAL									

FUNDING DETAILS									
Capital Grant		Amount	Purpose/Description						
1									
2									
3									
Other Sources of Funding		Amount	Purpose/Description						
1									
2									
Long-Term Borrowing Summary		Amount							
20 Years									
15 Years									
10 Years									
7 Years									
5 Years									
TOTAL BORROWING									

Western Valley Regional Service Commission

2025 COOPERATIVE & REGIONAL PLANNING SERVICES OPERATING & CAPITAL BUDGETS

OPERATING BUDGET

1. Total Cooperative & Regional Planning Services Budget (from page CRP-3)	0
2. Less: Revenue from other sources (from page CRP-2)	0
Net Budget to be raised from members	0

MEMBER CHARGES

Member	2023 Census Population	2022 Tax Base	Member Share*
1
2
3
4
5
6
7
8
9
10
11
12
13
14
15
	_____	_____	\$ _____

CAPITAL BUDGET

Total Capital Cost - Cooperative & Regional Planning Services Fund (from page CRP-Capital)	\$
Less: Total sources of funds	\$ _____
Total Long-term borrowing	#VALUE!

* Note: Allocation on 50-50 proportional basis of population and tax base

2025 COOPERATIVE & REGIONAL PLANNING SERVICES OPERATING BUDGET

REVENUE			
		2024 BUDGET	2025 BUDGET
1.2.0.0.0	COOPERATIVE AND REGIONAL PLANNING		
1.2.2.0.0	REVENUE FROM OTHER SOURCES		
1.2.2.5.0	Government Transfers		
1.2.2.5.1	(Specify).....
1.2.2.5.2	(Specify).....
1.2.2.6.0	Transfers from Own and Other funds		
1.2.2.6.1	Second Previous Year Surplus
1.2.2.6.2	Operating Reserve Fund
1.2.2.7.0	Other Revenue		
1.2.2.7.1	Interest Income
1.2.2.7.2	HST Rebate
1.2.2.7.9	Other (Specify).....
1.2.2.T.T	TOTAL REVENUE FROM OTHER SOURCES	0

WESTERN VALLEY REGIONAL SERVICE COMMISSION

2025 COOPERATIVE & REGIONAL PLANNING SERVICES OPERATING BUDGET

EXPENDITURE		
	2024 BUDGET	2025 BUDGET
5.2.0.0.0 COOPERATIVE AND REGIONAL PLANNING SERVICES		
5.2.3.0.0 REGIONAL SERVICES		
5.2.3.0.1 ALLOCATION FROM CORPORATE SERVICES (from page CS-1)		
5.2.3.1.0 Regional Planning		
5.2.3.1.1 Personnel		
5.2.3.1.2 Administration		
5.2.3.1.3 Travel		
5.2.3.1.4 Professional Services		
5.2.3.1.9 Other (Specify).....		
5.2.3.1.S.T Subtotal	0	0
5.2.3.2.0 Other Service Provided to All Members (Specify)		
5.2.3.2.2 Administration		
5.2.3.2.3 Travel		
5.2.3.2.4 Professional Services		
5.2.3.2.9 Other (Specify).....		
5.2.3.2.S.T Subtotal	0	0
5.2.3.3.0 Other Service Provided to All Members (Specify)		
5.2.3.3.2 Administration		
5.2.3.3.3 Travel		
5.2.3.3.4 Professional Services		
5.2.3.3.9 Other (Specify).....		
5.2.3.3.S.T Subtotal	0	0
5.2.4.0.0 FISCAL SERVICES		
5.2.4.1.0 Interest		
5.2.4.1.1 Current Operations		
5.2.4.1.2 Short-Term borrowing for capital projects		
5.2.4.1.3 Long-Term Debt		
5.2.4.2.0 Other Financing Charges		
5.2.4.2.3 Banking Service Charge		
5.2.4.2.9 Other (Specify).....		
5.2.4.3.0 Transfers to Funds and Reserves		
5.2.4.3.1 Capital Fund - Debt Repayment		
5.2.4.3.2 Capital Fund - Asset Acquisition		
5.2.4.3.3 Capital Reserve		
5.2.4.3.4 Operating Reserve		
5.2.4.4.0 Other Fiscal Services		
5.2.4.4.3 Second Previous Year Deficit		
5.2.4.4.9 Other (Specify).....		
5.2.4.T.T TOTAL FISCAL SERVICES	0	0
5.2.T.T.T TOTAL EXPENDITURES	0	0

2025 COOPERATIVE & REGIONAL PLANNING SERVICES CAPITAL BUDGET

CAPITAL EXPENDITURES		SOURCES OF FUNDS							
Tangible Capital Assets	Total Capital Cost	Capital Grants	Capital Reserve Fund	Operating Fund	Trade - Ins	Other	Total Sources of Funds	Long-term Borrowing	Debt repayment term
1									
2									
3									
4									
5									
6									
TOTAL									
FUNDING DETAILS									
Capital Grant	Amount	Purpose/Description							
1									
2									
3									
Other Sources of Funding	Amount	Purpose/Description							
1									
2									
Long-Term Borrowing Summary	Amount								
20 Years									
15 Years									
10 Years									
7 Years									
5 Years									
TOTAL BORROWING									

Western Valley Regional Service Commission

2025 LOCAL PLANNING SERVICES OPERATING & CAPITAL BUDGETS

OPERATING

1. Total Budget (from page LP-4) 698,751

2. Less: Revenue from other sources (from page LP-2) 270,924

Net Budget to be raised from members **\$427,827**

Portion of net budget relating to Planning Services \$

Portion of net budget relating to Inspection Services \$

MEMBER CHARGES

	Member	2024 Tax Base	Planning Service	Inspection Service	Member Share
1	District of Carleton North	835,309,882	186,977
2	Hartland	386,641,275	86,546
3	Western Valley Rural District	190,452,294	42,631
4	Municipality of Lakeland Ridges	277,891,883	62,204
5	District of Tobique Valley	221,001,462	49,469
6
7
8
9
10
11
12
13
14
15
		<u>1,911,296,796</u>	<u>\$</u>	<u>\$</u>	<u>427,827</u>

CAPITAL

Total Capital Cost - Local Planning Services Fund (from page LP- Capital) \$

Less: Total sources of funds \$

Total Long-term borrowing \$

Western Valley Regional Service Commission

2025 LOCAL PLANNING SERVICES OPERATING BUDGET

REVENUE			
		2024 BUDGET	2025 BUDGET
1.3.0.0.0	LOCAL PLANNING SERVICES		
1.3.2.0.0	REVENUE FROM OTHER SOURCES		
1.3.2.1.0	Fees and Services		
1.3.2.1.1	Planning and Development		
1.3.2.1.2	Inspection		
1.3.2.1.9	RSSF	73,500	151,954
1.3.2.6.0	Transfers from Own and Other funds		
1.3.2.6.1	Second Previous Year Surplus	20,961	118,970
1.3.2.6.2	Operating Reserve Fund	15,000	
1.3.2.7.0	Other Revenue		
1.3.2.7.1	Interest Income		
1.3.2.7.2	HST Rebate		
1.3.2.7.9	Other (Specify).....		
1.3.2.T.T	TOTAL REVENUE FROM OTHER SOURCES	109,461	270,924

WESTERN VALLEY REGIONAL SERVICE COMMISSION

2025 LOCAL PLANNING SERVICES OPERATING BUDGET

EXPENDITURE		
	2024 BUDGET	2025 BUDGET
5.3.0.0.0 LOCAL PLANNING SERVICES		
5.3.2.0.0 ADMINISTRATION		
5.3.2.0.1 ALLOCATION FROM CORPORATE SERVICES (from page CS-1)	44,468	49,477
5.3.2.1.0 Planning Director		
5.3.2.1.1 Salaries & Benefits		
5.3.2.1.2 Travel	1,000	1,000
5.3.2.1.3 Training and Development	2,500	6,600
5.3.2.1.9 Other - Memberships	1,750	1,950
5.3.2.2.0 Other Administration Services		
5.3.2.2.1 Advertising & Public Relations		
5.3.2.2.2 Liability Insurance	1,890	1,950
5.3.2.2.3 Professional Services		
5.3.2.2.4 Legal Services	5,000	5,000
5.3.2.2.5 Office Building	19,400	18,241
5.3.2.2.6 Office Equipment & Supplies	23,000	8,200
5.3.2.2.7 Printing and Copying		
5.3.2.2.8 Telecommunications	8,150	6,100
5.3.2.2.9 Other - Permit system	32,224	5,000
5.3.2.T.T TOTAL ADMINISTRATION SERVICES	139,382	103,518
5.3.3.0.0 PLANNING AND BUILDING INSPECTION SERVICES		
5.3.3.1.0 Planning Services		
5.3.3.1.1 Salaries & Benefits	198,095	215,672
5.3.3.1.2 Travel	1,500	1,500
5.3.3.1.3 Training and Development		500
5.3.3.1.4 Maps and Reference Material	1,000	1,000
5.3.3.1.5 GIS Operating and Planet	3,300	4,100
5.3.3.1.6 Advertising (Legislatively Required)		
5.3.3.1.7 Planning Review & Adjustment Committee	5,000	5,000
5.3.3.1.8 Other - Contracted Services	117,000	117,000
5.3.3.1.9 Other - Memberships	1,550	1,845
5.3.3.1.S.T Subtotal	327,445	346,617
5.3.3.2.0 Inspection Services		
5.3.3.2.1 Salaries & Benefits	216,552	225,200
5.3.3.2.2 Travel	15,100	17,500
5.3.3.2.3 Training and Development	9,000	5,000
5.3.3.2.4 Maps and Reference Material		
5.3.3.2.5 GIS Operating and Planet		
5.3.3.2.9 Other- Memberships, Clothing allowances & Promotion	2,000	915
5.3.3.2.S.T Subtotal	242,652	248,615
5.3.3.T.T TOTAL PLANNING AND INSPECTION SERVICES	570,097	595,232

