

REGIONAL SERVICE COMMISSION OPERATING & CAPITAL BUDGETS 2024

Western Valley Regional Service Commission

To be submitted to the:
Department of Environment and Local Government
Community Finances Branch
P.O. Box 6000, 2nd Floor, Marysville Place
Fredericton, NB E3B 5H1

Please note: This checklist is part of the Budget Form and must be completed, signed and returned with your budget.

,	Regional Service Commission Budget
	Page RSC-1 is signed and sealed
	Funds' Surpluses and Deficits are brought forward in accordance with paragraphs 27(7) and 27(8) of the Regional Service Delivery Act
	- Cooperative & Regional Planning Services Fund
	- Local Planning Services Fund
	- Solid Waste Services Fund
	- Electricity Generation Facility Fund
	- Regional Mandate - Tourism Promotion Fund
	- Regional Mandate - Economic Development Fund
	- Regional Mandate - Community Development Fund
	- Regional Transportation Service Fund
	- Public Safety Committee Fund
	-Support to facilitation of cost-sharing - Sport, Recreation and Cultural Infrastructure Fund - Other Shared Services Fund
	Interest and Principal payments on long term debt are correct
	- Cooperative & Regional Planning Services Fund
	- Local Planning Services Fund
	- Solid Waste Services Fund
	- Electricity Generation Facility Fund
	- Regional Mandate - Tourism Promotion Fund
	- Regional Mandate - Economic Development Fund
	- Regional Mandate - Community Development Fund
	- Regional Transportation Service Fund
	- Public Safety Committee Fund
	 Support to facilitation of cost-sharing - Sport, Recreation and Cultural Infrastructure Fund Fund
	- Other Shared Services Fund
	Copies have been forwarded to member Local Governments and Rural District, the Community Finances Branch and the Rural District Manager of the Department of Environment and Local Government
Confirmed	d by: Att Mall Date: <u>Sevember 19, 2023</u>

REGIONAL SERVICE COMMISSION		
20243 REGIONAL SERVICE COMMISSION OPERATING & CAPITAL BUDGETS		
OPERATING BUDGET		
1. Cooperative & Regional Planning Services Fund (from page CRP-1)	\$	_
2. Local Planning Services Fund (from page LP-1)	\$	709,479
3. Solid Waste Services Fund (from page SW-1)	\$	2,901,273
4. Electricity Generation Facility Services Fund (from page GF-1)	\$	
5. Regional Mandate - Tourism Promotion Fund (from page TP-1)	\$	363,903
6. Regional Mandate - Economic Development Fund (from page ED-1)	\$	609,279
7. Regional Mandate - Community Development Fund (from page CD-1)	\$	223,452
8. Regional Transportation Service Fund (from page RT-1) 9. Public Safety Committee Fund (from page PSC-1)		125 042
10. Support to facilitation of cost-sharing - Sport, Recreation and Cultural Infrastructure	\$ \$	125,942 175,358
Fund (from page SRC-1)	\$	170,000
11. Other Shared Services Fund (from page OT-1)	\$	
Total Regional Service Commission Operating Budget	\$	5,108,684
CAPITAL BUDGET		
Total Capital Cost - Corporate Services (from page CS-1)	\$	
2. Total Capital Cost - Cooperative & Regional Planning Services Fund (from page CRP-1)		
3. Total Capital Cost - Local Planning Services Fund (from page LP-1)	\$	
4. Total Capital Cost - Solid Waste Services Fund (from page SW-1)	\$	
5. Total Capital Cost - Electricity Generation Facility Services Fund (from page GF-1)		
6. Total Capital Cost - Regional Mandate - Tourism Promotion Fund (from page TP-1)	\$	
7. Total Capital Cost - Regional Mandate - Economic Development Fund (from page ED-1)		
8. Total Capital Cost - Regional Mandate - Community Development Fund (from page CD-1)	\$	
9. Total Capital Cost - Regional Transportation Service Fund (from page RT-1)		
10. Total Capital Cost - Public Safety Committee Fund (from page PSC-1)		
 Total Capital Cost - Support to facilitation of cost-sharing - Sport, Recreation and Cultural Infrastructure Fund (from page SRC-1) 	\$	
12. Total Capital Cost - Other Shared Services Fund (from page OT-1)	\$	
Total Regional Service Commission Capital Budget	\$	
THIS IS TO CERTIFY that on the <u>13th</u> day of <u>December</u> , <u>2023</u> the Board of the RE	GIONAL	SERVICE
COMMISSION OF Western Valley RESOLVED that the total operating budget	for the	
Regional Service Commission for the 2024 calendar year would consist of total Revenue of $$5,108$.684	
Calendar year would consist of total Nevenue of \$		
and total expenditures of \$ and that the capital budget would consist of		
total expenditures of \$ _ 0		
Adopted this 13th day of December , 2024 by the Board of the	REGION	IAL
SERVICE COMMISSION Western Valley		
Figure 4 this 10th day of Doggrahar 2024 by the Chief Figure 100	ff: f	
Executed this 19th day of <u>December</u> , 2024 by the Chief Executive O	micer of	
said Commission.	\ .	1
	1	
Chairman Chairman	1	0
Vhy (A b)	K//15.	4
Epief Exegutive Offi	cer	/ 5

								2023 KEG	IONAL SERVICE C	Diminionion of Lite	THIS BUDGET									
Reconciliation of Operating Budget to PSA Budget	t																			
Revenue	Corporate Services Budget	Cooperative & RegionalPlanning Services Budget		Planning s Budget	Solid Waste Services Budget	Generation Facility Budget		Mandate - rism	Regional Mandate - Economic Development Budget	Regional Mandate - Community Development Budget	Regional Transportation Service Budget	Public Safety Committee Budget	Support to facilitation of cost- sharing - Sport, Recreation and Cultural Infrastructure Budget	Other Shared Services Budget	Subtotal	Amortization TCA (Adc)	Controlled Entities (Add)	Other (Please explain) (Add /Subtract)	Transfers (Acd /Subtract)	Total PSA Budget
Member Charges		s -	\$	600,018	\$ 1,328,347		s	96,843	\$ 43,317	\$ 63,533	\$ 5,390	\$ 31,183	\$ 28,124	•	\$ 2,:96,754					\$ 2,196,3
Sales of services		•	•	000,010	1,492,185		•	50,043	40,017	00,033	3,350	01,100		•	\$ 1,492,165					S 1,492,
Government Transfers	3520			73,500	1,452,163			217,060	294,078	34,984	2500	66,241	147,234		\$ 839,117				\$ (639,117)	
Transfers from own and other funds	444,677			15000				217,000	234,076	34,364	2300	20,000	147,254		\$ 479,677				5 (479,677)	\$
Other transfers	444,077			15000				50.000	271,684	68,664		20,000			\$ 390,568					\$ 2,343,4
Interest								30.000	277,004	00,004					s .				(050,500)	S 2,040,
Surplus of second previous year				20,961	80,741							8,518			\$ 110,220				(110,220)	-
Other revenue				20,30	40,747					56,250	50,000	-,			\$ 106,250				(,	S 106,
Total Revenue	448,197			709,479	2,901,273			363.903	609,279	223,452	57,890	125,942	175,358		5,614,771				(1,819,582)	6,977,
Expenditures																			- <u></u>	
Governance	26,655														26,655				(26,655)	
Administration	420,542		s	139,382	\$ 285,562		\$	363,295	609,279	223,452	57,690	83,942	175,358		2,358,700				(420,542)	1,938,
Regional Services				570,097								2,000			572,097					572,
Other services provided to all members												40,000			40,000					40,0
Operations					2,615,711										2,815,711	10,000				2,625,
Financial Services																				
- Interest															-					
- Other Financing Charges	1.000	;													1,000				-1000	
- Transfer to the Capital Fund - Debt Repayment																				
- Transfer to the Capital Fund - Asset Acquisition																				
- Transfer to the Capital Reserve															-					
- Transfer to the Operating Reserve																				
Closure & Post-closure expense															*					
Second previous year deficit					0			608							608					
Other Fiscal services Total Expenditure	448,197			709,479	2,901,273			363,903	609,279	223,452	57,890	125,942	175,358		5,614,771	10,000		. ———	(448,197)	5,175,
i otai Expenditure	448,197	-		709,479	2,901,273			363,903	009,279	223,452	57,890	120,942	1/5,358		3,014,//1	10,000			(448,197)	3,1/5,
Surplus (Deficit)																(.10,000)			(1,371,385)	1,801,

2024 CORPORATE SERVICES OPERATING & CAPITAL BUDGETS		
PERATING BUDGET		
. Total Corporate Services Budget (from page CS-4)	\$	448,197
t. Less: Revenue from other sources (from page CS-2)		3,520
let Budget to be allocated to other funds:	\$	444,677
Cooperative & Regional Planning Services (to page CRP-3)		***************************************
Local Planning Services (to page LP-3)	\$	44,468
Solid Waste Services (to page SW-3)	\$	177,871
Electricity Generation Facility Services (to page GF-3)	\$	
Regional Mandate - Tourism Promotion (to page TP-3)	\$	44,468
Regional Mandate - Economic Development (to page ED-3)	\$	44,468
Regional Mandate - Community Development (to page CD-3)	\$	44,468
Regional Transportation Service (to page RT-3)	\$	
Public Safety Committee (to page PSC-3)	\$	44,468
Support to facilitation of cost-sharing - Sport, Recreation and Cultural Infrastructure(to page SRC-3)		44,468
Other Shared Services (to page OT-3)	s	
Total Allocation		\$444,677
CAPITAL BUDGET		
Total Capital Cost - Corporate Services (from page CS-Capital)		
Less: Total sources of funds	\$	
Total Long-term borrowing	\$	

2024 CORPORATE SERVICES OPERATING BUDGET

		REVENUE		
1.1.0.0.0	CORPORATE SERVICES		2023 BUDGET	2024 BUDGET
1.1.2.0.0	REVENUE FROM OTHER SOURCES			
1.1.2.5.0	Government Transfers			
1.1.2.5.1	RSSF Funding			
1.1.2.5.2	Other - RSC Transtional Funding			3,520
1.1.2.7.0	Other Revenue (Specify)			
1.1.2.T.T	TOTAL REVENUE FROM OTHER SOURCES			3,520

2024 CORPORATE SERVICES OPERATING BUDGET

EXPENDITURE 2023 2024 BUDGET BUDGET 5.1.0.0.0 CORPORATE SERVICES GOVERNANCE 5.1.1.0.0 **Board Members** 5.1.1.1.0 5.1.1.1.1 Honorariums 11,500 11,500 5.1.1.1.2 Travel 2,000 2,000 5.1.1.1.3 Training and Development 2,000 2,000 5.1.1.1.4 Other- Regional Initiative 25,000 10,000 5.1.1.1.9 Other - Insurance 1,100 1,155 5.1.1.T.T TOTAL GOVERNANCE 41,600 26,655 5.1.2.0.0 ADMINISTRATION 5.1.2.1.0 Chief Executive Officer's Office Salaries & Benefits 5.1.2.1.1 328,942 363,702 5.1.2.1.2 Travel 4,000 4,000 Training and Development 5.1.2.1.3 5.1.2.1.9 Other - Memberships 500 500 5.1.2.2.0 **Human Resources** 5.1.2.2.1 Salaries & Benefits 5.1.2.2.2 Travel 5.1.2.2.3 Training and Development Other (Specify)..... 5.1.2.2.9 5.1.2.3.0 Financial Management 5.1.2.3.1 Salaries & Benefits 5.1.2.3.2 Travel 500 500 5.1.2.3.3 Training and Development 500 11,000 5.1.2.3.5 External Audit Fees 9,300 5.1.2.3.6 External Accounting Fees 5.1.2.3.7 Other Financial Management 3,500 3,000 5.1.2.3.9 Other (Specify)..... 5.1.2.4.0 Other Administration Services Advertising and Public Relations 5.1.2.4.1 200 200 5.1.2.4.2 Liability Insurance 1,890 1,800 5.1.2.4.3 Professional Services 5.1.2.4.4 Legal Services 500 5.1.2.4.5 Office Building 14,200 12,500 Office Equipment & Supplies 5.1.2.4.6 16,000 17,750 5.1.2.4.7 Printing and Copying 5.1,2.4.8 Telecommunications 4,000 5,000 5.1.2.4.9 Other (Specify)..... TOTAL ADMINISTRATION 5.1.2.T.T 383,442 420,542 5.1.4.0.0 FISCAL SERVICES 5.1.4.1.0 Interest 5.1.4.1.1 **Current Operations** CS-3