WESTERN VALLEY REGIONAL SERVICE COMMISSION

2025 LOCAL PLANNING SERVICES OPERATING BUDGET

EXPENDITURE

	2024 BUDGET	2025 BUDGET
5.3.4.0.0 FISCAL SERVICES		
5.3.4.1.0 Interest		
5.3.4.1.1 Current Operations
5.3.4.1.2 Short-Term borrowing for capital projects
5.3.4.1.3 Long-Term Debt
5.3.4.2.0 Other Financing Charges		
5.3.4.2.1 Debenture Discounts
5.3.4.2.2 Cost of Issuing & Selling New Debentures
5.3.4.2.3 Banking Service Charge
5.3.4.2.9 Other (Specify)
5.3.4.3.0 Transfers to Other Funds		
5.3.4.3.1 Capital Fund - Debt Repayment
5.3.4.3.2 Capital Fund - Asset Acquisition
5.3.4.3.3 Capital Reserve Fund
5.3.4.3.3 Operating Reserve Fund
5.3.4.4.0 Other Fiscal Services		
5.3.4.4.3 Second Previous Year Deficit
5.3.4.4.9 Other (Specify)
5.3.4.T.T TOTAL FISCAL SERVICES	<u>0</u>	<u>0</u>
5.3.T.T.T TOTAL EXPENDITURES	<u>709,479</u>	<u>698,751</u>

2025 LOCAL PLANNING SERVICES CAPITAL BUDGET

CAPITAL EXPENDITURES		SOURCES OF FUNDS					Total Sources of Funds	Long-term Borrowing	Debt repayment term
Tangible Capital Assets	Total Capital Cost	Capital Grants	Capital Reserve Fund	Operating Fund	Trade - Ins	Other			
1									
2									
3									
4									
5									
6									
TOTAL									

FUNDING DETAILS									
Capital Grant		Amount	Purpose/Description						
1									
2									
3									
Other Sources of Funding		Amount	Purpose/Description						
1									
2									
Long-Term Borrowing Summary		Amount							
20 Years									
15 Years									
10 Years									
7 Years									
5 Years									
TOTAL BORROWING									

Western Valley Regional Service Commission**2025 SOLID WASTE SERVICES OPERATING & CAPITAL BUDGETS****OPERATING BUDGET**

1. Total Budget (from page SW-5)	\$ 3,213,518
2. Less: Revenue from other sources (from page SW-2)	<u>\$ 1,872,948</u>
Net budget to be raised through tipping fees	<u>\$ 1,340,570</u>

TIPPING FEES

Category	Tonnage	Tipping Fees	Total Tipping Fees
Member			
Woodstock	2,921.78	170.00	\$ 496,696
District of Carleton North	2,218.52	170.00	\$ 377,143
Hartland	934.07	170.00	\$ 158,790
Western Valley Rural District	784.62	87.50	\$ 68,649
Municipality of Lakeland Ridges	582.98	170.00	\$ 99,105
Reg Community of Southern Victoria	790.92	87.50	\$ 69,204
District of Tobique Valley	811.25	87.50	\$ 70,983
Total Revenue from Member Tipping Fees	9,044.13	\$	\$ 1,340,570

CAPITAL BUDGET

Total Capital Cost - Solid Waste Services Fund (from page SW-Capital)	<u>\$</u>
Less: Total sources of funds	<u>\$</u>
Total Long-term borrowing	<u>\$</u>

Western Valley Regional Service Commission

2025 SOLID WASTE SERVICES OPERATING BUDGET

REVENUE			
		2024 BUDGET	2025 BUDGET
1.4.0.0.0	SOLID WASTE SERVICES		
1.4.2.0.0	REVENUES FROM OTHER SOURCES		
1.4.2.1.0	Tipping Fees from Other Sources		
1.4.2.1.1	Industrial/Commercial/Institutional	1,403,861	1,507,504
1.4.2.1.2	Construction and Demolition		
1.4.2.1.3	Other Regional Service Commissions		
1.4.2.1.4	First Nations	88,324	90,002
1.4.2.1.8	Other (RSSF).....		98,955
1.4.2.1.9	Other (Circular Materials Advertising Funding).....		7,000
1.4.2.2.0	Special Waste		
1.4.2.2.1	(Specify).....		
1.4.2.2.2	(Specify).....		
1.4.2.3.0	Recycling		
1.4.2.3.1	Fibre (News Print, Cardboard, Magazines etc.)		
1.4.2.3.2	Refundables Products		
1.4.2.3.3	Shredding		
1.4.2.3.4	Metals		
1.4.2.3.5	Paints		
1.4.2.3.9	Other (Specify).....		
1.4.2.4.0	Other Operational Revenue		
1.4.2.4.1	Organics		
1.4.2.4.2	Compost		
1.4.2.4.9	Other (Specify).....		
1.4.2.5.0	Government Transfers		
1.4.2.5.1	(Specify).....		
1.4.2.5.2	(Specify).....		
1.4.2.6.0	Transfers from Own and Other funds		
1.4.2.6.1	Second Previous Year Surplus	80,741	169,486
1.4.2.6.2	Operating Reserve Fund		
1.4.2.6.3	Generation Facility Operating Fund		
1.4.2.7.0	Other Revenues		
1.4.2.7.1	Interest Income		
1.4.2.7.2	HST Rebate		
1.4.2.7.9	Other (Specify).....		
1.4.2.T.T	TOTAL REVENUE FROM OTHER SOURCES	1,572,926	1,872,948

Western Valley Regional Service Commission

2025 SOLID WASTE SERVICES OPERATING BUDGET

EXPENDITURE

	2024 BUDGET	2025 BUDGET
5.4.0.0.0 SOLID WASTE SERVICES		
5.4.2.0.0 ADMINISTRATION		
5.4.2.0.1 ALLOCATION FROM CORPORATE SERVICES (from page CS-1)	177,871	197,910
5.4.2.1.0 Director's Office		
5.4.2.1.1 Salaries & Benefits	78,331	75,822
5.4.2.1.2 Travel	1,500	3,000
5.4.2.1.3 Training and Development	2,000	2,500
5.4.2.1.9 Other (Specify).....		
5.4.2.4.0 Other Administration Services		
5.4.2.4.1 Advertising and Public Relations	4,000	4,000
5.4.2.4.2 Liability Insurance	1,890	1,950
5.4.2.4.3 Professional Services		
5.4.2.4.4 Legal Services	4,000	1,000
5.4.2.4.5 Office Building	4,100	4,560
5.4.2.4.6 Office Equipment and Supplies	6,300	4,000
5.4.2.4.7 Printing and Copying		
5.4.2.4.8 Telecommunications	1,570	1,150
5.4.2.4.9 Other - SWAC	2,000	2,000
5.4.2.5.0 Public Education		
5.4.2.5.1 Advertising, tours, promotional	1,000	1,000
5.4.2.5.2 Travel		
5.4.2.5.9 Other - Trade Shows...	1,000	1,000
5.4.2.T.T TOTAL ADMINISTRATION	285,562	299,892
5.4.3.0.0 OPERATIONS		
5.4.3.1.0 Station and Building		
5.4.3.1.1 Repairs and Maintenance		
5.4.3.1.2 Electricity		
5.4.3.1.3 Janitorial		
5.4.3.1.4 Insurance		
5.4.3.1.5 Property Taxes		
5.4.3.1.9 Other (Specify).....		
5.4.3.1.S.T Subtotal	0	0
5.4.3.2.0 Machinery & Equipment		
5.4.3.2.1 Vehicles		
5.4.3.2.2 Small Equipment (non-capital)		
5.4.3.2.3 Operating Leases (non-capital leases)		
5.4.3.2.4 Fuel		
5.4.3.2.5 Repairs and Maintenance		
5.4.3.2.6 Insurance		
5.4.3.2.9 Other (Specify).....		
5.4.3.2.S.T Subtotal	0	0

Western Valley Regional Service Commission

2025 SOLID WASTE SERVICES OPERATING BUDGET

EXPENDITURE		2024 BUDGET	2025 BUDGET
5.4.3.3.0	Landfill Operations		
5.4.3.3.1	Personnel		
5.4.3.3.2	Small Equipment (non capital)		
5.4.3.3.3	Site and Road Maintenance		
5.4.3.3.4	Site Security		
5.4.3.3.5	Contracted Services	2,298,034	2,794,126
5.4.3.3.6	Special Waste Handling		
5.4.3.3.7	Cells		
5.4.3.3.8	Leachate & Siltation Management		
5.4.3.3.9	Other (Specify).....		
5.4.3.3.S.T	Subtotal	2,298,034	2,794,126
5.4.3.4.0	Transfer Station Operations		
5.4.3.4.1	Personnel		
5.4.3.4.2	Small Equipment (non capital)		
5.4.3.4.3	Site and Road Maintenance		
5.4.3.4.4	Site Security		
5.4.3.4.5	Contracted Services		
5.4.3.4.6	Special Waste Handling		
5.4.3.4.9	Other (Specify).....		
5.4.3.4.S.T	Subtotal	0	0
5.4.3.5.0	Scale house		
5.4.3.5.1	Personnel		
5.4.3.5.2	Small Equipment (non capital)		
5.4.3.5.3	Supplies		
5.4.3.5.9	Other (Specify).....		
5.4.3.5.S.T	Subtotal	0.00 \$	0.00 \$
5.4.3.6.0	Waste Diversion		
5.4.3.6.1	Personnel		
5.4.3.6.2	Recycling - Advertising	15,000	15,000
5.4.3.6.3	Collection - Contracted Services for Depots	34,677	
5.4.3.6.4	Equipment Maintenance	3,000	3,000
5.4.3.6.5	Contracted Services - Curbside Sorting	164,500	
5.4.3.6.6	Other - Site Management	2,000	2,000
5.4.3.6.9	Other - Christmas Tree Disposal Program	5,000	6,000
5.4.3.6.10	Other - Education	16,000	16,000
5.4.3.6.S.T	Subtotal	240,177	42,000
5.4.3.7.0	Composting Program		
5.4.3.7.1	Personnel		
5.4.3.7.2	Processing		
5.4.3.7.3	Demonstration Site		
5.4.3.7.9	Other (Specify).....		
5.4.3.7.S.T	Subtotal	0	0
5.4.3.8.0	Hazardous Household Waste		
5.4.3.8.1	Personnel	2,000	2,000
5.4.3.8.2	Collection	70,000	70,000
5.4.3.8.2	Disposal	2,500	2,500

Western Valley Regional Service Commission

2025 SOLID WASTE SERVICES OPERATING BUDGET

EXPENDITURE		2024 BUDGET	2025 BUDGET
5.4.3.8.9	Other - Advertising	3,000	3,000
5.4.3.8.S.T	Subtotal	77,500	77,500
5.4.3.T.T	TOTAL OPERATIONS	2,615,711	2,913,626
5.4.4.0.0	FISCAL SERVICES		
5.4.4.1.0	Interest		
5.4.4.1.1	Current Operations		
5.4.4.1.2	Short-Term borrowing for capital projects		
5.4.4.1.3	Long-Term Debt		
5.4.4.2.0	Other Financing Charges		
5.4.4.2.1	Debenture Discounts		
5.4.4.2.2	Cost of Issuing & Selling New Debentures		
5.4.4.2.3	Banking Service Charge		
5.4.4.2.9	Other (Specify).....		
5.4.4.3.0	Transfers to Other Funds		
5.4.4.3.1	Capital Fund - Debt Repayment		
5.4.4.3.2	Capital Fund - Asset Acquisition		
5.4.4.3.3	Capital Reserve Fund		
5.4.4.3.4	Operating Reserve Fund		
5.4.4.3.5	Generation Facility Operating Fund		
5.4.4.4.0	Other Fiscal Services		
5.4.4.4.1	Bad Debt Expense		
5.4.4.4.2	Closure and Post-Closure Expense		
5.4.4.4.3	Second Previous Year Deficit		
5.4.4.4.9	Other (Specify).....		
5.4.4.T.T	TOTAL FISCAL SERVICES	0	0
5.4.T.T.T	TOTAL EXPENDITURES	2,901,273	3,213,518

2025 SOLID WASTE SERVICES CAPITAL BUDGET

CAPITAL EXPENDITURES		SOURCES OF FUNDS					Total Sources of Funds	Long-term Borrowing	Debt repayment term
Tangible Capital Assets	Total Capital Cost	Capital Grants	Capital Reserve Fund	Operating Fund	Trade - Ins	Other			
1									
2									
3									
4									
5									
6									
7									
8									
TOTAL									
FUNDING DETAILS									
Capital Grant	Amount		Purpose/Description						
1									
2									
3									
Other Sources of Funding	Amount		Purpose/Description						
1									
2									
Long-Term Borrowing Summary	Amount								
20 Years									
15 Years									
10 Years									
7 Years									
5 Years									
TOTAL BORROWING									

Western Valley Regional Service Commission

2025 GENERATION FACILITY OPERATING & CAPITAL BUDGETS

OPERATING BUDGET

1. Total Budget (from page GF-4) \$

2. Less: Revenue from other sources (from page GF-2) \$

Net Budget to be raised from sale of service \$

SALE OF SERVICE

User	# Kilowatts	\$/Kilowatt	Sale of Service
.....	\$.....	\$.....
.....	\$.....	\$.....
.....	\$.....	\$.....

TOTAL SALE OF SERVICE \$

CAPITAL BUDGET

Total Cost Capital - Electricity Generation Facility Services Fund (from page GF-Capital) \$

Less: Total sources of funds \$

Total Long-term borrowing \$

2025 GENERATION FACILITY OPERATING BUDGET

REVENUE		
	2022 BUDGET	2023 BUDGET
1.5.0.0.0 GENERATION FACILITY		
1.5.2.0.0 REVENUE FROM OTHER SOURCES		
1.5.2.5.0 Government Transfers		
1.5.2.5.1 (Specify).....
1.5.2.5.2 (Specify).....
1.5.2.6.0 Transfers from Own and Other funds		
1.5.2.6.1 Second Previous Year Surplus
1.5.2.6.2 Operating Reserve Fund
1.5.2.6.3 Solid Waste Services Operating Fund
1.5.2.7.0 Other Revenue		
1.5.2.7.1 Interest Income
1.5.2.7.9 Other (Specify).....
1.5.2.T.T TOTAL REVENUE FROM OTHER SOURCES	=====	=====

REGIONAL SERVICE COMMISSION

2025 GENERATION FACILITY OPERATING BUDGET

EXPENDITURE

	2022 BUDGET	2023 BUDGET
5.5.0.0.0 GENERATION FACILITY		
5.5.2.0.0 ADMINISTRATION		
5.5.2.0.1 ALLOCATION FROM CORPORATE SERVICES (from page CS-1)		
5.5.2.1.0 Personnel		
5.5.2.1.1 Salaries & Benefits		
5.5.2.1.2 Travel		
5.5.2.1.3 Training and Development		
5.5.2.1.9 Other (Specify).....		
5.5.2.2.0 Other Administrative Services		
5.5.2.2.1 Advertising and Public Relations		
5.5.2.2.2 Liability Insurance		
5.5.2.2.3 Professional Services		
5.5.2.2.4 Legal Services		
5.5.2.2.5 Office Building		
5.5.2.2.6 Office Equipment & Supplies		
5.5.2.2.7 Printing and Copying		
5.5.2.2.8 Telecommunications		
5.5.2.2.9 Other (Specify).....		
5.5.2.T.T TOTAL ADMINISTRATION		
5.5.3.0.0 OPERATIONS		
5.5.3.1.0 Personnel		
5.5.3.1.1 Salaries & Benefits		
5.5.3.1.2 Travel		
5.5.3.1.3 Training and Development		
5.5.3.1.9 Other (Specify).....		
5.5.3.2.0 Machinery & Equipment		
5.5.3.2.1 Vehicles		
5.5.3.2.2 Small Equipment (non-capital)		
5.5.3.2.3 Operating Leases (non-capital)		
5.5.3.2.4 Fuel		
5.5.3.2.5 Repairs and Maintenance		
5.5.3.2.6 Insurance		
5.5.3.2.9 Other (Specify).....		
5.5.3.T.T TOTAL OPERATIONS		
5.5.4.0.0 FISCAL SERVICES		
5.5.4.1.0 Interest		
5.5.4.1.1 Current Operations		
5.5.4.1.2 Short-Term borrowing for capital projects		
5.5.4.1.3 Long-Term Debt		
5.5.4.2.0 Other Financing Charges		
5.5.4.2.1 Debenture Discounts		