2024 CORPORATE SERVICES OPERATING BUDGET

EXPENDITURE

		2023 BUDGET	2024 BUDGET
5.1.4.1.2	Short-Term borrowing for capital projects		
5.1.4.1.3	Long-Term Debt		
5.1.4.2.0	Other Financing Charges		
5.1.4.2.3	Banking Service Charge	1,000	1,000
5.1.4.2.9	Other (Specify)		
5.1.4.3.0	Transfers to Funds and Reserves		
5.1.4.3.1	Capital Fund - Debt Repayment		
5.1.4.3.2	Capital Fund - Asset Acquisition		
5.1.4.3.3	Capital Reserve		
5.1.4.3.4	Operating Reserve		
5.1.4.4.0	Other Fiscal Services		
5.1.4.4.9	Other (Specify)		
5.1.4.T.T	TOTAL FISCAL SERVICES	1,000	1,000
5.1.T.T.T	TOTAL CORPORATE SERVICES	426,042	448,197

2023 CORPORATE SERVICES CAPITAL BUDGET

	CAPITAL EXPENDITURE	S			SOURCES OF FUNDS					
	Tangible Capital Assets	Total Capital Cost	Capital Grants	Capital Reserve Fund	Operating Fund	Trade - Ins	Other	Total Sources of Funds	Long-term Borrowing	Debt repayment term
1										
2										
3										
4										
5										
6	1									
	TOTAL									
	FUNDING DETAILS									
	Capital Grant		Amount		Purpose/Description					
1										
2										
3										
	Other Sources of Funding		Amount		Purpose/Description					
1										
2										
	Long-Term Borrowing Summary		Amount							
	20 Years									
	15 Years									
	10 Years									
	7 Years									
	5 Years			-						
	TOTAL BORROWING			=						

REGIONAL SERVICE COMMISSION 12 (WVRSC) 2024 COOPERATIVE & REGIONAL PLANNING SERVICES OPERATING & CAPITAL BUDGETS **OPERATING BUDGET** 1. Total Cooperative & Regional Planning Services Budget (from page CRP-3) 2. Less: Revenue from other sources (from page CRP-2) Net Budget to be raised from members MEMBER CHARGES 2021 Census 2023 Member Population Tax Base Member Share* 1 Lakeland Region 2,450 238.610.650 0 2 Woodstock 11,915 1,043,401,350 0 3 Hartland 3,745 331,857,600 0 4 Carleton North 9,170 719,530,650 0 2,550 5 Southern Victoria 183,297,900 0 6 Tobique Valley 2.740 196.088.150 0 7 Western Valley Rural District 2,815 156,658,150 0 . 35,385 2,869,444,450 <u>\$</u> CAPITAL BUDGET Total Capital Cost - Cooperative & Regional Planning Services Fund (from page CRP-Capital) \$ Less: Total sources of funds Total Long-term borrowing \$ CRP-1

^{*} Note: Allocation on 50-50 proportional basis of population and tax base

REGIONAL	SERVICE	COMMISSION	12 (WVRSC)

2024 COOPERATIVE & REGIONAL PLANNING SERVICES OPERATING BUDGET

REVENUE 2023 2024 BUDGET BUDGET COOPERATIVE AND REGIONAL PLANNING 1.2.0.0.0 1.2.2.0.0 REVENUE FROM OTHER SOURCES 1.2.2.5.0 Government Transfers 1.2.2.5.1 (Specify).... 1.2.2.5.2 (Specify).... 1.2.2.6.0 Transfers from Own and Other funds 1.2.2.6.1 Second Previous Year Surplus 11,395 1.2.2.6.2 Operating Reserve Fund 1.2.2.7.0 Other Revenue 1.2.2.7.1 Interest Income 1.2.2.7.2 HST Rebate Other (Specify)..... 1.2.2.7.9 1.2.2.T.T TOTAL REVENUE FROM OTHER SOURCES 11,395

2024 COOPERATIVE & REGIONAL PLANNING SERVICES OPERATING BUDGET

2023 2024 BUDGET 2.0.0.0 COOPERATIVE AND REGIONAL PLANNING SERVICES

		BUDGET	BUDGET
5.2.0.0.0	COOPERATIVE AND REGIONAL PLANNING SERVICES		
5.2.3.0.0	REGIONAL SERVICES		
5.2.3.0.1	ALLOCATION FROM CORPORATE SERVICES (from page CS-1)	27,413	\$ -
5.2.3.1.0	Regional Planning		
5.2.3.1.1	Personnel		
5.2.3.1.2	Administration		
5.2.3.1.3	Travel		
5.2.3.1.4	Professional Services		
5.2.3.1.9	Other -		
5.2.3.1.S.T	Subtotal	0	
5.2.3.2.0	Other Service Provided to All Members (Specify)		
5.2.3.2.2	Administration	2,000	
5.2.3.2.3	Travel		
5.2.3.2.4	Professional Services	5,000	
5.2.3.2.9	Other (Specify)	1,800	
5.2.3.2.S.T	Subtotal	8,800	0
5.2.3.3.0	Other Service Provided to All Members (Specify)		
5.2.3.3.2	Administration		
5.2.3.3.3	Travel		
5.2.3.3.4	Professional Services		
5.2.3.3.9	Other (Specify)		
5.2.3.3.S.T	Subtotal	0	0
5.2.4.0.0	FISCAL SERVICES		
5.2.4.1.0	Interest		
5.2.4.1.1	Current Operations	***************************************	
5.2.4.1.2	Short-Term borrowing for capital projects		
5.2.4.1.3	Long-Term Debt		
5.2.4.2.0	Other Financing Charges		
5.2.4.2.3	Banking Service Charge		
5.2.4.2.9	Other (Specify)		
5.2.4.3.0	Transfers to Funds and Reserves		
5.2.4.3.1	Capital Fund - Debt Repayment		
5.2.4.3.2	Capital Fund - Asset Acquisition		
5.2.4.3.3	Capital Reserve		***************************************
5.2.4.3.4	Operating Reserve		
5.2.4.4.0.	Other Fiscal Services		
5.2.4.4.3	Second Previous Year Deficit		
5.2.4.4.9	Other (Specify)		
5.2.4.T.T	TOTAL FISCAL SERVICES	0	0
5.2.T.T.T	TOTAL EXPENDITURES	36,213	
			

CRP-3

2023 COOPERATIVE & REGIONAL PLANNING SERVICES CAPITAL BUDGET

	CAPITAL EXPENDITURE	s			SOURCES OF FUNDS					W * *
	Tangible Capital Assets	Total Capital Cost	Capital Grants	Capital Reserve Fund	Operating Fund	Trade - Ins	Other	Total Sources of Funds	Long-term Borrowing	Debt repayment term
1	<u> </u>	-								
2										
3										
4										
5										
6										
	TOTAL									
	FUNDING DETAILS									
	Capital Grant		Amount		Purpose/Description					
1										
2										
3										
	Other Sources of Funding		Amount		Purpose/Description					
1										
2										
	Long-Term Borrowing Summary		Amount							·
	20 Years									
	15 Years									
	10 Years									
	7 Years									
	5 Years TOTAL BORROWING			•						
	TOTAL BOUNDMING			ı						

REGIONAL SERVICE COMMISSION 12 (WVRSC) 2023 LOCAL PLANNING SERVICES OPERATING & CAPITAL BUDGETS **OPERATING** 1. Total Budget (from page LP-4) \$ 709,479 2. Less: Revenue from other sources (from page LP-2) 109,461 Net Budget to be raised from members 600,018 Portion of net budget relating to Planning Services Portion of net budget relating to Inspection Services \$ MEMBER CHARGES Member 2023 Tax Base Planning Service Inspection Service Member Share 1 Lakeland Ridges 259,933,560 87,818 . 2 Hartland 359,221,224 121,362 3 Carleton North 777,490,269 262,674 4 Tobique Valley 211,497,367 71,454 5 Western Valley Rural District 167,855,013 56,710 600,018 1,775,997,433 \$ _\$_ CAPITAL Total Capital Cost - Local Planning Services Fund (from page LP- Capital) \$ Less: Total sources of funds Total Long-term borrowing \$ LP-1

1.3.2.T.T TOTAL REVENUE FROM OTHER SOURCES

2024 LOCAL PLANNING SERVICES OPERATING BUDGET

REVENUE 2023 2024 BUDGET BUDGET 1.3.0.0.0 LOCAL PLANNING SERVICES 1.3.2.0.0 REVENUE FROM OTHER SOURCES 1.3.2.1.0 Fees and Services 1.3.2.1.1 Planning and Development 1.3.2.1.2 Inspection RSSF 1.3.2.1.9 73,500 1.3.2.6.0 Transfers from Own and Other funds 114,920 1.3.2.6.1 Second Previous Year Surplus 20,961 Reserve Fund 1.3.2.6.2 15,000 1.3.2.7.0 Other Revenue 1.3.2.7.1 Interest Income 1.3.2.7.2 HST Rebate Other (Specify)..... 1.3.2.7.9

114,920

109,461

2024 LOCAL PLANNING SERVICES OPERATING BUDGET

		2023 BUDGET	2024 BUDGET
5.3.0.0.0	LOCAL PLANNING SERVICES		
5.3.2.0.0	ADMINISTRATION		
5.3.2.0.1	ALLOCATION FROM CORPORATE SERVICES (from page CS-1)	\$ 85,208	\$ 44,468
5.3.2.1.0	Planning Director		
5.3.2.1.1	Salaries & Benefits		
5.3.2.1.2	Travel	300	1,000
5.3.2.1.3	Training and Development		2,500
5.3.2.1.9	Other - Memberships	1100	1,750
5.3.2.2.0	Other Administration Services		
5.3.2.2.1	Advertising & Public Relations		
5.3.2.2.2	Liability Insurance	1800	1,890
5.3.2.2.3	Professional Services		
5.3.2.2.4	Legal Services	5000	5,000
5.3.2.2.5	Office Building	18,900	19,400
5.3.2.2.6	Office Equipment & Supplies	19,000	23,000
5.3.2.2.7	Printing and Copying		
5.3.2.2.8	Telecommunications	7,000	8,150
5.3.2.2.9	Other - Permit system	15,254	32,224
5.3.2.T.T	TOTAL ADMINISTRATION SERVICES	\$ 153,562	\$ 139,382
5.3.3.0.0	PLANNING AND BUILDING INSPECTION SERVICES		
5.3.3.1.0	Planning Services		
5.3.3.1.1	Salaries & Benefits	195,026	
			198,095
5.3.3.1.2	Travel	1,000	
	Travel Training and Development	1,000	
5.3.3.1.3			1,500
5.3.3.1.3 5.3.3.1.4	Training and Development	1,700	1,500
5.3.3.1.3 5.3.3.1.4 5.3.3.1.5	Training and Development Maps and Reference Material		1,500
5.3.3.1.3 5.3.3.1.4 5.3.3.1.5 5.3.3.1.6	Training and Development Maps and Reference Material GIS Operating and Planet		1,500 1,000 3,300
5.3.3.1.3 5.3.3.1.4 5.3.3.1.5 5.3.3.1.6 5.3.3.1.7	Training and Development Maps and Reference Material GIS Operating and Planet Advertising (Legislatively Required)	1,700 500 2,300	1,500 1,000 3,300 5,000
5.3.3.1.3 5.3.3.1.4 5.3.3.1.5 5.3.3.1.6 5.3.3.1.7 5.3.3.1.8	Training and Development Maps and Reference Material GIS Operating and Planet Advertising (Legislatively Required) Planning Review & Adjustment Committee	1,700 500 2,300 6,000	1,500 1,000 3,300 5,000 117,000
5.3.3.1.3 5.3.3.1.4 5.3.3.1.5 5.3.3.1.6 5.3.3.1.7 5.3.3.1.8 5.3.3.1.9	Training and Development Maps and Reference Material GIS Operating and Planet Advertising (Legislatively Required) Planning Review & Adjustment Committee Other - Contracted Services Other - Memberships	1,700 500 2,300 6,000 90,000	1,500 1,000 3,300 5,000 117,000
5.3.3.1.3 5.3.3.1.4 5.3.3.1.5 5.3.3.1.6 5.3.3.1.7 5.3.3.1.8 5.3.3.1.9 5.3.3.1.S.T	Training and Development Maps and Reference Material GIS Operating and Planet Advertising (Legislatively Required) Planning Review & Adjustment Committee Other - Contracted Services Other - Memberships	1,700 500 2,300 6,000 90,000	1,500 1,000 3,300 5,000 117,000
5.3.3.1.3 5.3.3.1.4 5.3.3.1.5 5.3.3.1.6 5.3.3.1.7 5.3.3.1.8 5.3.3.1.9 5.3.3.1.S.T	Training and Development Maps and Reference Material GIS Operating and Planet Advertising (Legislatively Required) Planning Review & Adjustment Committee Other - Contracted Services Other - Memberships Subtotal	1,700 500 2,300 6,000 90,000	1,500 1,000 3,300 5,000 117,000 1,550 327,445
5.3.3.1.3 5.3.3.1.4 5.3.3.1.5 5.3.3.1.6 5.3.3.1.7 5.3.3.1.8 5.3.3.1.9 5.3.3.1.S.T 5.3.3.2.0	Training and Development Maps and Reference Material GIS Operating and Planet Advertising (Legislatively Required) Planning Review & Adjustment Committee Other - Contracted Services Other - Memberships Subtotal Inspection Services	1,700 500 2,300 6,000 90,000 800 297,326	1,500 1,000 3,300 5,000 117,000 1,550 327,445
5.3.3.1.3 5.3.3.1.4 5.3.3.1.5 5.3.3.1.6 5.3.3.1.7 5.3.3.1.8 5.3.3.1.9 5.3.3.1.S.T 5.3.3.2.0 5.3.3.2.1	Training and Development Maps and Reference Material GIS Operating and Planet Advertising (Legislatively Required) Planning Review & Adjustment Committee Other - Contracted Services Other - Memberships Subtotal Inspection Services Salaries & Benefits	1,700 500 2,300 6,000 90,000 800 297,326	1,500 1,000 3,300 5,000 117,000 1,550 327,445 216,552 15,100
5.3.3.1.3 5.3.3.1.4 5.3.3.1.5 5.3.3.1.6 5.3.3.1.7 5.3.3.1.8 5.3.3.1.9 5.3.3.1.S.T 5.3.3.2.0 5.3.3.2.1 5.3.3.2.2	Training and Development Maps and Reference Material GIS Operating and Planet Advertising (Legislatively Required) Planning Review & Adjustment Committee Other - Contracted Services Other - Memberships Subtotal Inspection Services Salaries & Benefits Travel	1,700 500 2,300 6,000 90,000 800 297,326 183,672 11,000	1,500 1,000 3,300 5,000 117,000 1,550 327,445 216,552 15,100
5.3.3.1.3 5.3.3.1.4 5.3.3.1.5 5.3.3.1.6 5.3.3.1.7 5.3.3.1.8 5.3.3.1.9 5.3.3.1.S.T 5.3.3.2.0 5.3.3.2.1 5.3.3.2.2 5.3.3.2.2	Training and Development Maps and Reference Material GIS Operating and Planet Advertising (Legislatively Required) Planning Review & Adjustment Committee Other - Contracted Services Other - Memberships Subtotal Inspection Services Salaries & Benefits Travel Training and Development	1,700 500 2,300 6,000 90,000 800 297,326 183,672 11,000 9,000	1,500 1,000 3,300 5,000 117,000 1,550 327,445 216,552 15,100
5.3.3.1.2 5.3.3.1.3 5.3.3.1.4 5.3.3.1.5 5.3.3.1.6 5.3.3.1.7 5.3.3.1.8 5.3.3.1.9 5.3.3.1.S.T 5.3.3.2.0 5.3.3.2.1 5.3.3.2.2 5.3.3.2.2 5.3.3.2.3 5.3.3.2.3	Training and Development Maps and Reference Material GIS Operating and Planet Advertising (Legislatively Required) Planning Review & Adjustment Committee Other - Contracted Services Other - Memberships Subtotal Inspection Services Salaries & Benefits Travel Training and Development Maps and Reference Material	1,700 500 2,300 6,000 90,000 800 297,326 183,672 11,000 9,000	1,500 1,500 1,000 3,300 5,000 117,000 1,550 327,445 216,552 15,100 9,000

2024 LOCAL PLANNING SERVICES OPERATING BUDGET

EXPENDITURE 2023 2024 BUDGET BUDGET 5.3.4.0.0 FISCAL SERVICES 5.3.4.1.0 Interest Current Operations 5.3.4.1.1 5.3.4.1.2 Short-Term borrowing for capital projects 5.3.4.1.3 Long-Term Debt 5.3.4.2.0 Other Financing Charges Debenture Discounts 5.3.4.2.1 Cost of Issuing & Selling New Debentures 5.3.4.2.2 5.3.4.2.3 Banking Service Charge 5.3.4.2.9 Other (Specify)..... Transfers to Other Funds 5.3.4.3.0 5.3.4.3.1 Capital Fund - Debt Repayment 5.3.4.3.2 Capital Fund - Asset Acquisition 5.3.4.3.3 Capital Reserve Fund 5.3.4.3.3 Operating Reserve Fund 5.3.4.4.0 Other Fiscal Services 5.3.4.4.3 Second Previous Year Deficit 5.3.4.4.9 Other (Specify)..... 5.3.4.T.T TOTAL FISCAL SERVICES 5.3.T.T.T TOTAL EXPENDITURES 655,420 709,479

LP-Capital

2023 LOCAL PLANNING SERVICES CAPITAL BUDGET

1 2	CAPITAL EXPENDITURE Tangible Capital Assets	Total Capital Cost	Capital Grants	Capital Reserve Fund	SOURCES OF FUNDS Operating Fund			Total Sources of	Long-term	
_	Tangible Capital Assets	Total Capital Cost	Capital Grants	Fund	I Operating Fund I					I =
_					oporating raina	Trade - Ins	Other	Funds	Borrowing	Debt repayment term
_										
3										
4										
5										
6										
	TOTAL									
	FUNDING DETAILS									
	Capital Grant		Amount		Purpose/Description					
1										
2										
3										
	Other Sources of Funding		Amount		Purpose/Description					
1	Other Cources of Fullding		Amount		. u.pecc.becompuen					
•										
2										
L	ong-Term Borrowing Summary		Amount							
	20 Years									
	15 Years									
	10 Years									
	7 Years									
	5 Years									
	TOTAL BORROWING									

REGIONAL SERVICE COMMISSION 12 (WVRSC) 2024 SOLID WASTE SERVICES OPERATING & CAPITAL BUDGETS **OPERATING BUDGET** 1. Total Budget (from page SW-5) \$ 2,901,273 2. Less: Revenue from other sources (from page SW-2) \$ 1,572,926 Net budget to be raised through tipping fees 1,328,347 TIPPING FEES Category Tonnage Tipping Fees Total Tipping Fees Member Lakeland Ridges 665 \$153.59 \$102,137 Woodstock 3401 \$153.59 \$522,360 Hartland \$152,208 991 \$153.59 Carleton North 2362 \$362,780 7,419 \$153.59 Southern Victoria 742 \$105.28 \$78,118 Tobique Valley 665 \$105.28 \$70,011 Western Valley Rural District 1,794 387 \$105.28 \$40,733 TOTAL REVENUE FROM MEMBER TIPPING FEES 9,213 9213 \$1,328,347 CAPITAL BUDGET Total Capital Cost - Solid Waste Services Fund (from page SW-Capital) \$ Less: Total sources of funds Total Long-term borrowing SW-1

2024 SOLID WASTE SERVICES OPERATING BUDGET

REVENUE 2023 2024 BUDGET BUDGET SOLID WASTE SERVICES 1.4.0.0.0 1.4.2.0.0 REVENUES FROM OTHER SOURCES Tipping Fees from Other Sources 1.4.2.1.0 1,403,861 1.4.2.1.1 Industrial/Commercial/Institutional 1,273,797 1.4.2.1.2 Construction and Demolition Other Regional Service Commissions 1.4.2.1.3 88,324 1.4.2.1.4 First Nations 88,002 1.4.2.1.8 Other (Specify)..... Other (Specify)..... 1.4.2.1.9 Special Waste 1.4.2.2.0 1.4.2.2.1 (Specify).... 1.4.2.2.2 (Specify)..... 1.4.2.3.0 Recycling Fibre (News Print, Cardboard, Magazines etc.) 1.4.2.3.1 Refundables Products 1,4,2,3,2 1.4.2.3.3 Shredding Metals 1.4.2.3.4 1.4.2.3.5 Paints 1.4.2.3.9 Other (Specify)..... Other Operational Revenue 1.4.2.4.0 1.4.2.4.1 Organics 1.4.2.4.2 Compost 1.4.2.4.9 Other (Specify)..... 1.4.2.5.0 **Government Transfers** 1.4.2.5.1 (Specify)..... (Specify).... 1.4.2.5.2 1.4.2.6.0 Transfers from Own and Other funds 80,741 Second Previous Year Surplus 115,973 1.4.2.6.1 1.4.2.6.2 Operating Reserve Fund 1.4.2.6.3 Generation Facility Operating Fund 1.4.2.7.0 Other Revenues 1.4.2.7.1 Interest Income 1.4.2.7.2 HST Rebate 1.4.2.7.9 Other (Specify)..... 1,572,926 1,477,772 1.4.2.T.T TOTAL REVENUE FROM OTHER SOURCES

2024 SOLID WASTE SERVICES OPERATING BUDGET

	EXPENDITURE		
		2023 BUDGET	2024 BUDGET
5.4.0.0.0	SOLID WASTE SERVICES		
5.4.2.0.0	ADMINISTRATION		
5.4.2.0.1	ALLOCATION FROM CORPORATE SERVICES (from page CS-1)	\$ 213,021	\$ 177,871
5.4.2.1.0	Director's Office		
5.4.2.1.1	Salaries & Benefits	68,241	78,33
5.4.2.1.2	Travel	1,000	1,500
5.4.2.1.3	Training and Development	1,000	2,000
5.4.2.1.9	Other (Specify)		
5.4.2.4.0	Other Administration Services		
5.4.2.4.1	Advertising and Public Relations	4,000	4,000
5.4.2.4.2	Liability Insurance	1,800	1,890
5.4.2.4.3	Professional Services		
5.4.2.4.4	Legal Services	500	4,000
5.4.2.4.5	Office Building	4,800	4,100
5.4.2.4.6	Office Equipment and Supplies	2,300	6,300
5.4.2.4.7	Printing and Copying	×1111414444444444444444444444444444444	•
5.4.2.4.8	Telecommunications	875	1,570
5.4.2.4.9	Other- SW Advisory Committee	2,200	2,000
5.4.2.5.0	Public Education		
5.4.2.5.1	Advertising, tours, promotional	1,000	1,000
5.4.2.5.2	Travel		
5.4.2.5.9	Other -Trade Shows	1,000	1,000
5.4.2.T.T		\$ 301,737	\$ 285,562
5.4.3.0.0	OPERATIONS		
5.4.3.1.0	Station and Building		
5.4.3.1.1	Repairs and Maintenance		
5.4.3.1.2	Electricity		
5.4.3.1.3	Janitorial		
5.4.3.1.4	Insurance		
5.4.3.1.5	Property Taxes		
5.4.3.1.9	Other (Specify)		
5.4.3.1.S.T	Subtotal	0	
5.4.3.2.0	Machinery & Equipment		
5.4.3.2.1	Vehicles	«·····	
5.4.3.2.2	Small Equipment (non-capital)		
5.4.3.2.3	Operating Leases (non-capital leases)		
5.4.3.2.4	Fuel		
5.4.3.2.5	Repairs and Maintenance		
5.4.3.2.6	Insurance		
5.4.3.2.9	Other (Specify)		
5.4.3.2.S.T	Subtotal	0	