2025 GENERATION FACILITY OPERATING BUDGET

EXPENDITURE

		2022 BUDGET	2023 BUDGET
5.5.4.2.2	Cost of Issuing & Selling New Debentures
5.5.4.2.3	Banking Service Charge
5.5.4.2.9	Other (Specify).....
5.5.4.3.0	Transfers to Funds and Reserves		
5.5.4.3.1	Capital Fund - Debt Repayment
5.5.4.3.2	Capital Fund - Asset Acquisition
5.5.4.3.3	Capital Reserve
5.5.4.3.4	Operating Reserve
5.5.4.3.5.	Solid Waste Services Operating Fund
5.5.4.4.0	Other Fiscal Services		
5.5.4.4.3	Second Previous Year Deficit
5.5.4.4.9	Other (Specify).....
5.5.4.T.T	TOTAL FISCAL SERVICES	=====	=====
5.5.T.T.T	TOTAL EXPENDITURES	=====	=====

2025 GENERATION FACILITY CAPITAL BUDGET

CAPITAL EXPENDITURES		SOURCES OF FUNDS					Total Sources of Funds	Long-term Borrowing	Debt repayment term
Tangible Capital Assets	Total Capital Cost	Capital Grants	Capital Reserve Fund	Operating Fund	Trade - Ins	Other			
1									
2									
3									
4									
5									
6									
7									
8									
TOTAL									

FUNDING DETAILS									
Capital Grant		Amount	Purpose/Description						
1									
2									
3									
Other Sources of Funding		Amount	Purpose/Description						
1									
2									
Long-Term Borrowing Summary		Amount							
20 Years									
15 Years									
10 Years									
7 Years									
5 Years									
TOTAL BORROWING									

Western Valley Regional Service Commission

2025 REGIONAL TOURISM PROMOTION SERVICES OPERATING & CAPITAL BUDGETS

OPERATING BUDGET

1. Total Budget (from page TP-3)	<u>321,913</u>
2. Less: Revenue from other sources (from page TP-2)	<u>189,459</u>
Net Budget to be raised from participating members	<u>132,454</u>

MEMBER CHARGES

Member	2023 Census Population	2024 Tax Base	Member Share*
1 Woodstock	12,310	1,247,466,371	49,010
2 District of Carleton North	9,127	835,309,882	32,818
3 Hartland	3,835	386,641,275	15,190
4 Western Valley Rural District	3,718	190,452,294	7,482
5 Municipality of Lakeland Ridges	3,040	277,891,883	10,918
6 Reg Community of Southern Victoria	2,543	212,613,925	8,353
7 District of Tobique Valley	2,329	221,001,462	8,683
8
9
10
	36,902	3,371,377,092	<u>132,454</u>

CAPITAL BUDGET

Total Cost Capital - Regional Tourism Promotion Services Fund (from page TP-Capital)	<u>\$</u>
Less: Total sources of funds	<u>\$</u>
Total Long-term borrowing	<u>\$</u>

Western Valley Regional Service Commission

2025 REGIONAL TOURISM PROMOTION SERVICES OPERATING BUDGET

REVENUE			
		2024 BUDGET	2025 BUDGET
2.1.0.0.0	REGIONAL TOURISM PROMOTION SERVICES		
2.1.2.0.0	REVENUE FROM OTHER SOURCES		
2.1.2.5.0	Government Transfers		
2.1.2.5.1	RSSF	131,500	149,126
2.1.2.5.2	PETL Funding		
2.1.2.5.3	RSC Transitional Funding	85,560	
2.1.2.5.4	THC Funding	50,000	30,000
2.1.2.5.5	(Specify).....		
2.1.2.5.6	(Specify).....		
2.1.2.6.0	Transfers from Own Sources		
2.1.2.6.1	Second Previous Year Surplus		10,333
2.1.2.6.2	Operating Reserve Fund		
2.1.2.7.0	Other Revenue		
2.1.2.7.1	Interest Income		
2.1.2.7.2	HST Rebate		
2.1.2.7.9	Other (Specify).....		
2.1.T.T.T	TOTAL REVENUE FROM OTHER SOURCES	267,060	189,459

2025 REGIONAL TOURISM PROMOTION SERVICES OPERATING BUDGET

EXPENDITURE			
		2024 BUDGET	2025 BUDGET
6.1.0.0.0	REGIONAL TOURISM PROMOTION SERVICES		
6.1.2.0.0	ADMINISTRATION		
6.1.2.0.1	ALLOCATION FROM CORPORATE SERVICES (from page CS-1)	44,468	49,477
6.1.2.1.0	Personnel		
6.1.2.1.1	Salaries and Benefits	138,862	188,676
6.1.2.1.2	Travel	3,000	4,000
6.1.2.1.3	Training and Development	3,000	2,000
6.1.2.1.9	Other - Committee	3,600	3,600
6.1.2.2.0	Other Administrative Services		
6.1.2.2.1	Advertising and Public Relations	75,000	60,000
6.1.2.2.2	Liability Insurance	1,890	1,950
6.1.2.2.3	Professional Services		
6.1.2.2.4	Legal Services		
6.1.2.2.5	Office Building	4,100	4,560
6.1.2.2.6	Office Equipment and Supplies	12,800	3,000
6.1.2.2.7	Printing and Copying		
6.1.2.2.8	Telecommunications	1,575	4,650
6.1.2.2.9	Other - Tourism Branding & Marketing Set-Up	75,000	
6.1.2.T.T	TOTAL ADMINISTRATION	363,295	321,913
6.1.3.0.0	OPERATIONS		
6.1.4.0.0	FISCAL SERVICES		
6.1.4.1.0	Interest		
6.1.4.1.1	Current Operations		
6.1.4.1.2	Short-Term borrowing for capital projects		
6.1.4.1.3	Long-Term Debt		
6.1.4.2.0	Other Financing Charges		
6.1.4.2.1	Debenture Discounts		
6.1.4.2.2	Cost of Issuing & Selling New Debentures		
6.1.4.2.3	Banking Service Charge		
6.1.4.2.9	Other (Specify).....		
6.1.4.3.0	Transfers to Funds and Reserves		
6.1.4.3.1	Capital Fund - Debt Repayment		
6.1.4.3.2	Capital Fund - Asset Acquisition		
6.1.4.3.3	Capital Reserve		
6.1.4.3.4	Operating Reserve		
6.1.4.4.0	Other Fiscal Services		
6.1.4.4.3	Second Previous Year Deficit	608	
6.1.4.4.9	Other (Specify).....		
6.1.4.T.T	TOTAL FISCAL SERVICES	608	0
6.1.T.T.T	TOTAL EXPENDITURES	363,903	321,913

2025 REGIONAL TOURISM PROMOTION SERVICES CAPITAL BUDGET

CAPITAL EXPENDITURES		SOURCES OF FUNDS					Total Sources of Funds	Long-term Borrowing	Debt repayment term
Tangible Capital Assets	Total Capital Cost	Capital Grants	Capital Reserve Fund	Operating Fund	Trade - Ins	Other			
1									
2									
3									
4									
5									
6									
TOTAL									
FUNDING DETAILS									
Capital Grant	Amount	Purpose/Description							
1									
2									
3									
Other Sources of Funding	Amount	Purpose/Description							
1									
2									
Long-Term Borrowing Summary	Amount								
20 Years									
15 Years									
10 Years									
7 Years									
5 Years									
TOTAL BORROWING									

Western Valley Regional Service Commission

2025 REGIONAL ECONOMIC DEVELOPMENT SERVICES OPERATING & CAPITAL BUDGETS

OPERATING BUDGET

1. Total Budget (from page ED-3)	699,035
2. Less: Revenue from other sources (from page ED-2)	699,035
Net Budget to be raised from participating members	0

MEMBER CHARGES

	Member	2023 Census Population	2024 Tax Base	Member Share*
1	Woodstock	12,310	1,247,466,371	0
2	District of Carleton North	9,127	835,309,882	0
3	Hartland	3,835	386,641,275	0
4	Western Valley Rural District	3,718	190,452,294	0
5	Municipality of Lakeland Ridges	3,040	277,891,883	0
6	Reg Community of Southern Victoria	2,543	212,613,925	0
7	District of Tobique Valley	2,329	221,001,462	0
8
9
10
		36,902	3,371,377,092	0

CAPITAL BUDGET

Total Cost Capital - Regional Economic Development Services Fund (from page ED-Capital)	\$
Less: Total sources of funds	\$
Total Long-term borrowing	\$

* Note: Allocation based on proportion of tax base.