SW-3

2024 SOLID WASTE SERVICES OPERATING BUDGET

EXPENDITURE

		2023 BUDGET	2024 BUDGET
5.4.3.3.0	Landfill Operations		
5.4.3.3.1	Personnel		
5.4.3.3.2	Small Equipment (non capital)		
5.4.3.3.3	Site and Road Maintenance	***************************************	***************************************
5.4.3.3.4	Monitoring	***************************************	
5.4.3.3.5	Site Security		
5.4.3.3.6	Special Waste Handling		
5.4.3.3.7	Cells		
5.4.3.3.8	Leachate & Siltation Management		
5.4.3.3.9	Other (Specify)		
5.4.3.3.S.T	Subtotal	0	C
5.4.3.4.0	Transfer Station Operations		
5.4.3.4.1	Personnel		
5.4.3.4.2	Small Equipment (non capital)		
5.4.3.4.3	Site and Road Maintenance		
5.4.3.4.4.	Site Security		
5.4.3.4.5	Contracted Services	2,126,332	2,298,034
5.4.3.4.6	Special Waste Handling		, ,
5.4.3.4.9	Other (Specify)	***************************************	
5.4.3.4.S.T	Subtotal	2,126,332	2,298,034
5.4.3.5.0	Scale house		
5.4.3.5.1	Personnel		
5.4.3.5.2	Small Equipment (non capital)	***************************************	
5.4.3.5.3	Supplies		
5.4.3.5.9	Other (Specify)		
5.4.3.5.S.T	Subtotal		0
5.4.3.6.0	Waste Diversion		·
5.4.3.6.1	Personnel		
5.4.3.6.2	Recycling - Advertising	15,000	15,000
5.4.3.6.3	Collection - Contracted Services for Depots	34,000	34,677
5.4.3.6.4	Equipment Maintenance	3,000	3,000
5.4.3.6.5	Contracted Services- Curbside Sorting	160,000	164,500
5.4.3.6.6	Other - Site Management	2,000	2,000
5.4.3.6.9	Other - Ohio Management Other - Christmas Tree Disposal Program	4,500	5,000
5.4.3.6.10	Other - Education	16,000	16,000
5.4.3.6.S.T	Subtotal	234,500	240,177
5.4.3.7.0	Composting Program		£70,111
5.4.3.7.1	Personnel		
5.4.3.7.1	Processing		
5.4.3.7.3	Demonstration Site		
5.4.3.7.9	Other (Specify)		
5.4.3.7.9 5.4.3.7.S.T	Subtotal	····	
5.4.5.7.3.1	Hazardous Household Waste		
54320	Huzuruous Householu Waste		
5.4.3.8.0 5.4.3.8.1	Personnel	2 000	ວ ກກກ
5.4.3.8.0 5.4.3.8.1 5.4.3.8.2	Personnel Collection		2,000 70,000

SW-4

2024 SOLID WASTE SERVICES OPERATING BUDGET

EXPENDITURE

		2023 BUDGET	2024 BUDGET
5.4.3.8.9	Other - Advertising	3,000	3,000
5.4.3.8.S.T	Subtotal	77,000	77,500
5.4.3.T.T	TOTAL OPERATIONS	2,437,832	2,615,711
5.4.4.0.0	FISCAL SERVICES		
5.4.4.1.0	Interest		
5.4.4.1.1	Current Operations		
5.4.4.1.2	Short-Term borrowing for capital projects		
5.4.4.1.3	Long-Term Debt		
5.4.4.2.0	Other Financing Charges		
5.4.4.2.1	Debenture Discounts	,	
5.4.4.2.2	Cost of Issuing & Selling New Debentures	***************************************	
5.4.4.2.3	Banking Service Charge	***************************************	
5.4.4.2.9	Other (Specify)	······	
5.4.4.3.0	Transfers to Other Funds		
5.4.4.3.1	Capital Fund - Debt Repayment		
5.4.4.3.2	Capital Fund - Asset Acquisition		
5.4.4.3.3	Capital Reserve Fund		
5.4.4.3.4	Operating Reserve Fund		
5.4.4.3.5.	Generation Facility Operating Fund		
5.4.4.4.0	Other Fiscal Services		
5.4.4.4.1	Bad Debt Expense	AII	
5.4.4.4.2	Closure and Post-Closure Expense		
5.4.4.4.3	Second Previous Year Deficit		
5.4.4.4.9	Other (Specify)		
5.4.4.T.T	TOTAL FISCAL SERVICES	0	
5.4.T.T.T	TOTAL EXPENDITURES	2,739,569	2,901,273

2023 SOLID WASTE SERVICES CAPITAL BUDGET

	CAPITAL EXPENDITURES	5			SOURCES OF FUNDS					
	Tangible Capital Assets	Total Capital Cost	Capital Grants	Capital Reserve Fund	Operating Fund	Trade - Ins	Other	Total Sources of Funds	Long-term Borrowing	Debt repayment term
	Tangible Capital Assets	Total Capital Cost	Capital Grants	runa	Operating Fund	Trade - ms	<u> </u>	runus	Donoming	
1										
3										
3 4										
5										:
6										
7										
8										
	TOTAL									
	FUNDING DETAILS									
	Capital Grant		Amount		Purpose/Description					
1										
2										
3										
J					Daniel de la Contraction de la					
	Other Sources of Funding		Amount		Purpose/Description					
1										
2										
	Long-Term Borrowing Summary		Amount							
	20 Years									
	15 Years									
	10 Years									
	7 Years									
	5 Years			-						
	TOTAL BORROWING			=						
		<u></u>								

REGIONAL SERVICE COMMISS	SION 12 (WVRSC)		
	2023 GENERATION FACILIT	TY OPERATING & CAPITAL BUDGETS	
OPERATING BUDGET			
1. Total Budget (from page GF	- -4)		\$
2. Less: Revenue from other s	ources (from page GF-2)		\$
Net Budget to be raised from	n sale of service		\$
SALE OF SERVICE			
User	# Kilowatts	\$/Kilowatt	Sale of Service
		\$	\$
		\$	\$
		\$	\$
TOTAL SALE OF SERVICE			\$
CAPITAL BUDGET			
Total Coat Capital Floatricity	Concretion Facility Services Fu	and (from nogo CE Conital)	œ.
Total Cost Capital - Electricity Less: Total sources of funds	Generation Facility Services Fu	ind (Irom page Gr-Capital)	<u>\$</u> \$
Total Long-term borrowing			\$
			GF- 1

2023 GENERATION FACILITY OPERATING BUDGET

REVENUE 2022 2023 BUDGET BUDGET 1.5.0.0.0 GENERATION FACILITY 1.5.2.0.0 REVENUE FROM OTHER SOURCES 1.5.2.5.0 **Government Transfers** 1.5.2.5.1 (Specify).... 1.5.2.5.2 (Specify)..... 1.5.2.6.0 Transfers from Own and Other funds 1.5.2.6.1 Second Previous Year Surplus 1.5.2.6.2 Operating Reserve Fund 1.5.2.6.3 Solid Waste Services Operating Fund 1.5.2.7.0 Other Revenue 1.5.2.7.1 Interest Income 1.5.2.7.9 Other (Specify)..... 1.5.2.T.T TOTAL REVENUE FROM OTHER SOURCES

2023 GENERATION FACILITY OPERATING BUDGET

EXPENDITURE

		2022 BUDGET	2023 BUDGET
5.5.0.0.0	GENERATION FACILITY		
5.5.2.0.0	ADMINISTRATION		
5.5.2.0.1	ALLOCATION FROM CORPORATE SERVICES (from page CS-1)		
5.5.2.1.0	Personnel		
5.5.2.1.1	Salaries & Benefits		
5.5.2.1.2	Travel		
5.5.2.1.3	Training and Development		
5.5.2.1.9	Other (Specify)		
5.5.2.2.0	Other Administrative Services	***************************************	,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,
5.5.2.2.1	Advertising and Public Relations		
5.5.2.2.2	Liability Insurance		
5.5.2.2.3	Professional Services		
5.5.2.2.4	Legal Services		
5.5.2.2.5	Office Building		
5.5.2.2.6	Office Equipment & Supplies		
5.5.2.2.7	Printing and Copying		
5.5.2.2.8	Telecommunications		
5.5.2.2.9	Other (Specify)		
5.5.2.T.T	TOTAL ADMINISTRATION		
5.5.3.0.0	OPERATIONS		
5.5.3.1.0	Personnel		
5.5.3.1.1	Salaries & Benefits	***************************************	
5.5.3.1.2	Travel	***************************************	
5.5.3.1.3	Training and Development		
5.5.3.1.9	Other (Specify)		
5.5.3.2.0	Machinery & Equipment		
5.5.3.2.1	Vehicles		
5.5.3.2.2	Small Equipment (non-capital)	***************************************	
5.5.3.2.3	Operating Leases (non-capital)	***************************************	
5.5.3.2.4	Fuel		
5.5.3.2.5	Repairs and Maintenance		
5.5.3.2.6	Insurance		
5.5.3.2.9	Other (Specify)		
5.5.3.T.T	TOTAL OPERATIONS		
5.5.4.0.0	FISCAL SERVICES		
5.5.4.1.0	Interest		
5.5.4.1.1	Current Operations		
5.5.4.1.2	Short-Term borrowing for capital projects		
5.5.4.1.3	Long-Term Debt		
5.5.4.1.5			
5.5.4.2.0	Other Financing Charges		

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5.5.4.2.3 Banking Service Charge

5.5.4.3.1 Capital Fund - Debt Repayment 5.5.4.3.2 Capital Fund - Asset Acquisition Capital Reserve

Operating Reserve

5.5.4.4.0 Other Fiscal Services

5.5.4.T.T TOTAL FISCAL SERVICES 5.5.T.T.T TOTAL EXPENDITURES

Transfers to Funds and Reserves

Solid Waste Services Operating Fund

Other (Specify).....

Second Previous Year Deficit

5.5.4.2.2

5.5.4.2.9

5.5.4.3.0

5.5.4.3.3 5.5.4.3.4

5.5.4.3.5.

5.5.4.4.3

5.5.4.4.9

2023 GENERATION FACILITY OPERATING BUDGET

EXPENDITURE 2022 2023 BUDGET BUDGET Cost of Issuing & Selling New Debentures Other (Specify).....

2023 GENERATION FACILITY CAPITAL BUDGET

	CAPITAL EXPENDITURES				SOURCES OF FUNDS					1
	Tangible Capital Assets	Total Capital Cost	Capital Grants	Capital Reserve Fund	Operating Fund	Trade - Ins	Other	Total Sources of Funds	Long-term Borrowing	Debt repayment term
•	1	·	·							
	2									
	3									
	4									
	5									
	6									
	7									
	8									
	TOTAL									
:										<u>. </u>
	FUNDING DETAILS									
	Capital Grant		Amount		Purpose/Description					
	1									
	2									
	3									
	Other Sources of Funding		Amount		Purpose/Description					
	1									
	2									
	Long-Term Borrowing Summary		Amount							
	20 Years									
	15 Years									
	10 Years									
	7 Years									
	5 Years			_						
n n	TOTAL BORROWING			_						
G G G				-						
<u>;</u>										
							-		-	

REGIONAL SERVICE COMMISSION 12 (WVRSC) 2024 REGIONAL TOURISM PROMOTION SERVICES OPERATING & CAPITAL BUDGETS **OPERATING BUDGET** 1. Total Budget (from page TP-3) 363,903 2. Less: Revenue from other sources (from page TP-2) 267,060 Net Budget to be raised from participating members 96,843 MEMBER CHARGES 2023 2021 Census Member Population Tax Base Member Share* 1 Lakeland Ridges 2,450 259,933,560 8,057 2 Woodstock 11,915 1,148,756,239 35,608 3 Hartland 3,745 359,221,224 11,135 9,170 777,490,269 4 Carleton North 24,100 5 Southern Victoria 2,550 199,490,074 6,184 6 Tobique Valley 2,740 211,497,367 6,556 7 Western Valley Rural District 2,815 167,855,013 5,203 10 35,385 3,124,243,746 96,843 **CAPITAL BUDGET**

Total Cost Capital - Regional Tourism Promotion Services Fund (from page TP-Capital)	\$
Less: Total sources of funds	\$
Total Long-term borrowing	\$

* Note: Allocation based on proportion of tax base.

2024 REGIONAL TOURISM PROMOTION SERVICES OPERATING BUDGET

	REVENUE		
2.1.0.0.0	REGIONAL TOURISM PROMOTION SERVICES	2023 BUDGET	2024 BUDGET
2.1.2.0.0	REVENUE FROM OTHER SOURCES		
2.1.2.5.0	Government Transfers		
2.1.2.5.1	RSC Grant Funding -ELG	110,088	
2.1.2.5.2	RSC Transtional Funding		85,560
2.1.2.5.3	RSSF Funding		49,266
	RSSF Funding		82,234
2.1.2.5.4	THC Funding		50,000
2.1.2.6.0	Transfers from Own Sources		
2.1.2.6.1	Second Previous Year Surplus		
2.1.2.6.2	Operating Reserve Fund		
2.1.2.7.0	Other Revenue		
2.1.2.7.1	Interest Income		
2.1.2.7.2	HST Rebate		
2.1.2.7.9	Other (Specify)	4.11.1	
2.1.T.T.T	TOTAL REVENUE FROM OTHER SOURCES	110,088	267,060

2024 REGIONAL TOURISM PROMOTION SERVICES OPERATING BUDGET

		2023 BUDGET	2024 BUDGET
5.1.0.0.0	REGIONAL TOURISM PROMOTION SERVICES		
6.1.2.0.0	ADMINISTRATION		
6.1.2.0.1	ALLOCATION FROM CORPORATE SERVICES (from page CS-1)	\$ 21,302	\$ 44,468
5.1.2.1.0	Personnel		
5.1.2.1.1	Salaries and Benefits	78,598	138,862
3.1.2.1.2	Travel	2,000	3,000
5.1.2.1.3	Training and Development	1,000	3,000
3.1.2.1.9	Other (Committee)	4,800	3,600
5.1.2.2.0	Other Administrative Services		
3.1.2.2.1	Advertising and Public Relations	40,000	100,000
6.1.2.2.2	Liability Insurance	1,800	1,890
6.1.2.2.3	Professional Services		
5.1.2.2.4	Legal Services		
6.1.2.2.5	Office Building	4,800	4,100
6.1.2.2.6	Office Equipment and Supplies	3,500	12,800
6.1.2.2.7	Printing and Copying		
6.1.2.2.8	Telecommunications	1,000	1,575
6.1.2.2.9	Other - Tourism Branding	40,000	50,000
6.1.2.2.10	Other - Tourism Eclipse Promotion		10,000
6.1.2.2.11	Other - Tourism Marketing Set-Up		25,000
6.1.2.T.T	TOTAL ADMINISTRATION	198,800	363,295
6.1.4.0.0	FISCAL SERVICES		
6.1.4.1.0	Interest		
5.1.4.1.1	Current Operations		
6.1.4.1.2	Short-Term borrowing for capital projects		
6.1.4.1.3	Long-Term Debt		
6.1.4.2.0	Other Financing Charges		
6.1.4.2.1	Debenture Discounts		
6.1.4.2.2	Cost of Issuing & Selling New Debentures		
6.1.4.2.3	Banking Service Charge		
6.1.4.2.9	Other (Specify)		
6.1.4.3.0	Transfers to Funds and Reserves		
6.1.4.3.1	Capital Fund - Debt Repayment		
6.1.4.3.2	Capital Fund - Asset Acquisition		
5.1.4.3.3	Capital Reserve		
6.1.4.3.4	Operating Reserve		
6.1.4.4.0	Other Fiscal Services		
5.1.4.4.3	Second Previous Year Deficit		608
6.1.4.4.9	Other (Specify)		
6.1.4.T.T	TOTAL FISCAL SERVICES	0	608
6.1.T.T.T	TOTAL EXPENDITURES	\$ 198,800	\$ 363,903

2023 REGIONAL TOURISM PROMOTION SERVICES CAPITAL BUDGET

CAPITAL EXPENDITURES			SOURCES OF FUNDS							
	Tangible Capital Assets	Total Capital Cost	Capital Grants	Capital Reserve Fund	Operating Fund	Trade - Ins	Other	Total Sources of Funds	Long-term Borrowing	Debt repayment term
1										
2										
3										
4										
5										
6										
	TOTAL									
	FUNDING DETAILS									
	Capital Grant		Amount		Purpose/Description					
1										
2										
3										
	Other Sources of Funding		Amount		Purpose/Description					
1										
2										
	Long-Term Borrowing Summary		Amount							
	20 Years									
	15 Years									
	10 Years									
	7 Years									
	5 Years			-						
	TOTAL BORROWING			•						

REGIONAL SERVICE COMMISSION 12 (WVRSC) 2024 REGIONAL ECONOMIC DEVELOPMENT SERVICES OPERATING & CAPITAL BUDGETS **OPERATING BUDGET** 1. Total Budget (from page ED-3) 609,279 2. Less: Revenue from other sources (from page ED-2) 565,962 Net Budget to be raised from participating members 43,317 **MEMBER CHARGES** 2021 Census 2023 Member Population Tax Base Member Share* 1 Lakeland Ridges 2,450 259,933,560 3,604 2 Woodstock 11,915 1,148,756,239 15,927 3 Hartland 3,745 359,221,224 4,980 4 Carleton North 9,170 777,490,269 10,780 5 Southern Victoria 2,550 199,490,074 2,766 6 Tobique Valley 2,740 211,497,367 2,932 7 Western Valley Rural District 2,815 167,855,013 2,327 8 10 35,385 3,124,243,746 43,317 CAPITAL BUDGET Total Cost Capital - Regional Economic Development Services Fund (from page ED-Capital) Less: Total sources of funds \$___ Total Long-term borrowing

2024 REGIONAL ECONOMIC DEVELOPMENT SERVICES OPERATING BUDGET

REVENUE 2023 2024 BUDGET BUDGET 2.2.0.0.0 REGIONAL ECONOMIC DEVELOPMENT SERVICES 2.2.2.0.0 REVENUE FROM OTHER SOURCES Government Transfers 2.2.2.5.0 2.2.2.5.1 RSC Grant Funding - ELG 169,112 2.2.2.5.2 RSSF 271,844 RSSF 22,234 2.2.2.6.0 Transfers from Own Sources 2.2.2.6.1 Second Previous Year Surplus 2.2.2.6.2 Operating Reserve Fund 2.2.2.7.0 Other Revenue 2.2.2.7.1 Interest Income HST Rebate 2.2.2.7.2 275,000 271,884 2.2.2.7.9 Other (PETL) 444,112 565,962 2.2.T.T.T TOTAL REVENUE FROM OTHER SOURCES

2024 REGIONAL ECONOMIC DEVELOPMENT SERVICES OPERATING BUDGET

EXPENDITURE 2024 BUDGET BUDGET 6.2.0.0.0 REGIONAL ECONOMIC DEVELOPMENT SERVICES ADMINISTRATION 6.2.2.0.0 6.2.2.0.1 ALLOCATION FROM CORPORATE SERVICES (from page CS-1) 21,302 44,468 6.2.2.1.0 Personnel 6.2.2.1.1 Salaries and Benefits 6.2.2.1.2 Travel Training and Development 6.2.2.1.3 1,000 6.2.2.1.9 Other - Committee... 1,000 6.2.2.2.0 Other Administrative Services Advertising and Public Relations 6.2.2.2.1 Liability Insurance 1,800 1,890 6.2.2.2.2 6.2.2.2.3 Professional Services 6.2.2.2.4 Legal Services 6.2.2.2.5 Office Building 31,287 31,287 6.2.2.2.6 Office Equipment and Supplies Printing and Copying 6.2.2.2.7 6.2.2.2.8 Telecommunications 6.2.2.2.9 Other - Ignite Contract 525,000 530,634 6.2.2.T.T TOTAL ADMINISTRATION 580,389 609,279 FISCAL SERVICES 6.2.4.0.0 6.2.4.1.0 Interest 6.2.4.1.1 Current Operations 6.2.4.1.2 Short-Term borrowing for capital projects Long-Term Debt 6.2.4.1.3 6.2.4.2.0 Other Financing Charges Debenture Discounts 6,2,4,2,1 6.2.4.2.2 Cost of Issuing & Selling New Debentures 6.2.4.2.3 Banking Service Charge Other (Specify)..... 6.2.4.2.9 Transfers to Funds and Reserves 6.2.4.3.0 6.2.4.3.1 Capital Fund - Debt Repayment Capital Fund - Asset Acquisition 6.2.4.3.2 6.2.4.3.3 Capital Reserve 6.2.4.3.4 Operating Reserve Other Fiscal Services 6.2.4.4.0 6.2.4.4.3 Second Previous Year Deficit 6.2.4.4.9 Other (Specify)..... 0 0 6.2.4.T.T TOTAL FISCAL SERVICES 580,389 6.2.T.T.T TOTAL EXPENDITURES

2023 REGIONAL ECONOMIC DEVELOPMENT SERVICES CAPITAL BUDGET

	CAPITAL EXPENDITURE	ES			SOURCES OF FUNDS					
	Tangible Capital Assets	Total Capital Cost	Capital Grants	Capital Reserve Fund	Operating Fund	Trade - Ins	Other	Total Sources of Funds	Long-term Borrowing	Debt repayment term
1										
2										
3										
4										
5										
6										
	TOTAL								110 302.2	
	FUNDING DETAILS									
	Capital Grant		Amount		Purpose/Description					
1										
2										
3										
	Other Sources of Funding		Amount		Purpose/Description					
1										
2										
	Long-Term Borrowing Summary		Amount							
	20 Years									
	15 Years									
	10 Years									
	7 Years									
	5 Years									
	TOTAL BORROWING									

REGIONAL SERVICE COMMISSION 12 (WVRSC) 2024 COMMUNITY DEVELOPMENT SERVICES OPERATING & CAPITAL BUDGETS **OPERATING BUDGET** 1. Total Budget (from page CD-3) 223,452 2. Less: Revenue from other sources (from page CD-2) 159,918 Net Budget to be raised from participating members 63,533 MEMBER CHARGES 2021 Census 2023 Member Population Member Share* Tax Base 4,842 1 Lakeland Ridges 2,450 259,933,560 2 Woodstock 11,915 1,148,756,239 22,377 3 Hartland 3,745 359,221,224 7,015 4 Carleton North 9,170 777,490,269 16,138 5 Southern Victoria 2,550 199,490,074 4,318 6 Tobique Valley 2,740 211,497,367 4,610 2,815 167,855,013 7 Western Valley Rural District 4.234 10 35,385 3,124,243,746 63,533 CAPITAL BUDGET Total Cost Capital - Community Development Services Fund (from page CD-Capital) Less: Total sources of funds \$ Total Long-term borrowing \$ CD- 1 * Note: Allocation on 50-50 proportional basis of population and tax base