2025 REGIONAL ECONOMIC DEVELOPMENT SERVICES OPERATING BUDGET

REVENUE		2024 BUDGET	2025 BUDGET
2.2.0.0.0	REGIONAL ECONOMIC DEVELOPMENT SERVICES		
2.2.2.0.0	REVENUE FROM OTHER SOURCES		
2.2.2.5.0	Government Transfers		
2.2.2.5.1	RSSF	294,078	299,331
2.2.2.5.2	PETL Funding	271,884	274,593
2.2.2.5.3	(Specify).....		
2.2.2.5.4	(Specify).....		
2.2.2.5.5	(Specify).....		
2.2.2.5.6	(Specify).....		
2.2.2.6.0	Transfers from Own Sources		
2.2.2.6.1	Second Previous Year Surplus		125,111
2.2.2.6.2	Operating Reserve Fund		
2.2.2.7.0	Other Revenue		
2.2.2.7.1	Interest Income		
2.2.2.7.2	HST Rebate		
2.2.2.7.9	Other (Specify).....		
2.2.T.T.T	TOTAL REVENUE FROM OTHER SOURCES	565,962	699,035

WESTERN VALLEY REGIONAL SERVICE COMMISSION

2025 REGIONAL ECONOMIC DEVELOPMENT SERVICES OPERATING BUDGET

EXPENDITURE		2024 BUDGET	2025 BUDGET
6.2.0.0.0	REGIONAL ECONOMIC DEVELOPMENT SERVICES		
6.2.2.0.0	ADMINISTRATION		
6.2.2.0.1	ALLOCATION FROM CORPORATE SERVICES (from page CS-1)	44,468	49,477
6.2.2.1.0	Personnel		
6.2.2.1.1	Salaries and Benefits		
6.2.2.1.2	Travel		
6.2.2.1.3	Training and Development		
6.2.2.1.9	Other - Committee	1,000	2,000
6.2.2.2.0	Other Administrative Services		
6.2.2.2.1	Advertising and Public Relations		
6.2.2.2.2	Liability Insurance	1,890	1,950
6.2.2.2.3	Professional Services		
6.2.2.2.4	Legal Services		
6.2.2.2.5	Office Building	31,287	35,847
6.2.2.2.6	Office Equipment and Supplies		
6.2.2.2.7	Printing and Copying		
6.2.2.2.8	Telecommunications		
6.2.2.2.9	Other - Work Force & Business Development Contracts	530,634	549,186
6.2.2.2.10	Other Contracted Services		60,575
6.2.2.T.T	TOTAL ADMINISTRATION	609,279	699,035
6.2.4.0.0	FISCAL SERVICES		
6.2.4.1.0	Interest		
6.2.4.1.1	Current Operations		
6.2.4.1.2	Short-Term borrowing for capital projects		
6.2.4.1.3	Long-Term Debt		
6.2.4.2.0	Other Financing Charges		
6.2.4.2.1	Debenture Discounts		
6.2.4.2.2	Cost of Issuing & Selling New Debentures		
6.2.4.2.3	Banking Service Charge		
6.2.4.2.9	Other (Specify)		
6.2.4.3.0	Transfers to Funds and Reserves		
6.2.4.3.1	Capital Fund - Debt Repayment		
6.2.4.3.2	Capital Fund - Asset Acquisition		
6.2.4.3.3	Capital Reserve		
6.2.4.3.4	Operating Reserve		
6.2.4.4.0	Other Fiscal Services		
6.2.4.4.3	Second Previous Year Deficit		
6.2.4.4.9	Other (Specify)		
6.2.4.T.T	TOTAL FISCAL SERVICES	0	0
6.2.T.T.T	TOTAL EXPENDITURES	609,279	699,035

2025 REGIONAL ECONOMIC DEVELOPMENT SERVICES CAPITAL BUDGET

CAPITAL EXPENDITURES		SOURCES OF FUNDS							
Tangible Capital Assets	Total Capital Cost	Capital Grants	Capital Reserve Fund	Operating Fund	Trade - Ins	Other	Total Sources of Funds	Long-term Borrowing	Debt repayment term
1									
2									
3									
4									
5									
6									
TOTAL									
FUNDING DETAILS									
Capital Grant	Amount	Purpose/Description							
1									
2									
3									
Other Sources of Funding	Amount	Purpose/Description							
1									
2									
Long-Term Borrowing Summary	Amount								
20 Years									
15 Years									
10 Years									
7 Years									
5 Years									
TOTAL BORROWING									

Western Valley Regional Service Commission

2025 COMMUNITY DEVELOPMENT SERVICES OPERATING & CAPITAL BUDGETS

OPERATING BUDGET

1. Total Budget (from page CD-3)	<u>184,359</u>
2. Less: Revenue from other sources (from page CD-2)	<u>154,180</u>
Net Budget to be raised from participating members	<u>30,179</u>

MEMBER CHARGES

Member	2023 Census Population	2024 Tax Base	Member Share*
1 Woodstock	12,310	1,247,466,371	10,617
2 District of Carleton North	9,127	835,309,882	7,471
3 Hartland	3,835	386,641,275	3,299
4 Western Valley Rural District	3,718	190,452,294	2,373
5 Municipality of Lakeland Ridge	3,040	277,891,883	2,487
6 Regional Community of South	2,543	212,613,925	1,991
7 District of Tobique Valley	2,329	221,001,462	1,942
8
9
10
	36,902	3,371,377,092	<u>30,179</u>

CAPITAL BUDGET

Total Cost Capital - Community Development Services Fund (from page CD-Capital)	\$
Less: Total sources of funds	\$
Total Long-term borrowing	\$

* Note: Allocation on 50-50 proportional basis of population and tax base

Western Valley Regional Service Commission

2025 COMMUNITY DEVELOPMENT SERVICES OPERATING BUDGET

REVENUE

		2024 BUDGET	2025 BUDGET
2.3.0.0.0	COMMUNITY DEVELOPMENT SERVICES		
2.3.2.0.0	REVENUE FROM OTHER SOURCES		
2.3.2.5.0	Government Transfers		
2.3.2.5.1	RSSF	34,984	61,301
2.3.2.5.2	PETL Funding		
2.3.2.5.3	RDC Funding	56,250	
2.3.2.5.4	(Specify).....		
2.3.2.5.5	(Specify).....		
2.3.2.5.6	(Specify).....		
2.3.2.6.0	Transfers from Own Sources		
2.3.2.6.1	Second Previous Year Surplus		26,195
2.3.2.6.2	Operating Reserve Fund		
2.3.2.7.0	Other Revenue		
2.3.2.7.1	Interest Income		
2.3.2.7.2	HST Rebate		
2.3.2.7.9	Other - ESIC.....	68,684	66,684
2.3.T.T.T	TOTAL REVENUE FROM OTHER SOURCES	159,918	154,180

Western Valley Regional Service Commission

2025 COMMUNITY DEVELOPMENT SERVICES OPERATING BUDGET

EXPENDITURE		
	2024 BUDGET	2025 BUDGET
6.3.0.0.0 COMMUNITY DEVELOPMENT SERVICES		
6.3.2.0.0 ADMINISTRATION		
6.3.2.0.1 ALLOCATION FROM CORPORATE SERVICES (from page CS-1)	44,468	49,477
6.3.2.1.0 Personnel		
6.3.2.1.1 Salaries and Benefits	82,919	86,747
6.3.2.1.2 Travel	3,000	3,000
6.3.2.1.3 Training and Development		500
6.3.2.1.9 Other (Regional Collaboration)	3,000	3,000
6.3.2.2.0 Other Administrative Services		
6.3.2.2.1 Advertising and Public Relations	4,000	2,000
6.3.2.2.2 Liability Insurance	1,890	1,950
6.3.2.2.3 Professional Services		
6.3.2.2.4 Legal Services	500	
6.3.2.2.5 Office Building	4,100	4,560
6.3.2.2.6 Office Equipment and Supplies	2,500	2,000
6.3.2.2.7 Printing and Copying	500	
6.3.2.2.8 Telecommunications	1,575	1,125
6.3.2.2.9 Other - Housing Needs Assessment & Strategy	75,000	30,000
6.3.2.T.T TOTAL ADMINISTRATION	223,452	184,359
6.3.3. Operating Expenditures	0	-
6.3.4.0.0 FISCAL SERVICES		
6.3.4.1.0 Interest		
6.3.4.1.1 Current Operations		
6.3.4.1.2 Short-Term borrowing for capital projects		
6.3.4.1.3 Long-Term Debt		
6.3.4.2.0 Other Financing Charges		
6.3.4.2.1 Debenture Discounts		
6.3.4.2.2 Cost of Issuing & Selling New Debentures		
6.3.4.2.3 Banking Service Charge		
6.3.4.2.9 Other (Specify).....		
6.3.4.3.0 Transfers to Funds and Reserves		
6.3.4.3.1 Capital Fund - Debt Repayment		
6.3.4.3.2 Capital Fund - Asset Acquisition		
6.3.4.3.3 Capital Reserve		
6.3.4.3.4 Operating Reserve		
6.3.4.4.0 Other Fiscal Services		
6.3.4.4.3 Second Previous Year Deficit		
6.3.4.4.9 Other (Specify).....		
6.3.4.T.T TOTAL FISCAL SERVICES	0	0
6.3.T.T.T TOTAL EXPENDITURES	223,452	184,359