2024 COMMUNITY DEVELOPMENT SERVICES OPERATING BUDGET

	REVENUE		
2.3.0.0.0	COMMUNITY DEVELOPMENT SERVICES	2023 BUDGET	2024 BUDGET
2.3.2.0.0	REVENUE FROM OTHER SOURCES		
2.3.2.5.0	Government Transfers		
2.3.2.5.1	RSC Grant Funding - ELG	11,796	
2.3.2.5.2	RSSF Funding		34,984.00
	RDC Funding		56,250.00
2.3.2.6.0	Transfers from Own Sources		
2.3.2.6.1	Second Previous Year Surplus		
2.3.2.6.2	Operating Reserve Fund		
2.3.2.7.0	Other Revenue		
2.3.2.7.1	Interest Income		
2.3.2.7.2	HST Rebate		
2.3.2.7.9	Other ESIC (CVCIN surplus)	37,000	
2.3.2.7.10	Other ESIC	66,342	68,684
2.3.T.T.T	TOTAL REVENUE FROM OTHER SOURCES	115,138_	159,918

2024 COMMUNITY DEVELOPMENT SERVICES OPERATING BUDGET

		0000	
		2023 BUDGET	2024 BUDGET
6.3.0.0.0	COMMUNITY DEVELOPMENT SERVICES		
6.3.2.0.0	ADMINISTRATION		
6.3.2.0.1	ALLOCATION FROM CORPORATE SERVICES (from page CS-1)	\$ 21,302	\$ 44,46
6.3.2.1.0	Personnel		
6.3.2.1.1	Salaries and Benefits	82,892	82,91
6.3.2.1.2	Travel	4,000	3,00
6.3.2.1.3	Training and Development	500	
6.3.2.1.9	Other - Regional Symposium/Workshops	1,000	3,00
6.3.2.2.0	Other Administrative Services		
6.3.2.2.1	Advertising and Public Relations	4,000	4,00
6.3.2.2.2	Liability Insurance	1,800	1,89
6.3.2.2.3	Professional Services		
6.3.2.2.4	Legal Services	500	50
6.3.2.2.5	Office Building	4,800	4,10
6.3.2.2.6	Office Equipment and Supplies	2,500	2,50
6.3.2.2.7	Printing and Copying	350	50
6.3.2.2.8	Telecommunications	1,000	1,57
6.3.2.2.9	Other (Housing Needs Assessment & Strategy)		75,00
6.3.2.T.T	TOTAL ADMINISTRATION	124,644	223,45
6.3.4.0.0	FISCAL SERVICES		
6.3.4.1.0	Interest		
6.3.4.1.1	Current Operations		
6.3.4.1.2	Short-Term borrowing for capital projects		***************************************
6.3.4.1.3	Long-Term Debt		
6.3.4.2.0	Other Financing Charges		
6.3.4.2.1	Debenture Discounts		
5.3.4.2.2	Cost of Issuing & Selling New Debentures		
6.3.4.2.3	Banking Service Charge		
5.3.4.2.9	Other (Specify)		
6.3.4.3.0	Transfers to Funds and Reserves		
5.3.4.3.1	Capital Fund - Debt Repayment		
3.3.4.3.2	Capital Fund - Asset Acquisition		
3.3.4.3.3	Capital Reserve	***************************************	***************************************
6.3.4.3.4	Operating Reserve		
6.3.4.4.0	Other Fiscal Services	«	
6.3.4.4.3	Second Previous Year Deficit		
6.3.4.4.9	Other (Specify)		
6.3.4.T.T	TOTAL FISCAL SERVICES	0	

2023 COMMUNITY DEVELOPMENT SERVICES CAPITAL BUDGET

	CAPITAL EXPENDITURE	ES			SOURCES OF FUNDS					
	Tangible Capital Assets	Total Capital Cost	Capital Grants	Capital Reserve Fund	Operating Fund	Trade - Ins	Other	Total Sources of Funds	Long-term Borrowing	Debt repayment term
1										
2										
3										
4										
5										
6										
	TOTAL									
	FUNDING DETAILS									
	Capital Grant		Amount		Purpose/Description					
1										
2										
3										
	Other Sources of Funding		Amount		Purpose/Description					
1										
2										
	Long-Term Borrowing Summary		Amount							
	20 Years									
	15 Years									
	10 Years									,
	7 Years									•
	5 Years			-						
	TOTAL BORROWING									
						<u>-</u>				

REGIONAL SERVICE COMMISSION 12 (WVRSC) 2023 REGIONAL TRANSPORTATION SERVICES OPERATING & CAPITAL BUDGETS **OPERATING BUDGET** 1. Total Budget (from page RT-3) 57,890 52,500 2. Less: Revenue from other sources (from page RT-2) Net Budget to be raised from participating members 5,390 MEMBER CHARGES 2021 Census 2023 Member Population Tax Base Member Share* 1 Lakeland Ridges 2,450 259,933,560 411 2 Woodstock 11,915 1,148,756,239 1,898 3 Hartland 3,745 359,221,224 595 9,170 777,490,269 4 Carleton North 1,369 5 Southern Victoria 2,550 199,490,074 366 2,740 211,497,367 6 Tobique Valley 391 2,815 167,855,013 7 Western Valley Rural District 359 8 9 35,385 3,124,243,746 5,390 CAPITAL BUDGET Total Cost Capital - Regional Transportation Services Fund (from page RT-Capital) Less: Total sources of funds \$ Total Long-term borrowing RT- 1

2024 REGIONAL TRANSPORTATION SERVICES OPERATING BUDGET

	REVENUE		
		2023 BUDGET	2024 BUDGET
2.4.0.0.0	REGIONAL TRANSPORTATION SERVICES		
2.4.2.0.0	REVENUE FROM OTHER SOURCES		
2.4.2.5.0	Government Transfers		
2.4.2.5.1	RSC Grant - ELG	15,725	
2.4.2.5.2	RSSF Funding		2500
2.4.2.6.0	Transfers from Own Sources		
2.4.2.6.1	Second Previous Year Surplus		
2.4.2.6.2	Operating Reserve Fund		
2.4.2.7.0	Other Revenue		
2.4.2.7.1	Interest Income		
2.4.2.7.2	HST Rebate		
2.4.2.7.9	Other ESIC (CVCIN surplus)	44,000	
2.4.2.7.10	Other ESIC	50,000	50,000
2.4.T.T.T	TOTAL REVENUE FROM OTHER SOURCES	109,725	52,500

2024 REGIONAL TRANSPORTATION SERVICES OPERATING BUDGET

EXPENDITURE 2023 2024 BUDGET BUDGET 6.4.0.0.0 REGIONAL TRANSPORTATION SERVICES 6.4.2.0.0 ADMINISTRATION 6.4.2.0.1 ALLOCATION FROM CORPORATE SERVICES (from page CS-1) 6.4.2.1.0 Personnel 6.4.2.1.1 Salaries and Benefits 1,000 6.4.2.1.2 Travel 1,000 6.4.2.1.3 Training and Development 6.4.2.1.9 Other (Specify)..... 6.4.2.2.0 Other Administrative Services Advertising and Public Relations 6.4.2.2.1 2,000 5,000 Liability Insurance 6.4.2.2.2 1,800 1,890 6.4.2.2.3 Professional Services 6.4,2.2,4 Legal Services 6.4.2.2.5 Office Building 6.4.2.2.6 Office Equipment and Supplies Printing and Copying 6.4.2.2.7 6.4.2.2.8 Telecommunications 6.4.2.2.9 Other - Urban Rural Rides 96,294 50,000 TOTAL ADMINISTRATION 6.4.2.T.T 101,094 57,890 FISCAL SERVICES 6.4.4.0.0 6.4.4.1.0 Interest 6.4.4.1.1 **Current Operations** 6.4.4.1.2 Short-Term borrowing for capital projects 6.4.4.1.3 Long-Term Debt Other Financing Charges 6.4.4.2.0 6.4.4.2.1 Debenture Discounts 6.4.4.2.2 Cost of Issuing & Selling New Debentures 6.4.4.2.3 Banking Service Charge 6.4.4.2.9 Other (Specify)..... 6.4.4.3.0 Transfers to Funds and Reserves 6.4.4.3.1 Capital Fund - Debt Repayment 6.4.4.3.2 Capital Fund - Asset Acquisition 6.4.4.3.3 Capital Reserve 6.4.4.3.4 Operating Reserve Other Fiscal Services 6.4.4.4.0 6.4.4.4.3 Second Previous Year Deficit Other (Specify)..... 6.4.4.4.9 6.4.4.T.T TOTAL FISCAL SERVICES 6.4.T.T.T TOTAL EXPENDITURES 101,094 57,890

2023 REGIONAL TRANSPORTATION SERVICES CAPITAL BUDGET

	CAPITAL EXPENDITURES			SOURCES OF FUNDS						
				Capital Reserve				Total Sources of	Long-term	
	Tangible Capital Assets	Total Capital Cost	Capital Grants	Fund	Operating Fund	Trade - Ins	Other	Funds	Borrowing	Debt repayment term
1										
2										
3										
4										
5										
6										
	TOTAL									
	FUNDING DETAILS									
	Capital Grant		Amount		Purpose/Description					
1										
2										
3										
	Other Sources of Funding		Amount		Purpose/Description					
	Other Sources of Funding		Amount		Turpose/Description					
1										
2										
	Long-Term Borrowing Summary		Amount							
	20 Years									
	15 Years									
	10 Years									
	7 Years									
	5 Years			_						
	TOTAL BORROWING			_						

REGIONAL SERVICE COMMISSION 12 (WVRSC) 2024 REGIONAL PUBLIC SAFETY COMMITTEE SERVICES OPERATING & CAPITAL BUDGETS **OPERATING BUDGET** 1. Total Budget (from page PSC-4) 125,942 2. Less: Revenue from other sources (from page PSC-2) 94,759 Net Budget to be raised from participating members 31,183 MEMBER CHARGES 2021 Census 2023 Member Population Tax Base Member Share* 1 Lakeland Ridges 2,450 259,933,560 2,377 2 Woodstock 11,915 1,148,756,239 10,983 3,745 359,221,224 3 Hartland 3,443 9,170 4 Carleton North 777,490,269 7,921 2,550 199,490,074 5 Southern Victoria 2,119 2,740 6 Tobique Valley 211,497,367 2,263 2,815 167,855,013 2,078 7 Western Valley Rural District 8 . 9 . 35,385 3,124,243,746 31,183 CAPITAL BUDGET Total Cost Capital - Regional Public Safety Committee Services Fund (from page PSC-Capital) Less: Total sources of funds Total Long-term borrowing \$

^{*} Note: Allocation on 50-50 proportional basis of population and tax base

2024 REGIONAL PUBLIC SAFETY COMMITTEE SERVICES OPERATING BUDGET

REVENUE 2023 2024 BUDGET BUDGET REGIONAL PUBLIC SAFETY COMMITTEE SERVICES 2.5.0.0.0 REVENUE FROM OTHER SOURCES 2.5.2.0.0 2.5.2.5.0 **Government Transfers** RSC Grant Funding - ELG 2.5.2.5.1 25,084 2.5.2.5.2 Transitional Funding 15,507 RSSF 50,734 Transfers from Own Sources 2.5.2.6.0 2.5.2.6.1 Second Previous Year Surplus 8,518 1,004 2.5.2.6.2 Operating Reserve Fund 20,000 2.5.2.7.0 Other Revenue 2.5.2.7.1 Interest Income 2.5.2.7.2 HST Rebate Other (Specify)..... 2.5.2.7.9 2.5.T.T.T TOTAL REVENUE FROM OTHER SOURCES 26,088 94,759

PSC-2

2024 REGIONAL PUBLIC SAFETY COMMITTEE SERVICES OPERATING BUDGET

EXPENDITURE BUDGET BUDGET REGIONAL PUBLIC SAFETY COMMITTEE SERVICES 6.5.0.0.0 ADMINISTRATION 6.5.2.0.0 6.5.2.0.1 ALLOCATION FROM CORPORATE SERVICES (from page CS-1) 21,302 6.5.2.1.0 6.5.2.1.1 Salaries and Benefits 19,384 Travel 6.5.2.1.2 Training and Development 6.5.2.1.3 2,000 6.5.2.1.9 Other - Committee... 1,000 6.5.2.2.0 Other Administrative Services 6.5.2.2.1 Advertising and Public Relations Liability Insurance 1,800 1,890 6.5.2.2.2 Professional Services 6.5.2.2.3 Legal Services 6.5.2.2.4 6.5.2.2.5 Office Building 6.5.2.2.6 Office Equipment and Supplies Printing and Copying 6.5.2.2.7 6.5.2.2.8 200 Telecommunications 10,000 6.5.2.2.9 Other (Cyber Security Education) 7,000 6.5.2.2.10 Other - Public Safety Information 6.5.2.T.T TOTAL ADMINISTRATION 25,102 83,942 6.5.3.0.0 REGIONAL SERVICES Regional Policing Collaboration 6.5.3.1.0 6.5.3.1.2 Administration 6.5.3.1.3 Travel 6.5.3.1.4 Professional Services 1,200 Other (Speed Signs) 6.5.3.1.9 1,200 6.5.3.1.S.T Subtotal Regional Emergency Measures Planning 6.5.3.2.0 6.5.3.2.2 Administration Travel 6.5.3.2.3 Professional Services 6.5.3.2.4 Other (EMO Training) 2,000 6.5.3.2.9 0 2,000 6.5.3.2.S.T Subtotal 6.5.3.3.0 Other Service Provided to All Members Specify 6.5.3.3.2 Administration 6.5.3.3.3 Travel 6.5.3.3.4 Professional Services 20,000 40,000 6.5.3.3.9 Other - Crime Reduction Plan 20,000 6.5.3.3.S.T Subtotal 40,000

6.5.T.T.T TOTAL EXPENDITURES

2024 REGIONAL PUBLIC SAFETY COMMITTEE SERVICES OPERATING BUDGET

EXPENDITURE 2024 BUDGET BUDGET 6.5.4.0.0 FISCAL SERVICES 6.5.4.1.0 Interest 6.5.4.1.1 **Current Operations** 6.5.4.1.2 Short-Term borrowing for capital projects 6.5.4.1.3 Long-Term Debt 6.5.4.2.0 Other Financing Charges Debenture Discounts 6.5.4.2.1 Cost of Issuing & Selling New Debentures 6.5.4.2.2 6.5.4.2.3 Banking Service Charge 6.5.4.2.9 Other (Specify)..... 6.5.4.3.0 Transfers to Funds and Reserves Capital Fund - Debt Repayment 6.5.4.3.1 Capital Fund - Asset Acquisition 6.5.4.3.2 Capital Reserve 6.5.4.3.3 6.5.4.3.4 Operating Reserve 6.5.4.4.0 Other Fiscal Services Second Previous Year Deficit 6.5.4.4.3 Other (Specify)..... 6.5.4.4.9 6.5.4.T.T TOTAL FISCAL SERVICES 0 0

125,942

46,302

PSC-Capital

2023 REGIONAL PUBLIC SAFETY COMMITTEE SERVICES CAPITAL BUDGET

	CAPITAL EXPENDITURE	:e		SOURCES OF FUNDS						
				Capital Reserve				Total Sources of	Long-term	
	Tangible Capital Assets	Total Capital Cost	Capital Grants	Fund	Operating Fund	Trade - Ins	Other	Funds	Borrowing	Debt repayment term
1										
2										
3										
4										
5										
Ü										
6	TOTAL									
										
	FUNDING DETAILS									
	Capital Grant		Amount		Purpose/Description					
1										
2										
3										
	Other Sources of Funding		Amount		Purpose/Description					
1										
2										
	Long-Term Borrowing Summary		Amount							
	20 Years									
	15 Years									
	10 Years									
	7 Years									
	5 Years									
	TOTAL BORROWING									

REGIONAL SERVICE COMMISSION 12 (WVRSC) 2024 REGIONAL SPORT, RECREATION AND CULTURAL INFRASTRUCTURE SUPPORT AND DEVELOPMENT SERVICES **OPERATING & CAPITAL BUDGETS OPERATING BUDGET** 1. Total Budget (from page SRC-4) \$ 175,358 2. Less: Revenue from other sources (from page SRC-2) 147,234 Net Budget to be raised from participating members 28,124 MEMBER CHARGES 2021 Census 2023 Member Population Tax Base Member Share* 1 Lakeland Ridges 2,450 259,933,560 2,144 11,915 1,148,756,239 2 Woodstock 9,905 3 Hartland 3,745 359,221,224 3,105 9,170 4 Carleton North 777.490.269 7,144 2,550 5 Southern Victoria 199,490,074 1.911 2,740 6 Tobique Valley 211,497,367 2,041 7 Western Valley Rural District 2,815 167,855,013 1,874 35,385 3,124,243,746 28,124 CAPITAL BUDGET Total Cost Capital - Regional Sport, Recreation and Cultural Infrastructure Support and Development Services Fund (from page SRC-Capital) Less: Total sources of funds \$ Total Long-term borrowing SRC-1

^{*} Note: Allocation on 50-50 proportional basis of population and tax base

2024 REGIONAL SPORT, RECREATION AND CULTURAL INFRASTRUCTURE SUPPORT AND DEVELOPMENT SERVICES OPERATING BUDGET

	REVENUE		
2.6.0.0.0	REGIONAL SPORT, RECREATION AND CULTURAL INFRASTRUCTURE SUPPORT AND DEVELOPMENT SERVICES	2023 BUDGET	2024 BUDGET
2.6.2.0.0	REVENUE FROM OTHER SOURCES		
2.6.2.5.0	Government Transfers		
2.6.2.5.1	RSC Grant Funding - ELG	11,569	
2.6.2.5.2	RSC Transitional Funding		125,000
2.6.2.5.3	RSSF Funding		22,234
2.6.2.6.0	Transfers from Own Sources		
2.6.2.6.1	Second Previous Year Surplus	3,211	
2.6.2.6.2	Operating Reserve Fund		
2.6.2.7.0	Other Revenue		
2.6.2.7.1	Interest Income		
2.6.2.7.2	HST Rebate		
2.6.2.7.9	Other (Specify)		
2.6.T.T.T	TOTAL REVENUE FROM OTHER SOURCES	14,780	147,234