2025 COMMUNITY DEVELOPMENT SERVICES CAPITAL BUDGET

CAPITAL EXPENDITURES		SOURCES OF FUNDS					Total Sources of Funds	Long-term Borrowing	Debt repayment term
Tangible Capital Assets	Total Capital Cost	Capital Grants	Capital Reserve Fund	Operating Fund	Trade - Ins	Other			
1									
2									
3									
4									
5									
6									
TOTAL									
FUNDING DETAILS									
Capital Grant		Amount	Purpose/Description						
1									
2									
3									
Other Sources of Funding		Amount	Purpose/Description						
1									
2									
Long-Term Borrowing Summary		Amount							
20 Years									
15 Years									
10 Years									
7 Years									
5 Years									
TOTAL BORROWING									

Western Valley Regional Service Commission

2025 REGIONAL TRANSPORTATION SERVICES OPERATING & CAPITAL BUDGETS

OPERATING BUDGET

1. Total Budget (from page RT-3)	62,150
2. Less: Revenue from other sources (from page RT-2)	60,061
Net Budget to be raised from participating members	2,089

MEMBER CHARGES

Member	2023 Census Population	2024 Tax Base	Member Share*
1 Woodstock	12,310	1,247,466,371	735
2 District of Carleton North	9,127	835,309,882	517
3 Hartland	3,835	386,641,275	228
4 Western Valley Rural District	3,718	190,452,294	164
5 Municipality of Lakeland Ridge	3,040	277,891,883	172
6 Regional Community of South	2,543	212,613,925	138
7 District of Tobique Valley	2,329	221,001,462	134
8
9
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	36,902	3,371,377,092	2,089

CAPITAL BUDGET

Total Cost Capital - Regional Transportation Services Fund (from page RT-Capital)	\$
Less: Total sources of funds	\$
Total Long-term borrowing	\$

* Note: Allocation on 50-50 proportional basis of population and tax base

Western Valley Regional Service Commission

2025 REGIONAL TRANSPORTATION SERVICES OPERATING BUDGET

REVENUE			
		2024 BUDGET	2025 BUDGET
2.4.0.0.0	REGIONAL TRANSPORTATION SERVICES		
2.4.2.0.0	REVENUE FROM OTHER SOURCES		
2.4.2.5.0	Government Transfers		
2.4.2.5.1	RSSF	2,500	10,000
2.4.2.5.2	PETL Funding		
2.4.2.5.3	(Specify).....		
2.4.2.5.4	(Specify).....		
2.4.2.5.5	(Specify).....		
2.4.2.5.6	ESIC	50,000	50,000
2.4.2.6.0	Transfers from Own Sources		
2.4.2.6.1	Second Previous Year Surplus		61
2.4.2.6.2	Operating Reserve Fund		
2.4.2.7.0	Other Revenue		
2.4.2.7.1	Interest Income		
2.4.2.7.2	HST Rebate		
2.4.2.7.9	Other (Specify).....		
2.4.T.T.T	TOTAL REVENUE FROM OTHER SOURCES	52,500	60,061

Western Valley Regional Service Commission

2025 REGIONAL TRANSPORTATION SERVICES OPERATING BUDGET

EXPENDITURE			
		2024 BUDGET	2025 BUDGET
6.4.0.0.0	REGIONAL TRANSPORTATION SERVICES		
6.4.2.0.0	ADMINISTRATION		
6.4.2.0.1	ALLOCATION FROM CORPORATE SERVICES (from page CS-1)		-
6.4.2.1.0	Personnel		
6.4.2.1.1	Salaries and Benefits		
6.4.2.1.2	Travel	1,000	200
6.4.2.1.3	Training and Development		
6.4.2.1.9	Other (Specify).....		
6.4.2.2.0	Other Administrative Services		
6.4.2.2.1	Advertising and Public Relations	5,000	10,000
6.4.2.2.2	Liability Insurance	1,890	1,950
6.4.2.2.3	Professional Services		
6.4.2.2.4	Legal Services		
6.4.2.2.5	Office Building		
6.4.2.2.6	Office Equipment and Supplies		
6.4.2.2.7	Printing and Copying		
6.4.2.2.8	Telecommunications		
6.4.2.2.9	Other - Urban Rural Rides	50,000	50,000
6.4.2.T.T	TOTAL ADMINISTRATION	57,890	62,150
6.4.4.0.0	FISCAL SERVICES		
6.4.4.1.0	Interest		
6.4.4.1.1	Current Operations		
6.4.4.1.2	Short-Term borrowing for capital projects		
6.4.4.1.3	Long-Term Debt		
6.4.4.2.0	Other Financing Charges		
6.4.4.2.1	Debenture Discounts		
6.4.4.2.2	Cost of Issuing & Selling New Debentures		
6.4.4.2.3	Banking Service Charge		
6.4.4.2.9	Other (Specify).....		
6.4.4.3.0	Transfers to Funds and Reserves		
6.4.4.3.1	Capital Fund - Debt Repayment		
6.4.4.3.2	Capital Fund - Asset Acquisition		
6.4.4.3.3	Capital Reserve		
6.4.4.3.4	Operating Reserve		
6.4.4.4.0	Other Fiscal Services		
6.4.4.4.3	Second Previous Year Deficit		
6.4.4.4.9	Other (Specify).....		
6.4.4.T.T	TOTAL FISCAL SERVICES	0	0
6.4.T.T.T	TOTAL EXPENDITURES	57,890	62,150

2025 REGIONAL TRANSPORTATION SERVICES CAPITAL BUDGET

CAPITAL EXPENDITURES		SOURCES OF FUNDS					Total Sources of Funds	Long-term Borrowing	Debt repayment term
Tangible Capital Assets	Total Capital Cost	Capital Grants	Capital Reserve Fund	Operating Fund	Trade - Ins	Other			
1									
2									
3									
4									
5									
6									
TOTAL									
FUNDING DETAILS									
Capital Grant		Amount	Purpose/Description						
1									
2									
3									
Other Sources of Funding		Amount	Purpose/Description						
1									
2									
Long-Term Borrowing Summary		Amount							
20 Years									
15 Years									
10 Years									
7 Years									
5 Years									
TOTAL BORROWING									

Western Valley Regional Service Commission

2025 REGIONAL PUBLIC SAFETY COMMITTEE SERVICES OPERATING & CAPITAL BUDGETS

OPERATING BUDGET

1. Total Budget (from page PSC-4)	79,330
2. Less: Revenue from other sources (from page PSC-2)	36,523
Net Budget to be raised from participating members	42,807

MEMBER CHARGES

Member	2023 Census Population	2024 Tax Base	Member Share*
1 Woodstock	12,310	1,247,466,371	15,060
2 District of Carleton North	9,127	835,309,882	10,597
3 Hartland	3,835	386,641,275	4,679
4 Western Valley Rural District	3,718	190,452,294	3,366
5 Municipality of Lakeland Ridge	3,040	277,891,883	3,527
6 Regional Community of South	2,543	212,613,925	2,825
7 District of Tobique Valley	2,329	221,001,462	2,754
8
9
10
	36,902	3,371,377,092	42,807

CAPITAL BUDGET

Total Cost Capital - Regional Public Safety Committee Services Fund (from page PSC-Capital)	\$
Less: Total sources of funds	\$
Total Long-term borrowing	\$