2024 REGIONAL SPORT, RECREATION AND CULTURAL INFRASTRUCTURE SUPPORT AND DEVELOPMENT SERVICES OPERATING BUDGET

		2023 BUDGET	2024 BUDGET
			1."
6.0.0.0	REGIONAL SPORT, RECREATION AND CULTURAL INFRASTRUCTURE SUPPORT AND DEVELOPMENT SERVICES		
6.2.0.0	ADMINISTRATION		
6.2.0.1	ALLOCATION FROM CORPORATE SERVICES (from page CS-1)	21,302	44,468
6.2.1.0	Personnel		
6.2.1.1	Salaries and Benefits		
6.2.1.2	Travel		
6.2.1.3	Training and Development		
3.2.1.9	Other - Committee	1,000	
6.2.2.0	Other Administrative Services		
5.2.2.1	Advertising and Public Relations	1 800	1 000
5.2.2.2	Liability Insurance	1,800	1,890
5.2.2.3	Professional Services		
5.2.2.4	Legal Services		
6.2.2.5	Office Building		4000
5.2.2.6	Office Equipment and Supplies		4000
5.2.2.7	Printing and Copying		
5.2.2.8	Telecommunications		
5.2.2.9	Other (Recreation Needs Assessment)		25,000
6.2.2.9	Other- (Regional Trails Strategy)		100,000
	TOTAL ADMINISTRATION	24 402	175 250
6.2.1.1		24,102	175,358
6.2.T.T 6.3.0.0	REGIONAL SERVICES	24,102	175,336
			173,336
5.3.0.0 5.3.1.0	REGIONAL SERVICES Regional Sport, Recreation and Culture Infrastructure Planning and Cos	t-	173,336
6.3.0.0	REGIONAL SERVICES Regional Sport, Recreation and Culture Infrastructure Planning and Cos Sharing	t- 1,000	
6.3.1.0 6.3.1.2 6.3.1.3	REGIONAL SERVICES Regional Sport, Recreation and Culture Infrastructure Planning and Cos Sharing Administration	1,000	
3.3.0.0 3.3.1.0 3.3.1.2 3.3.1.3 3.3.1.4	REGIONAL SERVICES Regional Sport, Recreation and Culture Infrastructure Planning and Cos Sharing Administration Travel Professional Services	1,000	
3.3.0.0 3.3.1.0 3.3.1.2 3.3.1.3 3.3.1.4 3.3.1.9	REGIONAL SERVICES Regional Sport, Recreation and Culture Infrastructure Planning and Cos Sharing Administration Travel Professional Services Other Licenses	1,000	
5.3.0.0 5.3.1.0 5.3.1.2 5.3.1.3 5.3.1.4 6.3.1.9 5.3.1.S.T	REGIONAL SERVICES Regional Sport, Recreation and Culture Infrastructure Planning and Cos Sharing Administration Travel Professional Services Other Licenses Subtotal	1,000	
5.3.0.0 5.3.1.0 5.3.1.2 5.3.1.3 5.3.1.4 6.3.1.9 5.3.1.S.T	REGIONAL SERVICES Regional Sport, Recreation and Culture Infrastructure Planning and Cos Sharing Administration Travel Professional Services Other Licenses	1,000	
5.3.0.0 5.3.1.0 5.3.1.2 5.3.1.3 6.3.1.4 6.3.1.9 5.3.1.S.T	REGIONAL SERVICES Regional Sport, Recreation and Culture Infrastructure Planning and Cos Sharing Administration Travel Professional Services Other Licenses Subtotal	1,000 ——————————————————————————————————	
5.3.0.0 5.3.1.0 5.3.1.2 5.3.1.3 5.3.1.4 6.3.1.9 5.3.1.S.T 6.3.2.0 6.3.2.2	REGIONAL SERVICES Regional Sport, Recreation and Culture Infrastructure Planning and Cos Sharing Administration Travel Professional Services Other Licenses Subtotal Other Service Provided to All Members	1,000 ——————————————————————————————————	-
5.3.0.0 5.3.1.0 5.3.1.2 5.3.1.3 5.3.1.4 6.3.1.9 5.3.1.S.T 5.3.2.0 6.3.2.2 6.3.2.2	REGIONAL SERVICES Regional Sport, Recreation and Culture Infrastructure Planning and Cos Sharing Administration Travel Professional Services Other Licenses Subtotal Other Service Provided to All Members Administration	1,000 200 1,200	-
5.3.0.0 5.3.1.0 5.3.1.2 5.3.1.3 6.3.1.4 6.3.1.9 6.3.1.S.T 6.3.2.0 6.3.2.2 6.3.2.2 6.3.2.3 6.3.2.4	REGIONAL SERVICES Regional Sport, Recreation and Culture Infrastructure Planning and Cos Sharing Administration Travel Professional Services Other Licenses Subtotal Other Service Provided to All Members Administration Travel	1,000 200 1,200	_
5.3.0.0 5.3.1.2 5.3.1.3 5.3.1.4 6.3.1.9 5.3.1.S.T 6.3.2.0 6.3.2.2 6.3.2.3 6.3.2.4 6.3.2.9	REGIONAL SERVICES Regional Sport, Recreation and Culture Infrastructure Planning and Cos Sharing Administration Travel Professional Services Other Licenses Subtotal Other Service Provided to All Members Administration Travel Professional Services	1,000 200 1,200	_
5.3.0.0 5.3.1.0 5.3.1.2 6.3.1.3 6.3.1.4 6.3.1.9 6.3.1.S.T 6.3.2.0 6.3.2.2 6.3.2.3 6.3.2.4 6.3.2.9 6.3.2.S.T	REGIONAL SERVICES Regional Sport, Recreation and Culture Infrastructure Planning and Cos Sharing Administration Travel Professional Services Other Licenses Subtotal Other Service Provided to All Members Administration Travel Professional Services Other (Specify)	1,000 200 1,200	-
5.3.0.0 5.3.1.0 5.3.1.2 5.3.1.3 6.3.1.4 6.3.1.9 6.3.1.S.T 6.3.2.0 6.3.2.2 6.3.2.3 6.3.2.4 6.3.2.9 6.3.2.S.T 6.4.0.0	REGIONAL SERVICES Regional Sport, Recreation and Culture Infrastructure Planning and Cos Sharing Administration Travel Professional Services Other Licenses Subtotal Other Service Provided to All Members Administration Travel Professional Services Other (Specify)	1,000 200 1,200	-
5.3.0.0 5.3.1.0 5.3.1.2 5.3.1.3 6.3.1.4 6.3.1.9 6.3.1.S.T 6.3.2.0 6.3.2.2 6.3.2.3 6.3.2.4 6.3.2.9 6.3.2.S.T 6.4.0.0 6.4.1.0	Regional Sport, Recreation and Culture Infrastructure Planning and Cos Sharing Administration Travel Professional Services Other Licenses Subtotal Other Service Provided to All Members Administration Travel Professional Services Other (Specify)	1,000 ——————————————————————————————————	-
5.3.0.0 5.3.1.2 5.3.1.3 5.3.1.4 6.3.1.9 6.3.2.0 6.3.2.2 6.3.2.2 6.3.2.4 6.3.2.9 6.3.2.5.T 6.4.0.0 6.4.1.0 6.4.1.1	Regional Sport, Recreation and Culture Infrastructure Planning and Cos Sharing Administration Travel Professional Services Other Licenses Subtotal Other Service Provided to All Members Administration Travel Professional Services Other (Specify)	1,000 ——————————————————————————————————	-
5.3.0.0 5.3.1.0 5.3.1.2 5.3.1.3 5.3.1.4 6.3.1.9 6.3.1.S.T 6.3.2.0 6.3.2.2 6.3.2.3 6.3.2.4 6.3.2.9 6.3.2.S.T 6.4.1.0 6.4.1.1 6.4.1.2	Regional Sport, Recreation and Culture Infrastructure Planning and Cos Sharing Administration Travel Professional Services Other Licenses Subtotal Other Service Provided to All Members Administration Travel Professional Services Other (Specify)	200 1,200	-
5.3.0.0 5.3.1.0 5.3.1.2 5.3.1.3 6.3.1.4 6.3.1.9 6.3.1.S.T 6.3.2.0 6.3.2.2 6.3.2.3 6.3.2.4 6.3.2.9 6.3.2.S.T 6.4.0.0 6.4.1.0	Regional Sport, Recreation and Culture Infrastructure Planning and Cos Sharing Administration Travel Professional Services Other Licenses Subtotal Other Service Provided to All Members Administration Travel Professional Services Other (Specify)	200 1,200	-
5.3.0.0 5.3.1.0 5.3.1.2 5.3.1.3 5.3.1.4 6.3.1.9 6.3.1.S.T 6.3.2.0 6.3.2.2 6.3.2.3 6.3.2.4 6.3.2.9 6.3.2.S.T 6.4.1.0 6.4.1.1 6.4.1.2	Regional Sport, Recreation and Culture Infrastructure Planning and Cos Sharing Administration Travel Professional Services Other Licenses Subtotal Other Service Provided to All Members Administration Travel Professional Services Other (Specify)	1,000 200 1,200	-
5.3.0.0 5.3.1.0 5.3.1.2 5.3.1.3 6.3.1.4 6.3.1.9 6.3.1.S.T 6.3.2.0 6.3.2.2 6.3.2.3 6.3.2.4 6.3.2.9 6.3.2.S.T 6.4.0.0 6.4.1.1 6.4.1.2 6.4.1.3	Regional Sport, Recreation and Culture Infrastructure Planning and Cos Sharing Administration Travel Professional Services Other Licenses Subtotal Other Service Provided to All Members Administration Travel Professional Services Other (Specify)	1,000 200 1,200	-
3.3.0.0 3.3.1.0 3.3.1.2 3.3.1.3 3.3.1.4 3.3.1.9 3.3.1.S.T 3.3.2.0 3.3.2.2 3.3.2.3 3.3.2.4 3.3.2.9 3.3.2.S.T 3.4.0.0 3.4.1.0 3.4.1.1 3.4.1.2 3.4.1.3 3.4.2.0	REGIONAL SERVICES Regional Sport, Recreation and Culture Infrastructure Planning and Cos Sharing Administration Travel Professional Services Other Licenses Subtotal Other Service Provided to All Members Administration Travel Professional Services Other (Specify)	1,000 200 1,200	-
.3.0.0 .3.1.0 .3.1.2 .3.1.3 .3.1.4 .3.1.9 .3.1.S.T .3.2.0 .3.2.2 .3.2.3 .3.2.4 .3.2.9 .3.2.S.T .3.4.0.0 .3.4.1.1 .3.4.1.2 .3.4.1.3 .3.4.1.2 .3.4.1.3 .3.4.2.0 .3.4.2.1	REGIONAL SERVICES Regional Sport, Recreation and Culture Infrastructure Planning and Cos Sharing Administration Travel Professional Services Other Licenses Subtotal Other Service Provided to All Members Administration Travel Professional Services Other (Specify)	1,000 200 1,200	-

	EXPENDITU	JRE	
		2023 BUDGET	2024 BUDGET
6.6.4.3.0	Transfers to Funds and Reserves		
5.6.4.3.1	Capital Fund - Debt Repayment		
6.6.4.3.2	Capital Fund - Asset Acquisition		
6.6.4.3.3	Capital Reserve		
6.6.4.3.4	Operating Reserve		
6.6.4.4.0	Other Fiscal Services		
3.6.4.4.3	Second Previous Year Deficit		
6.6.4.4.9	Other (Specify)		
6.6.4.T.T	TOTAL FISCAL SERVICES		0
26777	TOTAL EXPENDITURES		175 358

SRC-Capital

2023 REGIONAL SPORT, RECREATION AND CULTURAL INFRASTRUCTURE SUPPORT AND DEVELOPMENT SERVICES CAPITAL BUDGET

	CAPITAL EXPENDITURE	FS			SOURCES OF FUNDS					
				Capital Reserve				Total Sources of	Long-term	
	Tangible Capital Assets	Total Capital Cost	Capital Grants	Fund	Operating Fund	Trade - Ins	Other	Funds	Borrowing	Debt repayment term
1										
2										
3										
4										
5										
6										
	TOTAL									
	FUNDING DETAILS									
	Capital Grant		Amount		Purpose/Description					
1										
2										
3										
	Other Sources of Funding		Amount		Purpose/Description					
1										
2										
	Long-Term Borrowing Summary		Amount							
	20 Years									
	15 Years									
	10 Years									
	7 Years									
	5 Years									
	TOTAL BORROWING									
		<u> </u>								

	2023 OTHER SHARED SERVICES (OPERATING & CAPITAL BUDGETS		
OPERATING BUDGET				
1. Total Budget (from page	。OT-3)		\$	
2. Less: Revenue from oth	ner sources (from page OT-2)		\$	
Net Budget to be raised	from participating members		\$	
MEMBER CHARGES	Cost Sharing	Data		
Member	Specify:	Specify:	Member Share	
			\$	
CAPITAL BUDGET			<u> </u>	
Fotal Cost Capital - Other	Shared Services Fund (from page OT-Ca	apital)	\$	
	ds		\$	
Less: Total sources of fun-				

2024 OTHER SHARED SERVICES OPERATING BUDGET

REVENUE										
3.1.0.0.0	OTHER SHARED SERVICES	2023 BUDGET	2024 BUDGET							
3.1.2.0.0	REVENUE FROM OTHER SOURCES									
3.1.2.5.0	Government Transfers									
3.1.2.5.1	(Specify)									
3.1.2.5.2	(Specify)									
3.1.2.6.0	Transfers from Own Sources									
3.1.2.6.1	Second Previous Year Surplus									
3.1.2.6.2	Operating Reserve Fund									
3.1.2.7.0	Other Revenue									
3.1.2.7.1	Interest Income									
3.1.2.7.2	HST Rebate									
3.1.2.7.9	Other (Specify)									
3.1.T.T.T	TOTAL REVENUE FROM OTHER SOURCES									

2024 OTHER SHARED SERVICES OPERATING BUDGET

EXPENDITURE 2024 2023 BUDGET BUDGET OTHER SHARED SERVICES 7.1.0.0.0 ADMINISTRATION 7.1.2.0.0 ALLOCATION FROM CORPORATE SERVICES (from page CS-1) 7.1.2.0.1 7.1.2.1.0 Personnel 7.1.2.1.1 Salaries and Benefits 7.1.2.1.2 Travel 7.1.2.1.3 Training and Development 7.1.2.1.9 Other (Specify)..... 7.1.2.2.0 Other Administrative Services 7.1.2.2.1 Advertising and Public Relations 7.1.2.2.2 Liability Insurance 7.1.2.2.3 Professional Services 7.1.2.2.4 Legal Services Office Building 7.1.2.2.5 7.1.2.2.6 Office Equipment and Supplies Printing and Copying 7.1.2.2.7 7.1.2.2.8 Telecommunications Other (Specify)..... 7.1.2.2.9 TOTAL ADMINISTRATION 7.1.2.T.T FISCAL SERVICES 7.1.4.0.0 7.1.4.1.0 Interest 7.1.4.1.1 Current Operations Short-Term borrowing for capital projects 7.1.4.1.2 7.1.4.1.3 Long-Term Debt 7.1.4.2.0 Other Financing Charges 7.1.4.2.1 Debenture Discounts 7.1.4.2.2 Cost of Issuing & Selling New Debentures 7.1.4.2.3 Banking Service Charge 7.1.4.2.9 Other (Specify)..... 7.1.4.3.0 Transfers to Funds and Reserves Capital Fund - Debt Repayment 7.1.4.3.1 Capital Fund - Asset Acquisition 7.1.4.3.2 7.1.4.3.3 Capital Reserve Operating Reserve 7.1.4.3.4 Other Fiscal Services 7.1.4.4.0 Second Previous Year Deficit 7.1.4.4.3 7.1.4.4.9 Other (Specify)..... 7.1.4.T.T TOTAL FISCAL SERVICES 7.1.T.T.T TOTAL EXPENDITURES

2023 OTHER SHARED SERVICES CAPITAL BUDGET

CAPITAL EXPENDITU	RES	SOURCES OF FUNDS							
Tangible Capital Assets	Total Capital Cost	Capital Grants	Capital Reserve Fund	Operating Fund	Trade - Ins	Other	Total Sources of Funds	Long-term Borrowing	Debt repayment term
1									
2									
3									
4									
5									
6									
TOTAL				-77					
FUNDING DETAILS									
Capital Grant		Amount		Purpose/Description					
1									
2									
3									
Other Sources of Funding		Amount		Purpose/Description					
1									
2									
Long-Term Borrowing Summary		Amount							
20 Years									
15 Years									
10 Years									
7 Years									
5 Years			-						
TOTAL BORROWING			=						