* Note: Allocation on 50-50 proportional basis of population and tax base

WESTERN VALLEY REGIONAL SERVICE COMMISSION

2025 REGIONAL PUBLIC SAFETY COMMITTEE SERVICES OPERATING BUDGET

REVENUE		2024	2025
		BUDGET	BUDGET
2.5.0.0.0	REGIONAL PUBLIC SAFETY COMMITTEE SERVICES		
2.5.2.0.0	REVENUE FROM OTHER SOURCES		
2.5.2.5.0	Government Transfers		
2.5.2.5.1	RSSF	50,734	33,189
2.5.2.5.2	PETL Funding		
2.5.2.5.3	RSC Transitional Funding	15,507	
2.5.2.5.4	(Specify).....		
2.5.2.5.5	(Specify).....		
2.5.2.5.6	(Specify).....		
2.5.2.6.0	Transfers from Own Sources		
2.5.2.6.1	Second Previous Year Surplus	8,518	3,334
2.5.2.6.2	Operating Reserve Fund	20,000	
2.5.2.7.0	Other Revenue		
2.5.2.7.1	Interest Income		
2.5.2.7.2	HST Rebate		
2.5.2.7.9	Other (Specify).....		
2.5.T.T.T	TOTAL REVENUE FROM OTHER SOURCES	94,759	36,523

WESTERN VALLEY REGIONAL SERVICE COMMISSION

2025 REGIONAL PUBLIC SAFETY COMMITTEE SERVICES OPERATING BUDGET

EXPENDITURE		2024 BUDGET	2025 BUDGET
6.5.0.0.0	REGIONAL PUBLIC SAFETY COMMITTEE SERVICES		
6.5.2.0.0	ADMINISTRATION		
6.5.2.0.1	ALLOCATION FROM CORPORATE SERVICES (from page CS-1)	44,468	49,477
6.5.2.1.0	Personnel		
6.5.2.1.1	Salaries and Benefits	19,384	16,903
6.5.2.1.2	Travel		
6.5.2.1.3	Training and Development		
6.5.2.1.9	Other - Committee.....	1,000	1,000
6.5.2.2.0	Other Administrative Services		
6.5.2.2.1	Advertising and Public Relations		
6.5.2.2.2	Liability Insurance	1,890	1,950
6.5.2.2.3	Professional Services		
6.5.2.2.4	Legal Services		
6.5.2.2.5	Office Building		
6.5.2.2.6	Office Equipment and Supplies		
6.5.2.2.7	Printing and Copying		
6.5.2.2.8	Telecommunications	200	
6.5.2.2.9	Other - Cyber Security Education	10,000	-
6.5.2.2.10	Other - Public Safety Information	7,000	-
6.5.2.T.T	TOTAL ADMINISTRATION	83,942	69,330
6.5.3.0.0	REGIONAL SERVICES		
6.5.3.1.0	Regional Policing Collaboration		
6.5.3.1.2	Administration		
6.5.3.1.3	Travel		
6.5.3.1.4	Professional Services		
6.5.3.1.9	Other (Specify).....		
6.5.3.1.S.T	Subtotal	0	0
6.5.3.2.0	Regional Emergency Measures Planning		
6.5.3.2.2	Administration		
6.5.3.2.3	Travel		
6.5.3.2.4	Professional Services		
6.5.3.2.9	Other EMO Training	2,000	10,000
6.5.3.2.S.T	Subtotal	2,000	10,000
6.5.3.3.0	Other Service Provided to All Members Specify		
6.5.3.3.2	Administration		
6.5.3.3.3	Travel		
6.5.3.3.4	Professional Services		
6.5.3.3.9	Other - Crime Reduction Plan	40,000	
6.5.3.3.S.T	Subtotal	40,000	-

WESTERN VALLEY REGIONAL SERVICE COMMISSION

2025 REGIONAL PUBLIC SAFETY COMMITTEE SERVICES OPERATING BUDGET

EXPENDITURE

		2024 BUDGET	2025 BUDGET
6.5.4.0.0	FISCAL SERVICES		
6.5.4.1.0	Interest		
6.5.4.1.1	Current Operations		
6.5.4.1.2	Short-Term borrowing for capital projects		
6.5.4.1.3	Long-Term Debt		
6.5.4.2.0	Other Financing Charges		
6.5.4.2.1	Debenture Discounts		
6.5.4.2.2	Cost of Issuing & Selling New Debentures		
6.5.4.2.3	Banking Service Charge		
6.5.4.2.9	Other (Specify).....		
6.5.4.3.0	Transfers to Funds and Reserves		
6.5.4.3.1	Capital Fund - Debt Repayment		
6.5.4.3.2	Capital Fund - Asset Acquisition		
6.5.4.3.3	Capital Reserve		
6.5.4.3.4	Operating Reserve		
6.5.4.4.0	Other Fiscal Services		
6.5.4.4.3	Second Previous Year Deficit		
6.5.4.4.9	Other (Specify).....		
6.5.4.T.T	TOTAL FISCAL SERVICES	<u>0</u>	<u>0</u>
6.5.T.T.T	TOTAL EXPENDITURES	<u>125,942</u>	<u>79,330</u>

2025 REGIONAL PUBLIC SAFETY COMMITTEE SERVICES CAPITAL BUDGET

CAPITAL EXPENDITURES		SOURCES OF FUNDS					Total Sources of Funds	Long-term Borrowing	Debt repayment term
Tangible Capital Assets	Total Capital Cost	Capital Grants	Capital Reserve Fund	Operating Fund	Trade - Ins	Other			
1									
2									
3									
4									
5									
6									
TOTAL									
FUNDING DETAILS									
Capital Grant		Amount	Purpose/Description						
1									
2									
3									
Other Sources of Funding		Amount	Purpose/Description						
1									
2									
Long-Term Borrowing Summary		Amount							
20 Years									
15 Years									
10 Years									
7 Years									
5 Years									
TOTAL BORROWING									

Western Valley Regional Service Commission**2025 REGIONAL SPORT, RECREATION AND CULTURAL INFRASTRUCTURE SUPPORT AND DEVELOPMENT SERVICES
OPERATING & CAPITAL BUDGETS****OPERATING BUDGET**

1. Total Budget (from page SRC-4)	51,427
2. Less: Revenue from other sources (from page SRC-2)	26,021
Net Budget to be raised from participating members	25,406

MEMBER CHARGES

Member	2023 Census Population	2024 Tax Base	Member Share*
1 Woodstock	12,310	1,247,466,371	8,938
2 District of Carleton North	9,127	835,309,882	6,289
3 Hartland	3,835	386,641,275	2,777
4 Western Valley Rural District	3,718	190,452,294	1,998
5 Municipality of Lakeland Ridge	3,040	277,891,883	2,094
6 Regional Community of Southe	2,543	212,613,925	1,677
7 District of Tobique Valley	2,329	221,001,462	1,634
8
9
10
	36,902	3,371,377,092	25,406

CAPITAL BUDGET

Total Cost Capital - Regional Sport, Recreation and Cultural Infrastructure Support and Development Services Fund (from page SRC-Capital)	\$
Less: Total sources of funds	\$
Total Long-term borrowing	\$

Western Valley Regional Service Commission

2025 REGIONAL SPORT, RECREATION AND CULTURAL INFRASTRUCTURE SUPPORT AND DEVELOPMENT SERVICES OPERATING BUDGET

REVENUE			
		2024 BUDGET	2025 BUDGET
2.6.0.0.0	REGIONAL SPORT, RECREATION AND CULTURAL INFRASTRUCTURE SUPPORT AND DEVELOPMENT SERVICES		
2.6.2.0.0	REVENUE FROM OTHER SOURCES		
2.6.2.5.0	Government Transfers		
2.6.2.5.1	RSSF	22,234	24,738
2.6.2.5.2	PETL Funding		
2.6.2.5.3	RSC Transitional Funding	125,000	
2.6.2.5.4	(Specify).....		
2.6.2.5.5	(Specify).....		
2.6.2.5.6	(Specify).....		
2.6.2.6.0	Transfers from Own Sources		
2.6.2.6.1	Second Previous Year Surplus		1,283
2.6.2.6.2	Operating Reserve Fund		
2.6.2.7.0	Other Revenue		
2.6.2.7.1	Interest Income		
2.6.2.7.2	HST Rebate		
2.6.2.7.9	Other (Specify).....		
2.6.T.T.T	TOTAL REVENUE FROM OTHER SOURCES	147,234	26,021

Western Valley Regional Service Commission

2025 REGIONAL SPORT, RECREATION AND CULTURAL INFRASTRUCTURE SUPPORT AND DEVELOPMENT SERVICES OPERATING BUDGET

EXPENDITURE

	2024 BUDGET	2025 BUDGET
6.6.0.0.0 REGIONAL SPORT, RECREATION AND CULTURAL INFRASTRUCTURE SUPPORT AND DEVELOPMENT SERVICES		
6.6.2.0.0 ADMINISTRATION		
6.6.2.0.1 ALLOCATION FROM CORPORATE SERVICES (from page CS-1)	44,468	49,477
6.6.2.1.0 Personnel		
6.6.2.1.1 Salaries and Benefits		
6.6.2.1.2 Travel		
6.6.2.1.3 Training and Development		
6.6.2.1.9 Other (Specify).....		
6.6.2.2.0 Other Administrative Services		
6.6.2.2.1 Advertising and Public Relations		
6.6.2.2.2 Liability Insurance	1,890	1,950
6.6.2.2.3 Professional Services		
6.6.2.2.4 Legal Services		
6.6.2.2.5 Office Building		
6.6.2.2.6 Office Equipment and Supplies	4,000	
6.6.2.2.7 Printing and Copying		
6.6.2.2.8 Telecommunications		
6.6.2.2.9 Other - Recreation Needs Assessment	25,000	
6.6.2.2.10 Other - Regional Trails Strategy	100,000	
6.6.2.2.T TOTAL ADMINISTRATION	175,358	51,427
6.6.3.0.0 REGIONAL SERVICES		
6.6.3.1.0 Regional Sport, Recreation and Culture Infrastructure Planning and Cost-Sharing		
6.6.3.1.2 Administration		
6.6.3.1.3 Travel		
6.6.3.1.4 Professional Services		
6.6.3.1.9 Other (Specify).....		
6.6.3.1.S.T Subtotal	0	0
6.6.3.2.0 Other Service Provided to All Members		
6.6.3.2.2 Administration		
6.6.3.2.3 Travel		
6.6.3.2.4 Professional Services		
6.6.3.2.9 Other (Specify).....		
6.6.3.2.S.T Subtotal	0	0
6.6.4.0.0 FISCAL SERVICES		
6.6.4.1.0 Interest		
6.6.4.1.1 Current Operations		
6.6.4.1.2 Short-Term borrowing for capital projects		
6.6.4.1.3 Long-Term Debt		
6.6.4.2.0 Other Financing Charges		
6.6.4.2.1 Debenture Discounts		
6.6.4.2.2 Cost of Issuing & Selling New Debentures		
6.6.4.2.3 Banking Service Charge		
6.6.4.2.9 Other (Specify).....		

2025 REGIONAL SPORT, RECREATION AND CULTURAL INFRASTRUCTURE SUPPORT AND DEVELOPMENT SERVICES OPERATING BUDGET

EXPENDITURE			
		2024 BUDGET	2025 BUDGET
6.6.4.3.0	Transfers to Funds and Reserves		
6.6.4.3.1	Capital Fund - Debt Repayment		
6.6.4.3.2	Capital Fund - Asset Acquisition		
6.6.4.3.3	Capital Reserve		
6.6.4.3.4	Operating Reserve		
6.6.4.4.0	Other Fiscal Services		
6.6.4.4.3	Second Previous Year Deficit		
6.6.4.4.9	Other (Specify).....		
6.6.4.T.T	TOTAL FISCAL SERVICES	0	0
6.6.T.T.T	TOTAL EXPENDITURES	175,358	51,427

Western Valley Regional Service Commission

2025 REGIONAL SPORT, RECREATION AND CULTURAL INFRASTRUCTURE SUPPORT AND DEVELOPMENT SERVICES CAPITAL BUDGET

CAPITAL EXPENDITURES		SOURCES OF FUNDS							
Tangible Capital Assets	Total Capital Cost	Capital Grants	Capital Reserve Fund	Operating Fund	Trade - Ins	Other	Total Sources of Funds	Long-term Borrowing	Debt repayment term
1									
2									
3									
4									
5									
6									
TOTAL									
FUNDING DETAILS									
Capital Grant		Amount	Purpose/Description						
1									
2									
3									
Other Sources of Funding		Amount	Purpose/Description						
1									
2									
Long-Term Borrowing Summary		Amount							
20 Years									
15 Years									
10 Years									
7 Years									
5 Years									
TOTAL BORROWING									

SRC-Capital

Western Valley Regional Service Commission

2025 OTHER SHARED SERVICES OPERATING & CAPITAL BUDGETS

OPERATING BUDGET

1. Total Budget (from page OT-3) \$ _____

2. Less: Revenue from other sources (from page OT-2) \$ _____

Net Budget to be raised from participating members \$ _____

MEMBER CHARGES

Cost Sharing Data

Member	Specify:.....	Specify:.....	Member Share
1
2
3
4
5
6
7
8
9
10
			\$ _____

CAPITAL BUDGET

Total Cost Capital - Other Shared Services Fund (from page OT-Capital) \$ _____

Less: Total sources of funds \$ _____

Total Long-term borrowing \$ _____

2025 OTHER SHARED SERVICES OPERATING BUDGET

REVENUE			
		2024 BUDGET	2025 BUDGET
3.1.0.0.0	OTHER SHARED SERVICES		
3.1.2.0.0	REVENUE FROM OTHER SOURCES		
3.1.2.5.0	Government Transfers		
3.1.2.5.1	RSSF		
3.1.2.5.2	PETL Funding		
3.1.2.5.3	(Specify).....		
3.1.2.5.4	(Specify).....		
3.1.2.5.5	(Specify).....		
3.1.2.5.6	(Specify).....		
3.1.2.6.0	Transfers from Own Sources		
3.1.2.6.1	Second Previous Year Surplus		
3.1.2.6.2	Operating Reserve Fund		
3.1.2.7.0	Other Revenue		
3.1.2.7.1	Interest Income		
3.1.2.7.2	HST Rebate		
3.1.2.7.9	Other (Specify).....		
3.1.T.T.T	TOTAL REVENUE FROM OTHER SOURCES		

REGIONAL SERVICE COMMISSION

2025 OTHER SHARED SERVICES OPERATING BUDGET

EXPENDITURE

	2024 BUDGET	2025 BUDGET
7.1.0.0.0 OTHER SHARED SERVICES		
7.1.2.0.0 ADMINISTRATION		
7.1.2.0.1 ALLOCATION FROM CORPORATE SERVICES (from page CS-1)		
7.1.2.1.0 Personnel		
7.1.2.1.1 Salaries and Benefits		
7.1.2.1.2 Travel		
7.1.2.1.3 Training and Development		
7.1.2.1.9 Other (Specify).....		
7.1.2.2.0 Other Administrative Services		
7.1.2.2.1 Advertising and Public Relations		
7.1.2.2.2 Liability Insurance		
7.1.2.2.3 Professional Services		
7.1.2.2.4 Legal Services		
7.1.2.2.5 Office Building		
7.1.2.2.6 Office Equipment and Supplies		
7.1.2.2.7 Printing and Copying		
7.1.2.2.8 Telecommunications		
7.1.2.2.9 Other (Specify).....		
7.1.2.T.T TOTAL ADMINISTRATION		
7.1.4.0.0 FISCAL SERVICES		
7.1.4.1.0 Interest		
7.1.4.1.1 Current Operations		
7.1.4.1.2 Short-Term borrowing for capital projects		
7.1.4.1.3 Long-Term Debt		
7.1.4.2.0 Other Financing Charges		
7.1.4.2.1 Debenture Discounts		
7.1.4.2.2 Cost of Issuing & Selling New Debentures		
7.1.4.2.3 Banking Service Charge		
7.1.4.2.9 Other (Specify).....		
7.1.4.3.0 Transfers to Funds and Reserves		
7.1.4.3.1 Capital Fund - Debt Repayment		
7.1.4.3.2 Capital Fund - Asset Acquisition		
7.1.4.3.3 Capital Reserve		
7.1.4.3.4 Operating Reserve		
7.1.4.4.0 Other Fiscal Services		
7.1.4.4.3 Second Previous Year Deficit		
7.1.4.4.9 Other (Specify).....		
7.1.4.T.T TOTAL FISCAL SERVICES		
7.1.T.T.T TOTAL EXPENDITURES		

2025 OTHER SHARED SERVICES CAPITAL BUDGET

CAPITAL EXPENDITURES		SOURCES OF FUNDS					Total Sources of Funds	Long-term Borrowing	Debt repayment term
Tangible Capital Assets	Total Capital Cost	Capital Grants	Capital Reserve Fund	Operating Fund	Trade - Ins	Other			
1									
2									
3									
4									
5									
6									
TOTAL									
FUNDING DETAILS									
Capital Grant	Amount	Purpose/Description							
1									
2									
3									
Other Sources of Funding	Amount	Purpose/Description							
1									
2									
Long-Term Borrowing Summary	Amount								
20 Years									
15 Years									
10 Years									
7 Years									
5 Years									
TOTAL BORROWING									